

START OF TRANSCRIPT

[00:00:29] YOU. THIS IS COMMISSION PRESIDENT SAM
[00:00:32] CHO CONVENING THE SPECIAL MEETING OF
[00:00:34] JULY 11, 2023. THE TIME IS 10:04 A.M..
[00:00:37] WE'RE MEETING IN PERSON TODAY AT
[00:00:40] THE PORT OF SEATTLE HEADQUARTERS
[00:00:41] BUILDING. COMMISSION CHAMBERS AS WELL AS
[00:00:43] VIRTUALLY VIA MICROSOFT TEAMS. PRESENT
[00:00:46] WITH ME TODAY ARE COMMISSIONERS CALKINS,
[00:00:47] FELLEMAN, HASEGAWA AND MOHAMMED, WHO ARE
[00:00:49] CURRENTLY GATHERED IN THE EXECUTIVE
[00:00:51] SESSION ROOM AWAITING THE OPENING OF THE
[00:00:52] PUBLIC MEETING WILL NOW RECESS INTO
[00:00:54] EXECUTIVE SESSION TO DISCUSS FOUR ITEMS
[00:00:57] REGARDING LITIGATION AND OR POTENTIAL
[00:00:59] LITIGATION OR LEGAL RISK PER RCW
[00:01:02] 42.30.110, SUB ONE, SUB I FOR
[00:01:06] APPROXIMATELY 90 MINUTES, AND WE'LL
[00:01:08] RECONVENE INTO SESSION AT 12:00 P.M..
[00:01:11] NOON. THANK YOU SO MUCH.
[00:01:16] THIS IS COMMISSION PRESIDENT SAM CHO
[00:01:18] CONVENING THE SPECIAL MEETING OF JULY
[00:01:20] 11, 2023. THE TIME IS TWELVE 06:00 P.M..
[00:01:23] WE'RE MEETING IN PERSON TODAY AT THE
[00:01:25] PORT OF SEATTLE HEADQUARTERS BUILDING.
[00:01:27] COMMISSIONER CHAMBERS, CLERK HART,
[00:01:29] PLEASE CALL THE ROLL OF ALL COMMISSIONER
[00:01:31] IN ATTENDANCE. THANK YOU. MR.
[00:01:34] COMMISSION PRESIDENT, BEGINNING WITH
[00:01:36] COMMISSIONER CALKINS HERE.
[00:01:40] THANK YOU. COMMISSIONER CHO. PRESENT.
[00:01:42] THANK YOU. COMMISSIONER FELLEMAN.
[00:01:44] PRESENT. THANK YOU. COMMISSIONER
[00:01:46] HASAGAWA. PRESENT. THANK YOU. AND
[00:01:48] COMMISSIONER MOHAMMED. PRESENT. THANK
[00:01:50] YOU. WE DO HAVE A FULL QUORUM HERE
[00:01:52] TODAY. EXCELLENT. GOOD TO SEE THE DICE
[00:01:54] FULL TODAY. A FEW HOUSEKEEPING ITEMS
[00:01:56] BEFORE WE BEGIN. FOR EVERYONE IN THE
[00:01:58] MEETING ROOM, PLEASE TURN YOUR CELL
[00:02:00] PHONES TO SILENT. FOR EVERYONE
[00:02:01] PARTICIPATING ON TEAMS, PLEASE MUTE YOUR
[00:02:04] SPEAKERS. WHEN NOT ACTIVELY SPEAKING OR
[00:02:05] PRESENTING, PLEASE KEEP YOUR CAMERAS OFF
[00:02:07] UNLESS YOU ARE A MEMBER OF THE
[00:02:08] COMMISSION OR EXECUTIVE DIRECTOR
[00:02:10] PARTICIPATING VIRTUALLY, OR ARE A MEMBER
[00:02:12] OF STAFF IN A PRESENTATION AND ARE
[00:02:14] ACTIVELY ADDRESSING THE COMMISSIONER.
[00:02:17] MEMBERS OF THE PUBLIC ADDRESSING THE
[00:02:18] COMMISSION DURING PUBLIC COMMENT MAY
[00:02:20] TURN ON THEIR CAMERAS WHEN THEIR NAME IS
[00:02:22] CALLED, SPEAK, AND WILL TURN THEM BACK
[00:02:24] OFF AGAIN AT THE CONCLUSION OF THEIR
[00:02:26] REMARKS. FOR ANYONE AT THE DICE HERE
[00:02:28] TODAY, PLEASE TURN OFF THE SPEAKERS ON
[00:02:30] ANY COMPUTERS AND SILENCE YOUR DEVICES.
[00:02:32] PLEASE ALSO REMEMBER TO ADDRESS YOUR
[00:02:33] REQUEST TO BE RECOGNIZED, TO SPEAK TO
[00:02:35] THE CHAIR, AND TO WAIT TO SPEAK UNTIL
[00:02:37] YOU HAVE BEEN RECOGNIZED. YOU'LL TURN
[00:02:38] YOUR MICROPHONES ON AND OFF AS NEEDED.

[00:02:42] ALL THE ITEMS NOTED HERE WILL ENSURE A
[00:02:44] SMOOTHER MEETING, SO I THANK YOU IN
[00:02:46] ADVANCE. ALL VOTES TODAY WILL BE TAKEN
[00:02:48] BY THE ROLL CALL METHOD, SO IT IS CLEAR
[00:02:50] FOR ANYONE PARTICIPATING VIRTUALLY HOW
[00:02:52] VOTES ARE CAST. COMMISSIONERS WILL SAY I
[00:02:55] OR NAYS WHEN THEIR NAME IS CALLED. WE
[00:02:57] ARE MEETING ON THE ANCESTRAL LANDS AND
[00:02:59] WATERS OF THE COAST SALISH PEOPLE WITH
[00:03:01] WHOM WE SHARE A COMMITMENT TO THE
[00:03:02] STEWARD THESE NATURAL RESOURCES FOR
[00:03:04] FUTURE GENERATIONS. THIS MEETING IS
[00:03:06] BEING DIGITALLY RECORDED AND MAY BE
[00:03:08] VIEWED OR HEARD AT ANY TIME ON THE
[00:03:09] PORT'S WEBSITE AND MAY BE REBROADCAST BY
[00:03:11] KING COUNTY TELEVISION. PLEASE NOW STAND
[00:03:13] OR JOIN US FOR THE PLEDGE OF ALLEGIANCE
[00:03:19] [Group recital]
[00:03:32] RIGHT,
[00:03:34] THE FIRST ITEM OF BUSINESS TODAY IS
[00:03:36] APPROVAL OF THE AGENDA. AS A REMINDER,
[00:03:38] IF A COMMISSIONER WISHES TO COMMENT FOR
[00:03:40] OR AGAINST AN ITEM ON THE CONSENT
[00:03:41] AGENDA, IT IS NOT NECESSARY TO PULL THE
[00:03:43] ITEM FROM THE CONSENT AGENDA. A
[00:03:45] COMMISSIONER MAY OFFER SUPPORTING OR
[00:03:47] OPPOSING COMMENTS ONCE THE MOTION TO
[00:03:48] APPROVE THE CONSENT AGENDA IS ON THE
[00:03:50] FLOOR AND BEFORE THE VOTE. HOWEVER, IF A
[00:03:52] COMMISSIONER WANTS TO TAKE ASK QUESTIONS
[00:03:55] OF STAFF OR WISHES TO HAVE A DIALOGUE ON
[00:03:57] A CONSENT AGENDA ITEM, IT IS APPROPRIATE
[00:03:59] TO REQUEST THE ITEM BE PULLED FOR
[00:04:01] SEPARATE DISCUSSION. ARE THERE ANY ITEMS
[00:04:03] TO BE PULLED FROM THE CONSENT AGENDA OR
[00:04:04] MOTIONS TO REARRANGE THE ORDERS OF THE
[00:04:06] DAY? YEAH,
[00:04:09] COMMISSIONER, I DON'T WANT TO PULL IT,
[00:04:11] BUT I WAS WONDERING IF THERE WAS ANYBODY
[00:04:12] THAT COULD SPEAK TO THE NEW MEMBER OF
[00:04:14] THE PUBLIC ON THE PORT WIDE ARTS CULTURE
[00:04:17] BOARD. I DIDN'T GIVE FOR WARNING, SO MY
[00:04:20] APOLOGIES IF THERE'S NOT SOMEBODY HERE
[00:04:22] THAT COULD ADDRESS THAT THROUGH THE
[00:04:25] COMMISSION. PRESIDENT TO COMMISSIONER
[00:04:27] FELLEMAN. I BELIEVE TOMMY GREGORY WILL
[00:04:29] BE ON THE LINE AT SOME POINT. I'M NOT
[00:04:31] SURE IF HE'S HERE AT THIS TIME. DO WE
[00:04:34] WANT TO HAVE THIS DISCUSSION NOW OR AT
[00:04:35] THE TIME OF THE CONSENT AGENDA?
[00:04:39] IS TOMMY ON?
[00:04:46] OKAY, CAN SOMEONE FIND AYE. AND THEN
[00:04:48] WE'LL TALK ABOUT IT WHEN WE'RE
[00:04:50] CONSIDERING FOR CONSENT. THANK YOU. ALL
[00:04:52] RIGHT, SO THE QUESTION IS NOW APPROVAL
[00:04:55] OF THE AGENDA. IS THERE A MOTION TO
[00:04:56] APPROVE AS PRESENTED? SO MOVED.
[00:05:00] SECOND. EXCELLENT. THE MOTION HAS BEEN
[00:05:02] MADE AND SECONDED. IS THERE ANY
[00:05:03] OBJECTION TO THE APPROVAL OF THE AGENDA
[00:05:05] AS PRESENTED? HEARING NONE. THE AGENDA
[00:05:08] IS APPROVED AS PRESENTED. THANK YOU ALL.
[00:05:11] WE DON'T HAVE ANY SPECIAL ORDERS

[00:05:13] SCHEDULED FOR TODAY, SO WE'LL GO ON TO
[00:05:16] THE NEXT PART OF THE AGENDA, WHICH IS
[00:05:18] THE EXECUTIVE DIRECTOR'S REPORT.
[00:05:20] EXECUTIVE DIRECTOR. METRUCK? YOU HAVE THE
[00:05:22] FLOOR. COMMISSIONERS, GOOD AFTERNOON.
[00:05:25] THIS IS OUR FIRST MEETING OF JULY IN THE
[00:05:27] BEGINNING OF THE THIRD QUARTER OF THE
[00:05:28] YEAR. FOR US AT THE PORT OF SEATTLE,
[00:05:31] THIS MEANS THAT WE ARE FULLY IN THE
[00:05:32] HEART OF THE BUSY SUMMER TRAVEL SEASON.
[00:05:35] WE ARE SEEING PASSENGERS BOARDING CRUISE
[00:05:37] SHIPS IN RECORD NUMBERS, AND WE EXPECT
[00:05:38] TO AYE. THE MOST PASSENGERS EVER IN A
[00:05:40] SINGLE DAY AT SEATTLE TACOMA
[00:05:42] INTERNATIONAL AIRPORT. HISTORY AT SOME
[00:05:44] POINT IN THE NEAR FUTURE. WE THOUGHT IT
[00:05:46] WAS GOING TO BE A FEW WEEKENDS AGO, BUT
[00:05:48] WE KNOW IT'LL COME SOMETIME THIS YEAR.
[00:05:51] JULY IS ALSO THE HEART OF THE PLANNING
[00:05:52] FOR THE 2024 BUDGET SEASON AS WELL.
[00:05:56] I WANT TO THANK COMMISSIONERS FOR YOUR
[00:05:57] PARTICIPATION IN A VERY INFORMATIVE
[00:06:00] BUDGET RETREAT TWO WEEKS AGO, AND I
[00:06:02] APPRECIATE ALL OF YOUR QUESTIONS AND
[00:06:04] THOUGHTS ABOUT OUR CURRENT AND FUTURE
[00:06:05] FINANCIALS. THANK YOU AGAIN TO THE PORT
[00:06:07] STAFF WHO HELPED MAKE THIS HAPPEN. AS I
[00:06:10] SAID IN THE RETREAT, WE ARE PLEASED THAT
[00:06:12] MOST OF OUR BUSINESS LINES HAVE
[00:06:14] RECOVERED FROM THE PANDEMIC. HOWEVER,
[00:06:16] WE ARE STILL FACING SIGNIFICANT
[00:06:17] UNCERTAINTIES AS WE BEGIN TO PREPARE FOR
[00:06:19] THE 2024 BUDGET. I'VE ISSUED MY
[00:06:23] BUDGET GUIDANCE TO THE STAFF AND
[00:06:24] DIRECTED A CAUTIOUS, STRATEGIC AND
[00:06:26] BALANCED APPROACH TO ADVANCING OUR CORE
[00:06:29] OPERATIONS IN OUR CAPITAL IMPROVEMENT
[00:06:30] PLAN WHILE MAKING CONTINUED INVESTMENT
[00:06:33] IN SUSTAINABILITY, EQUITY AND COMMUNITY
[00:06:35] PROGRAMS. I LOOK FORWARD TO SHARING MORE
[00:06:38] BACKGROUND ABOUT OUR APPROACH AND THE
[00:06:39] STEPS AHEAD AT OUR NEXT COMMISSION
[00:06:41] BUDGET RETREAT AT THE END OF THIS MONTH.
[00:06:44] BEFORE WE PROCEED WITH TODAY'S AGENDA,
[00:06:46] I'D LIKE TO SHARE TWO HIGHLIGHTS SINCE
[00:06:48] OUR LAST MEETING. FIRST, AT THE END OF
[00:06:50] LAST MONTH, I WAS PLEASED TO BE JOINED
[00:06:52] BY COMMISSIONER FELLEMAN, HASAGAWA AND
[00:06:54] CALKINS AT THE SIGNING OF THE MEMORANDUM
[00:06:57] OF AGREEMENT WITH THE MUKLESHOOT INDIAN
[00:06:59] TRIBAL GOVERNMENT. THIS HISTORIC
[00:07:01] DOCUMENT EXPANDS OUR GOVERNMENT TO
[00:07:03] GOVERNMENT RELATIONSHIP AND CREATES
[00:07:04] OPPORTUNITIES TO COLLABORATE ON AREAS OF
[00:07:06] SHARED INTEREST. I APPRECIATE YOUR
[00:07:09] LEADERSHIP AND THE WORK OF THE PORT
[00:07:10] STAFF WHO HELPED CREATE THIS IMPORTANT
[00:07:12] STRUCTURE TO ENSURE THE LONG TERM
[00:07:14] INTERESTS OF BOTH THE PORT AND THE
[00:07:16] TRIBE. I LOOK FORWARD TO NEAR TERM
[00:07:18] OPPORTUNITIES TO IMPLEMENT THE AGREEMENT
[00:07:20] THROUGH OUR WORK PLAN, WHICH IS BEING
[00:07:22] DEVELOPED, PARTICULARLY IN AREAS LIKE

[00:07:24] WORKFORCE DEVELOPMENT. SECOND, I'D LIKE
[00:07:27] TO SHARE SOME DETAILS OF MY RECENT
[00:07:29] TRAVEL. LAST WEEK, COMMISSIONER
[00:07:32] PRESIDENT CHO AND I HAD THE OPPORTUNITY
[00:07:34] TO TRAVEL TO LONDON FOR THE UNITED
[00:07:36] NATIONS INTERNATIONAL MARITIME
[00:07:37] ORGANIZATION'S 80TH MEETING OF ITS
[00:07:40] ENVIRONMENTAL PROTECTION COMMITTEE,
[00:07:41] ALSO KNOWN AS THE MEPC, TWO WEEKS AGO.
[00:07:45] THIS MEETING, ATTENDED BY MEMBER STATES
[00:07:46] AND INTERNATIONAL ORGANIZATIONS WAS
[00:07:48] IMPORTANT SINCE 3% OF GREENHOUSE GAS
[00:07:51] EMISSIONS COME FROM THE MARITIME
[00:07:53] INDUSTRY AND WHILE WE CAN TAKE ACTIONS
[00:07:55] LIKE PROVIDING SHORE POWER TO HELP SHIPS
[00:07:57] REDUCE GREENHOUSE GASES AND OTHER
[00:08:00] EMISSIONS WHEN THE SHIPS ARE IN PORT,
[00:08:02] THERE MUST BE GLOBAL EFFORTS TO ACHIEVE
[00:08:04] REDUCTIONS IN A GLOBAL MARITIME
[00:08:06] INDUSTRY. SENIOR DIRECTOR OF
[00:08:08] ENVIRONMENTS AND SUSTAINABILITY SANDRA
[00:08:11] KILROY WAS AT THE INTERNATIONAL WORKING
[00:08:13] GROUP MEETINGS TO HELP LAY THE
[00:08:14] GROUNDWORK THE WEEK BEFORE. THERE ARE
[00:08:17] MANY DETAILS OF THE OUTCOME, BUT I'M
[00:08:19] PLEASED TO SHARE THAT THE MEPC MADE
[00:08:21] PROGRESS BY AGREEING TO A GOAL OF NET
[00:08:22] ZERO GREENHOUSE GAS EMISSIONS FROM
[00:08:25] MARITIME VESSELS BY APPROXIMATELY 2050.
[00:08:28] AND THERE'S SOME DETAIL IN THAT
[00:08:30] EMISSIONS WILL BE CALCULATED USING THE
[00:08:32] COMPREHENSIVE WELL TO WAKE LIFECYCLE
[00:08:34] ANALYSIS THAT CAPTURES EMISSIONS FROM
[00:08:36] THE PRODUCTION OF FUEL AS WELL AS THE
[00:08:38] BURNING OF FUEL. WHILE NOT AS AMBITIOUS
[00:08:40] AS WE WOULD HAVE LIKED TO SEE, THIS
[00:08:42] COMPROMISE GIVES THE MARITIME INDUSTRY
[00:08:44] THE NECESSARY SIGNALS TO CATALYZE THEIR
[00:08:47] INVESTMENTS IN ZERO AND NEAR ZERO
[00:08:49] EMISSION FUELS. THE PORT OF SEATTLE IS
[00:08:51] COMMITTED TO BEING THE GREENEST PORT IN
[00:08:52] NORTH AMERICA, AND OUR PARTICIPATION IN
[00:08:55] INFLUENCING IMO POLICY IS A KEY STRATEGY
[00:08:58] FOR ACHIEVING OUR PORT SPECIFIC CLIMATE
[00:09:00] GOALS AND IMPACTS GLOBALLY. I LOOK
[00:09:03] FORWARD TO CONTINUING THE MOMENTUM,
[00:09:04] PARTICULARLY AS WE BEGIN TO IMPLEMENT
[00:09:06] OUR GREEN CORRIDOR EFFORTS. MOVING TO
[00:09:08] TODAY'S COMMISSION MEETING, I'D LIKE TO
[00:09:10] HIGHLIGHT A FEW ITEMS ON THE CONSENT
[00:09:12] AGENDA. TODAY, I'D LIKE TO HIGHLIGHT THE
[00:09:14] MONTHLY EXECUTIVE DELEGATIONS REPORT
[00:09:16] OUT. THIS IS THE SECOND SUMMER REPORT WE
[00:09:19] HAVE GENERATED UNDER THE NEW DELEGATION,
[00:09:21] AND I'M HAPPY TO REPORT WE APPROVED 15
[00:09:23] ITEMS FOR THE MONTH OF JUNE. ITEMS
[00:09:25] INCLUDED FEDERAL GOVERNMENT ADVOCACY
[00:09:27] SERVICES, SOFTWARE REQUESTS, SURVEY
[00:09:30] CAPACITY, CONFERENCE ROOM ENHANCEMENTS
[00:09:32] AND MORE. OF THOSE 15, ALSO ON OUR
[00:09:35] CONSENT AGENDA ARE ITEMS THAT INCREASE
[00:09:37] WIFI CAPACITY AT SEA, WHICH IS ONE OF
[00:09:40] OUR MAJOR CUSTOMER EXPERIENCE

[00:09:42] PRIORITIES, AS WELL AS AN AUTHORIZATION
[00:09:45] THAT REPLENISHES CONTINGENCY FUNDS FOR
[00:09:47] IMPORTANT UPGRADES TO THE HARBOR ISLAND
[00:09:49] MARINA. I ALSO LOOKING TO FORWARD
[00:09:52] TO SHARING MORE ABOUT BOTH THE LAND
[00:09:54] STEWARDSHIP ORDER AND THE EQUITY
[00:09:56] SPENDING AND ACCOUNTABILITY PROJECT
[00:09:57] LATER IN THE MEETING. COMMISSIONERS,
[00:10:00] THIS CONCLUDES MY REPORT. EXCELLENT.
[00:10:01] THANK YOU FOR THAT REPORT, EXECUTIVE
[00:10:03] DIRECTOR. WE ARE NOW ON TO COMMITTEE
[00:10:05] REPORTS. ERICA CHUNG, COMMISSION
[00:10:07] STRATEGIC ADVISOR, WILL PROVIDE THE
[00:10:08] REPORT. ERICA. GOOD AFTERNOON,
[00:10:11] PRESIDENT CHO, COMMISSIONERS AND
[00:10:12] EXECUTIVE DIRECTOR METRUCK. I HAVE TWO
[00:10:14] REPORTS FOR YOU TODAY. START SCA
[00:10:17] STAKEHOLDER ADVISORY ROUNDTABLE MET ON
[00:10:20] WEDNESDAY, JUNE 28, WITH SARAH COX,
[00:10:22] DIRECTOR OF AVIATION ENVIRONMENTAL
[00:10:24] PROGRAMS, CHAIRING THE MEETING IN LIEU
[00:10:26] OF LANCE LITTLE, WHO WAS UNAVAILABLE.
[00:10:28] TWO TOPICS WERE THE PRIMARY FOCUS OF THE
[00:10:30] MEETING. THE FIRST IS WARREN HENDRICK,
[00:10:32] CHAIR OF THE COMMERCIAL AVIATION
[00:10:34] COORDINATING COMMISSION, ALSO KNOWN AS
[00:10:36] CACC, WHICH CONCLUDED ITS WORK ON JUNE
[00:10:39] 30, 2023, SHARED WHAT FACTORS ULTIMATELY
[00:10:43] LED TO THE CHANGE IN THE CACC'S CHARGE
[00:10:46] AND THE RESULTS OF THE CONCLUDING CACC
[00:10:48] MEMBERSHIP SURVEY. THAT, AMONG OTHER
[00:10:51] RESULTS, STATED THAT MEMBERS BELIEVE THE
[00:10:53] YET TO BE DETERMINED GREENFIELD SITE IS
[00:10:55] THE ONLY WAY TO MEET THE PUGET SOUND'S
[00:10:57] IMPENDING AIR TRAVEL CAPACITY DEMAND.
[00:10:59] ALSO AT THE MEETING. ERIC SCHOENFIELD,
[00:11:02] FEDERAL GOVERNMENT RELATIONS MANAGER AT
[00:11:03] THE PORT, PROVIDED A RECAP OF THE START
[00:11:06] MEMBERSHIP SUCCESSFUL TRIP TO DC. IN
[00:11:08] LATE APRIL. STARTS PLANNED JOINT LETTER
[00:11:11] OF RESPONSE TO THE FAA'S NOISE POLICY
[00:11:13] REVIEW PROCESS AND THE LATEST ON THE FAA
[00:11:16] REAUTHORIZATION LEGISLATION. FOUR OF
[00:11:19] PORT CITY'S SEVEN IDENTIFIED NOISE AND
[00:11:22] EMISSION POLICY PRIORITIES ARE CURRENTLY
[00:11:24] IN THE HOUSE AND SENATE AUTHORIZATION
[00:11:26] BILL, AND THE PORT WILL CONTINUE TO URGE
[00:11:29] TIMELY PASSAGE OF THE LEGISLATION.
[00:11:31] COMMISSIONERS MOHAMMED CONVENED THE JUNE
[00:11:33] AUDIT COMMITTEE MEETING WITH
[00:11:35] COMMISSIONER CHO AND PUBLIC MEMBER SARAH
[00:11:37] HOLSTROM ON JUNE 30, 2023 COMMITTEE
[00:11:40] REVIEWED AN AUDIT REPORT FROM MOSS ADAMS
[00:11:43] FOR THE 2022 FINANCIAL STATEMENT AUDIT
[00:11:46] RESULTS. THIS WAS A CLEAN AUDIT AND MOSS
[00:11:49] ADAMS RECOGNIZED PORT STAFF FOR THEIR
[00:11:51] SUCCESSFUL IMPLEMENTATION OF NEW
[00:11:53] ACCOUNTING REQUIREMENTS FOR GASB 87
[00:11:56] LEASES. THE COMMITTEE ALSO RECEIVED AN
[00:11:59] UPDATE ON OPEN ISSUES, RECEIVED AN
[00:12:01] UPDATE ON THE STATUS OF THE 2023 AUDIT
[00:12:03] PLAN, AND HEARD REPORTS FOR AUDITS
[00:12:06] REGARDING PORTWIDE PAYROLL CONTROLS,

[00:12:08] SOCIAL AND ENVIRONMENTAL REPORTING, THE
[00:12:11] T 1117 SITES, 23 TO 25 RESTORATION,
[00:12:15] CONSTRUCTION PROJECT AND DOUG FOX
[00:12:19] PARKING. THE NEXT AUDIT COMMITTEE WILL
[00:12:21] BE HELD IN SEPTEMBER. THIS CONCLUDES MY
[00:12:24] REPORT. THANK YOU. EXCELLENT. THANK YOU,
[00:12:25] ERICA, FOR THAT REPORT. ANY QUESTIONS
[00:12:27] FOR EITHER ERICA OR EXECUTIVE DIRECTOR
[00:12:30] METRUCK FROM THE COMMISSIONER? ALL RIGHT,
[00:12:34] THANK YOU BOTH. ALL RIGHT,
[00:12:38] WE'RE ACTUALLY GOING TO MOVE ON TO
[00:12:40] PUBLIC COMMENT AND THEN LOOK, I SEE
[00:12:42] TOMMY'S HERE, SO WE'LL ASK AYE. WHAT
[00:12:45] QUESTIONS WE WANT TO ASK AYE. DURING THE
[00:12:47] CONSENT AGENDA. WE ARE NOW AT THE PUBLIC
[00:12:49] COMMENT SECTION OF OUR AGENDA. THE PORT
[00:12:51] OF COMMISSION WELCOMES PUBLIC COMMENT AS
[00:12:53] AN IMPORTANT PART OF THE PUBLIC PROCESS.
[00:12:54] COMMENTS ARE RECEIVED AND CONSIDERED BY
[00:12:56] THE COMMISSIONER IN ITS DELIBERATIONS.
[00:13:01] BEFORE WE TAKE PUBLIC COMMENT, WE'RE
[00:13:03] GOING TO REVIEW OUR RULES FOR IN PERSON
[00:13:05] AND VIRTUAL COMMENT. WE'RE GOING TO DO
[00:13:07] THINGS A LITTLE BIT DIFFERENT AND
[00:13:08] INNOVATIVELY. WE ALWAYS LIKE TO IMPROVE
[00:13:11] THINGS. SO, CLERK HART, PLAY THE
[00:13:13] RECORDING.
[00:13:22] GIVE US JUST A MINUTE HERE.
[00:13:31] DO YOU NEED ME TO PULL IT UP, AUBREE?
[00:13:34] OKAY, HANG ON. WE ARE HAVING SOME
[00:13:36] TECHNICAL DIFFICULTIES IN THE ROOM
[00:13:37] TODAY.
[00:13:42] BEAR WITH ME HERE. THIS IS WHAT I GAVE
[00:13:43] FOR TRYING TO TAKE MY BREATH. YEAH,
[00:13:45] IT'S NOT YOU, TRULY. IT IS THE ROOM
[00:13:47] TODAY. OKAY, LET ME SEE IF I CAN
[00:13:52] SHARE THIS WITH SOUND.
[00:14:00] PORT OF SEATTLE COMMISSION WELCOMES YOU
[00:14:02] TO OUR MEETING TODAY. AS NOTED, PUBLIC
[00:14:05] COMMENT IS AN IMPORTANT PART OF THE
[00:14:07] PUBLIC PROCESS, AND THE PORT OF SEATTLE
[00:14:09] COMMISSION THANKS YOU FOR JOINING US.
[00:14:12] THE COMMISSION ACCEPTS IN PERSON,
[00:14:14] VIRTUAL AND WRITTEN PUBLIC COMMENT
[00:14:16] REGARDING MATTERS RELATED TO THE CONDUCT
[00:14:18] OF COURT BUSINESS. BEFORE WE PROCEED,
[00:14:22] HERE ARE THE COMMISSION'S PUBLIC COMMENT
[00:14:24] RULES OF PROCEDURE. FOR YOUR
[00:14:25] INFORMATION, EACH COMMENTER WILL HAVE
[00:14:28] TWO MINUTES TO SPEAK AND SHOULD STAY
[00:14:30] WITHIN THE ALLOTTED TIME. A TIMER WILL
[00:14:33] APPEAR ON THE SCREEN AND A BUZZER WILL
[00:14:35] SOUND AT THE END OF THE TWO MINUTE
[00:14:37] PERIOD. FOR EACH SPEAKER, THE
[00:14:39] COMMISSIONER RESERVES THE RIGHT TO
[00:14:41] RECEIVE COMMENTS SPECIFICALLY RELATED TO
[00:14:43] THE CONDUCT OF PORT BUSINESS. IF
[00:14:45] COMMENTS ARE NOT RELATED TO THE CONDUCT
[00:14:47] OF PORT BUSINESS, THE PRESIDING OFFICER
[00:14:49] WILL STOP THE SPEAKER AND ASK THAT
[00:14:52] COMMENTS BE KEPT TO MATTERS RELATED TO
[00:14:54] THE CONDUCT OF PORT BUSINESS. THIS RULE
[00:14:57] APPLIES TO BOTH INTRODUCTORY AND

[00:14:59] CONCLUDING REMARKS. ALL REMARKS SHOULD
[00:15:01] BE ADDRESSED TO THE COMMISSIONER AS A
[00:15:03] BODY AND NOT TO INDIVIDUAL
[00:15:05] COMMISSIONERS. DISRUPTIONS OF COMMISSION
[00:15:09] PUBLIC MEETINGS ARE PROHIBITED.
[00:15:11] DISRUPTIONS INCLUDE, BUT ARE NOT LIMITED
[00:15:13] TO, THE FOLLOWING REFUSAL OF A SPEAKER
[00:15:16] TO LIMIT REMARKS TO TOPICS RELATED TO
[00:15:18] THE CONDUCT OF PORT BUSINESS. THREAT AND
[00:15:21] ABUSIVE OR HARASSING BEHAVIOR AND
[00:15:24] LANGUAGE OBSCENE LANGUAGE AND GESTURES.
[00:15:28] REFUSAL OF A SPEAKER TO COMPLY WITH THE
[00:15:30] ALLOTTED TIME SET FOR THE INDIVIDUAL
[00:15:32] SPEAKER'S PUBLIC COMMENT LEAVING THE
[00:15:35] PODIUM OR TESTIMONY TABLE TO PHYSICALLY
[00:15:38] APPROACH COMMISSIONERS OR STAFF DURING
[00:15:40] ONE'S PUBLIC COMMENT PROVIDED SPEAKERS
[00:15:43] MAY AUTHOR WRITTEN MATERIALS TO THE
[00:15:45] COMMISSION CLERK AND ANY BEHAVIOR THAT
[00:15:48] DISRUPTS, DISTURBS OR OTHERWISE IMPEDES
[00:15:51] THE MEETING. ANY DISRUPTION WILL RESULT
[00:15:55] IN A SPEAKER'S MICROPHONE BEING
[00:15:57] IMMEDIATELY SHUT OFF BY THE PRESIDING
[00:15:59] OFFICER AND A WARNING OR LOSS OF
[00:16:01] SPEAKING PRIVILEGES OR REMOVAL FROM THE
[00:16:04] MEETING ROOM MAY OCCUR AS PROVIDED IN
[00:16:06] THE COMMISSION'S BYLAWS WRITTEN
[00:16:09] MATERIALS PROVIDED TO THE CLERK WILL BE
[00:16:11] INCLUDED IN TODAY'S MEETING RECORD. THE
[00:16:14] CLERK HAS A LIST OF THOSE PREPARED TO
[00:16:16] SPEAK. WE ARE TAKING COMMENTS FROM
[00:16:18] ANYONE WHO HAS SIGNED UP TO SPEAK
[00:16:20] VIRTUALLY, AS WELL AS FROM ANYONE WHO
[00:16:22] HAS JOINED US TODAY HERE IN THE MEETING
[00:16:24] ROOM. WHEN YOUR NAME IS CALLED, IF YOU
[00:16:27] ARE JOINING VIRTUALLY. PLEASE UNMUTE
[00:16:29] YOURSELF. THEN PLEASE REPEAT YOUR NAME
[00:16:32] FOR THE RECORD AND STATE YOUR TOPIC
[00:16:34] RELATED TO THE CONDUCT OF PORT BUSINESS.
[00:16:36] YOU MAY TURN ON YOUR CAMERA AT THIS
[00:16:38] TIME. THE TWO MINUTE TIMER WILL THEN
[00:16:41] BEGIN. IF YOU'RE ON THE TEAM'S MEETING
[00:16:44] AND AT THE SAME TIME STREAMING THE
[00:16:46] MEETING ON THE WEBSITE, PLEASE MUTED THE
[00:16:48] WEBSITE STREAM TO AVOID FEEDBACK. WHEN
[00:16:51] YOU HAVE CONCLUDED YOUR REMARKS, YOU MAY
[00:16:53] AGAIN TURN OFF YOUR CAMERA AND MUTED
[00:16:55] YOUR SPEAKER. IF YOU ARE SPEAKING FROM
[00:16:57] THE MEETING ROOM, PLEASE COME TO THE
[00:16:59] TESTIMONY TABLE, REPEAT YOUR NAME FOR
[00:17:01] THE RECORD AND STATE YOUR TOPIC RELATED
[00:17:03] TO THE CONDUCT OF PORT BUSINESS. OUR
[00:17:06] PUBLIC COMMENT PERIOD WILL NOW COMMIT.
[00:17:09] THANK YOU AGAIN FOR JOINING US TODAY. I
[00:17:12] LIKE THAT. I LIKE YOUR VOICE BETTER THAN
[00:17:14] MINE. ALL RIGHT. I LOVE THE MINOR
[00:17:17] IMPROVEMENTS WORKING. WE'RE GETTING
[00:17:18] BETTER. ALL RIGHT, OUR FIRST SPEAKER
[00:17:20] TODAY IS ALEX ZIMMERMAN. ALEX,
[00:17:23] GO AHEAD AND SAY YOUR FULL NAME AND THE
[00:17:25] TOPIC RELATED TO PORT BUSINESS FOR THE
[00:17:27] RECORD. AND THEN YOU LET ME GET THAT
[00:17:29] TIMER UP FIRST FOR YOU. ALEX, HANG ON A

[00:17:33] MINUTE.
[00:17:43] YOU READY, ALEX?
[00:17:47] THAT'S ON IT'S RIGHT THERE. YEAH. MY
[00:17:49] NAME ALEX.
[00:17:54] YEAH. I WANT TO SPEAK ABOUT SOMETHING.
[00:18:02] I WANT TO SPEAK SOMETHING ABOUT IT
[00:18:10] TOTALLY CONFUSED ME BECAUSE CONDITION
[00:18:12] WHAT DOES WE HAVE HERE PURE VIOLATION OF
[00:18:15] CONSTITUTION IN EXACTLY A 14 AMENDMENT.
[00:18:19] EQUAL PROTECTION. WE DON'T HAVE HER IN
[00:18:22] CONSUL CHAMBER IN COMMISSIONER EQUAL
[00:18:24] PROTECTION. FOUR PEOPLE WHO IN
[00:18:27] COMMISSIONER REPRESENT ONLY 15
[00:18:29] PERCENTAGE OF SEATTLE. THERE'S NOT EQUAL
[00:18:31] PROTECTION. PLUS THIS ALL REPRESENT ONLY
[00:18:35] DEMOCRATIC PARTY OR WHAT AS I CALL
[00:18:38] DEMOCRATIC MAFIA. THIS DON'T HAVE SENSE.
[00:18:40] YOU KNOW WHAT THIS MEANS? HOW IS THIS
[00:18:42] POSSIBLE? PLUS, THEY'RE ALL VERY LOW
[00:18:44] CLASSES, THEY DON'T HAVE EXPERIENCE WITH
[00:18:46] BUSINESS. I DON'T UNDERSTAND HOW KIND
[00:18:48] THESE PEOPLE I'VE SEEN YOU KEEP YOUR
[00:18:50] COMMENTS TO THE CONDUCT OF POOR BUSINESS
[00:18:52] EXACTLY TO STOP INTERRUPT ME. YOU'RE
[00:18:54] SUPPOSED TO BE SICK, MAN. YOU KNOW WHAT
[00:18:56] IT MEANS YOU'RE DOING? THEY SAY NEVER
[00:18:57] YOU'RE NOT SUPPOSED TO ADDRESS
[00:18:58] COMMISSIONERS DIRECTLY. THAT'S YOUR
[00:19:00] SECOND WARNING. I DON'T DIRECT
[00:19:02] COMMISSIONER. EXACTLY. I SPEAK 3000
[00:19:04] TIMES. SPEAK RIGHT NOW, EVERY DAY.
[00:19:06] DON'T GIVE ME THIS BS, PLEASE. I'M
[00:19:08] TIRED. YOU'RE SO STUPID. ALL RIGHT,
[00:19:11] THAT'S YOUR THIRD WARNING. I'M GOING TO
[00:19:12] ASK PORT PD TO PLEASE ESCORT YOU OUT OF
[00:19:14] THE ROOM. WHY? MEANS PORT PD. CAN YOU
[00:19:17] PLEASE COME IN AND ESCORT PERSONAL I
[00:19:19] DON'T TALK ABOUT PIER AND EVER BROKEN
[00:19:22] YOUR RULE EVER FOR 1 SECOND. WHY YOU
[00:19:24] STOP AND MISSPEAK ABOUT? BECAUSE YOU
[00:19:26] CROOK, THEY SAY.
[00:19:35] ALL RIGHT, WE'RE MOVING ON TO THE NEXT
[00:19:36] SPEAKER. ACTUALLY WE'RE GOING TO GO
[00:19:38] ONLINE REAL QUICK. WE'RE GOING TO GO
[00:19:39] BACK AND FORTH STACEY OAKES, CAN YOU
[00:19:41] HEAR ME?
[00:19:46] HELLO, CAN YOU HEAR ME? YES. STACEY,
[00:19:50] GO AHEAD AND STATE YOUR FULL NAME AND
[00:19:52] YOUR TOPIC RELATED TO PORT BUSINESS AND
[00:19:54] THEN WE'LL START THE CLOCK. THANK YOU.
[00:19:58] GOOD AFTERNOON. MY NAME IS STACEY OAKES,
[00:20:00] AND I'M A MEMBER OF SEATTLE CRUISE
[00:20:01] CONTROL. IN LIGHT OF CRUISE'S MULTIPLE,
[00:20:04] WELL DOCUMENTED, HARMFUL EFFECTS. WE
[00:20:06] CALL UPON THE PORT OF SEATTLE TO CAP THE
[00:20:08] NUMBER OF 2024 SEASON SAILINGS AND
[00:20:11] PASSENGERS AT OR BELOW 2019 LEVELS,
[00:20:14] REDUCING THESE NUMBERS EVERY YEAR UNTIL
[00:20:16] THE INDUSTRY NO LONGER POLLUTES THE
[00:20:18] OCEANS AND AIR AND NO LONGER EMITS
[00:20:20] CLIMATE CHANGING GREENHOUSE GAS
[00:20:22] EMISSIONS. TO DO THIS, THE PORT OF
[00:20:24] SEATTLE SHOULD QUANTIFY GREENHOUSE GASES

[00:20:26] EMITTED BY CRUISE SHIPS ALONG THE ENTIRE
[00:20:28] ROUTE FROM SEATTLE TO ALASKA AND TO GET
[00:20:31] THE TRUE PICTURE OF OUR LOCAL CRUISE
[00:20:33] SECTOR. THE GREENHOUSE GASES THAT RESULT
[00:20:35] FROM THE FLIGHTS THAT PASSENGERS TAKE TO
[00:20:37] GET TO SEATTLE AND HOME AGAIN MUST ALSO
[00:20:39] BE INCLUDED FOR TRANSPARENCY. THESE
[00:20:42] NUMBERS SHOULD BE MADE PUBLIC ANNUALLY.
[00:20:44] A RECENT ARTICLE IN TIME MAGAZINE CALLED
[00:20:46] THE WORLD MAY HAVE JUST MISSED ITS
[00:20:48] CHANCE TO SERIOUSLY TACKLE SHIPPING
[00:20:49] EMISSIONS. STATED NEAR TERM TARGETS ARE
[00:20:52] ESSENTIAL TO MAKING SURE THE LONGER TERM
[00:20:54] GOALS ARE ACTUALLY ACHIEVED. THEY WOULD
[00:20:56] ALSO PROVIDE A CLEAR MARKET SIGNAL FOR
[00:20:58] INTERNATIONAL SHIPPING COMPANIES TO PUT
[00:21:00] MORE INVESTMENT INTO GREEN TECHNOLOGIES
[00:21:02] AND PRODUCTION AND DISTRIBUTION
[00:21:03] INFRASTRUCTURE FOR ZERO EMISSION FUELS.
[00:21:06] SO, USING 2024 AS A BASELINE, WE CALL ON
[00:21:09] THE PORT TO REDUCE GREENHOUSE GAS
[00:21:11] EMISSIONS FROM CREWS IN ALIGNMENT WITH
[00:21:13] THE SCHEDULE IN THE PROPOSED CLEAN
[00:21:15] SHIPPING ACT OF 2023 20% BY 2027,
[00:21:19] 45% BY 2030, 80% BY 2035,
[00:21:22] AND 100% BY 2040.
[00:21:25] IF THESE REDUCTIONS CANNOT BE ACHIEVED
[00:21:27] THROUGH ZERO OR LOW EMISSIONS FUELS,
[00:21:29] THEN THEY MUST BE ACHIEVED THROUGH A
[00:21:31] REDUCTION IN THE NUMBER OF SAILINGS. WE
[00:21:33] CANNOT WAIT DECADES FOR A VOLUNTARY
[00:21:35] CORRIDOR CAPTAINED BY THE SAME INDUSTRY
[00:21:36] POISONING OUR AIR AND WATER. WE CANNOT
[00:21:38] RELY ON GOALS THAT LACK BENCHMARKS OR
[00:21:40] REALISTIC WAYS TO ACHIEVE ACTUAL
[00:21:42] REDUCTIONS. WE CANNOT FOCUS ON
[00:21:43] ACCOUNTING TRICKS LIKE NET ZERO. WE NEED
[00:21:46] TO CAP AND ANNUALLY REDUCE THE NUMBER OF
[00:21:47] CRUISE SAILINGS IN ORDER TO REACH ZERO
[00:21:49] EMISSIONS AND ZERO TOXIC DISCHARGES BY
[00:21:52] 2040. THANK YOU. THANK YOU SO MUCH.
[00:21:55] STACY, WE'RE GOING TO GO BACK TO IN
[00:21:57] PERSON AND ASK PATRICK MCGEE TO COME UP
[00:22:00] TO THE PODIUM.
[00:22:09] HI, PATRICK. IF YOU COULD STATE YOUR
[00:22:11] FULL NAME AND THE TOPIC AND THEN WE'LL
[00:22:12] START THE CLOCK FOR YOU. SURE. MY NAME
[00:22:15] IS PATRICK MCKEE, AND I'M A MEMBER OF
[00:22:17] SEATTLE CRUISE CONTROL. COMMISSIONER IS
[00:22:20] EXECUTIVE DIRECTOR STAFF. LAST TUESDAY
[00:22:22] WAS THE 4 JULY. IT WAS THE HOTTEST DAY
[00:22:25] IN EARTH'S RECORDED HISTORY, THE HOTTEST
[00:22:27] DAY IN 120,000 YEARS. WHEN MY INFANT
[00:22:30] GRANDSON IS YOUR AGE. THIS MIGHT WELL
[00:22:32] HAVE BEEN THE COOLEST SUMMER OF AYE.
[00:22:34] LIFE. AND I'M SURE THIS IS AS TERRIFYING
[00:22:36] FOR YOU ALL AS IT IS FOR ME. THE MISSION
[00:22:38] STATEMENT OF THE PORT OF SEATTLE DIRECTS
[00:22:40] YOU TO PROMOTE ECONOMIC OPPORTUNITIES
[00:22:42] AND QUALITY OF LIFE IN THE REGION BY
[00:22:44] ADVANCING TRADE, TRAVEL, COMMERCE, AND
[00:22:46] JOB CREATION IN AN EQUITABLE,
[00:22:48] ACCOUNTABLE AND ENVIRONMENTALLY

[00:22:49] RESPONSIBLE MANNER. YET, OVER THE PAST
[00:22:52] 20 PLUS YEARS, THE PORT OF SEATTLE HAS
[00:22:54] AGGRESSIVELY GROWN ITS NONESSENTIAL
[00:22:56] ALASKA CRUISE BUSINESS IN A MANNER THAT
[00:22:58] IS NONE OF THESE MEGACRUISE SHIPS
[00:23:00] POLLUTE OUR WATERS. ENDANGER OUR HEALTH,
[00:23:02] JEOPARDIZE OUR CLIMATE, OVERWHELM
[00:23:05] DESTINATION COMMUNITIES, AND EXPLOIT
[00:23:07] ONBOARD WORKERS. COMMISSIONER CORRECTLY
[00:23:09] POINT OUT THAT SEATTLE IS BY FAR THE
[00:23:11] LARGEST BENEFICIARY OF THE ALASKA CRUISE
[00:23:13] BUSINESS. IN VERY REAL JOBS AND DOLLARS,
[00:23:15] OUR ECONOMY GETS THE PROVISION SPEND,
[00:23:17] THE FUEL REVENUE, THE ONSHORE SERVICING
[00:23:19] JOBS, THE OVERNIGHT TOURIST STAYS, A
[00:23:21] DEPARTURE AND RETURN. BUT WHERE'S THE
[00:23:24] ACCOUNTABILITY? THE PORT AND CRUISE
[00:23:26] INDUSTRY REFUSE EVEN TO ACKNOWLEDGE,
[00:23:28] MUCH LESS TAKE RESPONSIBILITY FOR ALL
[00:23:30] THE EXTERNALIZED COSTS BORNE ALONG THE
[00:23:32] ENTIRETY OF THE ALASKA ROUTE. SHIPS THAT
[00:23:34] SAIL OUT OF ELLIOTT BAY DON'T SIMPLY
[00:23:36] BECOME SOMEONE ELSE'S PROBLEM ONCE
[00:23:38] THEY'VE ROUNDED THE WEST POINT
[00:23:39] LIGHTHOUSE OR CROSSED INTO CANADIAN OR
[00:23:42] INTERNATIONAL WATERS. THE PACIFIC
[00:23:44] NORTHWEST. OUR COMMUNITIES, OUR MARINE
[00:23:47] ENVIRONMENT, OUR CLIMATE, OUR CHILDREN'S
[00:23:49] FUTURE IS WORSE OFF FOR ALASKA
[00:23:51] MEGACRUISES, AND IT'S WORSE OFF AT 2023
[00:23:54] CRUISE NUMBERS THAN AT 2019. BUT THE
[00:23:57] PORT HAS THE POWER TO MAKE A TREMENDOUS
[00:23:58] DIFFERENCE. SEATTLE CRUISE CONTROL HAS
[00:24:00] COMPILED A LIST OF ACTIONS THAT WOULD
[00:24:02] BEGIN TO ALIGN YOUR CRUISE OPERATIONS
[00:24:04] WITH YOUR MISSION STATEMENT, AND WE'D
[00:24:05] WELCOME THE OPPORTUNITY TO DISCUSS THESE
[00:24:08] WITH ANY OF YOU. I'VE ASKED THE CLERK TO
[00:24:10] DISTRIBUTE PAPER COPIES OF THIS LIST OF
[00:24:12] ACTIONS TO YOU. I'VE ALSO EMAILED THEM
[00:24:14] TO YOU AND SUBMITTED THEM AS A WRITTEN
[00:24:15] STATEMENT, AND THEY CAN BE FOUND ON THE
[00:24:17] HOMEPAGE OF SEATTLE CRUISE CONTROL'S
[00:24:19] WEBSITE. YOU CAN CONTACT US AT
[00:24:22] INFO@SEATTLECRUISECONTROL.ORG. THANK YOU
[00:24:25] VERY MUCH. THANKS Y'ALL. THANK YOU.
[00:24:27] PATRICK AND I WANT TO ACKNOWLEDGE THAT
[00:24:28] WE DID RECEIVE YOUR LETTER.
[00:24:32] NEXT IS JORDAN VAN VOST ONLINE. JORDAN,
[00:24:34] I SEE YOU THERE. CAN YOU HEAR ME?
[00:24:38] YES. THANK YOU, COMMISSIONER CHO, CAN
[00:24:42] YOU HEAR ME? YES WE CAN. GO AHEAD AND
[00:24:43] STATE YOUR NAME AND TOPIC AND THEN WE'LL
[00:24:45] START THE CLOCK.
[00:24:48] MY NAME IS JORDAN VAN VOST. I SPEAK
[00:24:50] TODAY TO CALL ATTENTION TO THE CRUISE
[00:24:53] SHIP ELEPHANT IN THE ROOM. GLOBAL
[00:24:56] CLIMATE DISASTERS ARE NOW AN EVERYDAY
[00:24:59] OCCURRENCE. THIS IS NOT ONLY A CLIMATE
[00:25:02] CRISIS, BUT AN EXTINCTION CRISIS. AND
[00:25:05] WITH EL NINO WARMING THE OCEANS, THINGS
[00:25:07] ARE LIKELY TO GET MUCH WORSE THIS SUMMER
[00:25:10] AND FALL, IT IS GOING TO KEEP GETTING

[00:25:12] HOTTER, WITH DEADLY CONSEQUENCES FOR
[00:25:15] ALL. EACH ONE OF US IS ULTIMATELY
[00:25:18] RESPONSIBLE FOR OUR OWN ACTIONS, BUT AS
[00:25:20] COMMISSIONER, YOU HAVE A SPECIAL
[00:25:22] RESPONSIBILITY IN THAT YOUR WORDS AND
[00:25:25] DECISIONS HAVE A MUCH LARGER IMPACT HERE
[00:25:28] IN SEATTLE. WE'RE HAVING A COMFORTABLE
[00:25:31] SUMMER SO FAR, NOT TOO HOT YET, AND ONLY
[00:25:34] MODERATE SMOKE LEVELS. DOESN'T FEEL LIKE
[00:25:37] THERE IS AN EMERGENCY. BUT IF WE ANALYZE
[00:25:39] THE SITUATION RATIONALLY, WE KNOW OUR
[00:25:42] CURRENT EMISSIONS TRAJECTORY IS
[00:25:44] UNSUSTAINABLE. PLEASE LISTEN TO MY
[00:25:47] COLLEAGUES AT SEATTLE CRUISE CONTROL AND
[00:25:49] CAREFULLY CONSIDER THE POINTS DETAILED
[00:25:51] ON THE WEBSITE SEATTLECRUISECONTROL.ORG
[00:25:55] REGARDING THE URGENT NEED TO SCALE BACK
[00:25:58] AND ULTIMATELY ELIMINATE CRUISE TOURISM
[00:26:00] AT THE PORT. WE DON'T HAVE TIME FOR HALF
[00:26:03] MEASURES AND FALSE SOLUTIONS THAT ONLY
[00:26:06] DELAY BUT DO NOT PREVENT THE DIRE
[00:26:08] ECOLOGICAL RECKONING WE ARE FACING.
[00:26:11] IT'S NOT EASY TO FACE CHANGE AND MAKE
[00:26:14] DIFFICULT DECISIONS. THERE IS TREMENDOUS
[00:26:16] PRESSURE TO CONFORM TO TRADITIONAL
[00:26:18] VALUES AND SOCIAL AGREEMENTS. A TRUE
[00:26:21] LEADER ACTS COURAGEOUSLY, WITH MORAL
[00:26:24] INTEGRITY, WITHOUT MUNDANE CONCERNS FOR
[00:26:27] CAREER OR SOCIAL REPUTATION. PLEASE RISE
[00:26:30] TO THE OCCASION AND BE CLIMATE
[00:26:31] SUPERHEROES. THANK YOU. THANK YOU,
[00:26:35] JORDAN. OUR NEXT SPEAKER IN PERSON
[00:26:39] IS IRIS ANTMAN. IRIS, COME ON UP.
[00:26:51] GOOD AFTERNOON. MY NAME IS IRIS ANTMAN,
[00:26:54] AND I'M HERE TO SPEAK ABOUT THE HARMS OF
[00:26:57] CRUISE. FEELING A BIT EMOTIONAL?
[00:27:03] BEFORE I MENTION MY
[00:27:06] WRITTEN COMMENTS, I JUST WANTED TO READ
[00:27:08] A COUPLE OF HEADLINES FROM THE NEW YORK
[00:27:10] TIMES THIS MORNING. HELICOPTER AND BOAT
[00:27:14] RESCUES UNDERWAY ACROSS A DEVASTATED
[00:27:16] VERMONT. RISING HEAT UNDERGROUND IS
[00:27:20] MAKING THE GROUND SHIFT UNDER CHICAGO.
[00:27:23] SCIENTISTS CALL IT UNDERGROUND CLIMATE
[00:27:25] CHANGE IN THE SOUTHWEST, THE LAGGING
[00:27:27] MONSOON SEASON COULD MEAN LINGERING HEAT
[00:27:30] WAVES.
[00:27:35] THANK YOU. WE'RE CALLING ON THE PORT OF
[00:27:38] SEATTLE TO BE A TRULY GREEN PORT. AND
[00:27:40] NOT JUST THE GREENEST PORT IN NORTH
[00:27:42] AMERICA BECAUSE THAT'S TOO LOW A BAR.
[00:27:45] LOOK AROUND THE HEAT DOME IN THE
[00:27:47] SOUTHWEST. FLOODING IN NEW
[00:27:51] YORK AND INDIA. THE HOTTEST TEMPERATURES
[00:27:53] RECORDED ON EARTH. AROUND THE GLOBE,
[00:27:57] THERE ARE MANY HARMS OF CRUISE, AND I'M
[00:27:59] SPEAKING SPECIFICALLY TO THE FUEL IT
[00:28:02] BURNS CAUSING THE CLIMATE CHANGE WORKERS
[00:28:05] IN THE MIDDLE EAST HAVE TO RISE AT 04:00
[00:28:07] A.M. TO GET THEIR WORK DONE BECAUSE
[00:28:09] WORKING DURING THE DAY CAN BE LIFE
[00:28:11] THREATENING. ONE WEEK AGO, THE AIR
[00:28:14] QUALITY IN SEATTLE WAS 166 TOO

[00:28:18] HIGH FOR ME TO GO OUTSIDE SAFELY BECAUSE
[00:28:20] I HAVE LUNG DISEASE. IT'S SO CLEAR THAT
[00:28:23] THE EXTREME WEATHER EVENTS WE SEE AND
[00:28:24] HEAR ABOUT ON A DAILY BASIS ARE TIED TO
[00:28:29] CLIMATE CHANGE DUE TO GLOBAL WARMING.
[00:28:31] BURNING FOSSIL FUELS IS THE CHIEF CAUSE.
[00:28:34] I KNOW THIS. YOU KNOW THIS. YET THE PORT
[00:28:36] CONTINUES BUSINESS AS USUAL BY WORKING
[00:28:39] TO GROW THE BUSINESS OF ALASKA CRUISES.
[00:28:41] PEOPLE ARE CRUISING TO SEE ALASKA'S
[00:28:44] GLACIERS WHILE THE PARTICLES AND
[00:28:47] EMISSIONS FROM THE SHIPS ARE MELTING
[00:28:48] THOSE GLACIERS. DOESN'T THIS IRONY STOP
[00:28:51] YOU IN YOUR TRACKS? IT IS TIME, PAST
[00:28:54] TIME, FOR THE PORT TO CAP AND REDUCE THE
[00:28:57] NUMBER OF SAILINGS OF MEGACRUISE SHIPS.
[00:28:59] UNTIL AND IF THE SHIPS ARE POWERED WITH
[00:29:02] TRULY CLEAN GREEN ENERGY. PLEASE DO THE
[00:29:04] RIGHT THING WHILE THERE'S STILL TIME.
[00:29:07] YOU CAN BEGIN THE PARADIGM SHIFT THAT
[00:29:09] NEEDS TO HAPPEN IF YOUR CHILDREN AND
[00:29:12] GRANDCHILDREN ARE TO HAVE A REASONABLE
[00:29:14] FUTURE. THANK YOU. THANK YOU, HARRIS.
[00:29:17] AND THEN OUR LAST SPEAKER WILL BE PEGGY
[00:29:20] PRINCE.
[00:29:29] HELLO, I'M PEGGY PRINCE, AND I'M HERE TO
[00:29:32] JOIN THE VOICES OF MY COLLEAGUES FROM
[00:29:34] SEATTLE CRUISE CONTROL. BECAUSE YOU PLAN
[00:29:37] TO MAKE SEATTLE THE GREENEST PORT IN
[00:29:39] NORTH AMERICA, WE AT SEATTLE CRUISE
[00:29:41] CONTROL ARE SUGGESTING REQUESTING TEN
[00:29:45] ACTIONS THAT WILL HELP GET YOU THERE IN
[00:29:48] A MEANINGFUL TIME FRAME. THAT MEANS
[00:29:50] IMPLEMENTING THEM WITHIN YOUR CURRENT
[00:29:52] TERMS OF OFFICE. COMMITTING TO THESE
[00:29:55] EFFORTS WILL TAKE COURAGE AND UNITY.
[00:29:58] OUR COMMUNITY WILL BE ENCOURAGING AND
[00:30:01] SUPPORTING YOU. THANK YOU VERY MUCH.
[00:30:05] THANK YOU, PEGGY. THAT CONCLUDES OUR
[00:30:07] SIGNUPS TODAY. IS THERE ANYONE ELSE
[00:30:09] PRESENT ON THE TEAM'S CALL OR PRESENT IN
[00:30:10] THE ROOM TODAY WHO DIDN'T SIGN UP AND
[00:30:11] WISHES TO ADDRESS THE COMMISSION. IF SO,
[00:30:14] PLEASE STATE AND SPELL YOUR NAME AND
[00:30:15] STATE THE TOPIC RELATED TO THE CONDUCT
[00:30:16] OF POOR BUSINESS YOU WISH TO SPEAK ABOUT
[00:30:19] FOR THE RECORD.
[00:30:23] OKAY. AT THIS TIME, I'LL ASK THE CLERK,
[00:30:25] PLEASE GIVE A SYNOPSIS OF ANY WRITTEN
[00:30:27] COMMENTS RECEIVED. GOOD AFTERNOON, MR.
[00:30:30] COMMISSION PRESIDENT. MEMBERS OF THE
[00:30:32] COMMISSION. EXECUTIVE DIRECTOR METRUCK.
[00:30:33] WE HAVE RECEIVED TWO WRITTEN COMMENTS
[00:30:35] PRIOR TO OUR MEETING TODAY. THESE HAVE
[00:30:37] BEEN BOTH DISTRIBUTED TO YOU IN ADVANCE
[00:30:39] OF THE MEETING AND WILL BECOME A PART OF
[00:30:40] THE PUBLIC RECORD. PATRICK MCKEE DID
[00:30:43] SUBMIT WRITTEN COMMENTS TO SUPPORT AYE.
[00:30:44] SPOKEN COMMENTS HERE TODAY, AS NOTED.
[00:30:47] AND THEN OUR NEXT COMMENT COMES FROM
[00:30:48] NAOMI MAXWELL, WHO WRITES IN SUPPORT OF
[00:30:50] ITEM NUMBER TEN A, APPLAUDING THE PORT
[00:30:53] FOR ADOPTING PRINCIPLES TO GUIDE

[00:30:55] DEVELOPMENT OF PORT OF SEATTLE'S SIX
[00:30:56] ENVIRONMENTAL LAND STEWARDSHIP EFFORTS
[00:30:58] AROUND TREES, FOREST AND OTHER HABITAT.
[00:31:01] SHE FURTHER SPEAKS TO THE IMPORTANCE OF
[00:31:03] PRIORITIZING THE PRESERVATION OF
[00:31:04] EXISTING MATURE TREES WHEREVER FEASIBLE,
[00:31:07] OVER REPLACING THEM WITH NEW ONES. AND
[00:31:09] THAT CONCLUDES OUR WRITTEN COMMENTS
[00:31:10] WE'VE RECEIVED TODAY. GREAT. THANK YOU
[00:31:12] SO MUCH. HEARING NO FURTHER PUBLIC
[00:31:14] TESTIMONY, WE'LL MOVE ON TO THE CONSENT
[00:31:16] AGENDA. ITEMS ON THE CONSENT AGENDA ARE
[00:31:18] CONSIDERED ROUTINE AND WILL BE ADOPTED
[00:31:20] BY ONE MOTION. ITEMS REMOVED FROM THE
[00:31:22] CONSENT AGENDA WILL BE CONSIDERED
[00:31:23] SEPARATELY IMMEDIATELY AFTER THE OPTION
[00:31:25] OF REMAINING CONSENT AGENDA ITEMS. AT
[00:31:27] THIS TIME, THE CHAIR WILL ENTERTAIN A
[00:31:29] MOTION TO APPROVE CONSENT AGENDA ITEMS
[00:31:32] COVERING EIGHT A, EIGHT B, EIGHT C,
[00:31:34] EIGHT E, EIGHT F, EIGHT G, EIGHT H, AND
[00:31:36] EIGHT I.
[00:31:42] COVID SECOND. GREAT. AT THIS
[00:31:45] TIME, I'D LIKE TO TAKE A SECOND TO
[00:31:47] RECOGNIZE THE APPOINTMENT OF A NEW
[00:31:48] MEMBER OF THE ART BOARD UNDER THE
[00:31:49] CONSENT AGENDA. UPON ADOPTION OF THE
[00:31:52] MOTION AND ON BEHALF OF THE COMMISSION,
[00:31:55] I WANT TO WELCOME TAMAR BENZIKTI AS A
[00:31:58] PUBLIC MEMBER OF THE PORT WHITE ARTS AND
[00:32:00] CULTURE BOARD. TAMAR IS FILLING A
[00:32:02] VACANCY CREATED BY THE RESIGNATION OF A
[00:32:04] PREVIOUS MEMBER, AND I WANT TO THANK AYE.
[00:32:07] FOR COMING FORWARD TO SERVE IN THIS
[00:32:08] CAPACITY. I ALSO WANT TO TAKE A MOMENT
[00:32:10] TO INVITE TOMMY UP TO MAYBE SPEAK TO
[00:32:13] TAMAR, AYE. BACKGROUND AND AYE.
[00:32:15] CREDENTIALS FOR THIS COMMITTEE BEFORE WE
[00:32:17] TAKE THE VOTE ON THE CONSENT AGENDA.
[00:32:25] GOOD AFTERNOON, EVERYONE.
[00:32:30] YEAH. MY NAME IS TOMMY GREGORY. I'M THE
[00:32:32] SENIOR MANAGER AND CURATOR FOR THE PORT
[00:32:33] OF SEATTLE'S PUBLIC ART PROGRAM AND VERY
[00:32:37] HAPPY TO BE INVOLVED WITH THIS PUBLIC
[00:32:40] ART BOARD TO THE DEGREE THAT I AM.
[00:32:42] TAMAR IS A LET ME PULL UP MY NOTES SO
[00:32:46] I GET IT ACCURATE AND ALL OF HER GREAT
[00:32:49] CREDENTIALS.
[00:32:54] OKAY, SORRY, LET ME GET A LITTLE CLOSER.
[00:32:57] YEAH, SORRY ABOUT THAT. SO, TAMARA IS
[00:33:01] A MISSION DRIVEN CURATOR, CULTURAL
[00:33:03] STRATEGIST, AND COALITION BUILDER WITH
[00:33:05] EXPERTISE IN PUBLIC ARTS AND COMMUNITY
[00:33:06] ENGAGEMENT, BACKED BY 15 YEARS OF ARTS
[00:33:09] PROGRAM MANAGEMENT EXPERIENCE.
[00:33:11] PERSONALLY, I COULD SAY A PERSON WHOSE
[00:33:13] REPUTATION PRECEDES THEM IN THE PUBLIC
[00:33:15] ART COMMUNITY NATIONALLY, ESPECIALLY
[00:33:18] LOCALLY. TAMAR S GOT EXPERIENCE WORKING
[00:33:21] WITH. META FOR MANY YEARS, AS WELL AS
[00:33:23] WITH FOUR CULTURE AS A LEADER IN PUBLIC
[00:33:27] ART MANAGEMENT AND CURATORIAL STUDIES.
[00:33:31] TAMAR'S, BACKGROUND. SHE RECEIVED A

[00:33:33] BACHELOR'S DEGREE IN ART HISTORY AND
[00:33:35] JEWISH STUDIES FROM THE UNIVERSITY OF
[00:33:37] WASHINGTON AND RECEIVED HER MASTER'S
[00:33:38] DEGREE IN JEWISH ART AND VISUAL CULTURE
[00:33:40] FROM COLUMBIA UNIVERSITY AND JEWISH
[00:33:42] THEOLOGICAL SEMINARY IN NEW YORK. SO
[00:33:46] EXTREMELY ACCOMPLISHED PERSON, AND WE'RE
[00:33:48] SUPER HAPPY TO HAVE THEM AS A PART OF
[00:33:50] OUR NEW MEMBER ON OUR PUBLIC ART BOARD.
[00:33:53] EXCELLENT. THANK YOU FOR THAT BRIEFING.
[00:33:58] I GUESS YOU CAN CALL IT. VERY EXCITED TO
[00:34:00] HAVE TOMORROW ON THE ART BOARD.
[00:34:01] COMMISSIONERS, PLEASE SAY AYE OR NAY
[00:34:04] WHEN YOUR NAME IS CALLED FOR. THE
[00:34:05] APPROVAL OF THE CONSENT AGENDA THREW
[00:34:14] ME OFF. I WAS KIND OF EXPECTING SOME
[00:34:15] QUESTIONS. OKAY. ALL RIGHT. BEGINNING
[00:34:17] WITH COMMISSIONER CALKINS. AYE. THANK
[00:34:20] YOU. COMMISSIONER FELLEMAN. AYE. THANK
[00:34:22] YOU. COMMISSIONER HASEGAWA. AYE. THANK
[00:34:25] YOU. COMMISSIONER MOHAMMED. AYE. THANK
[00:34:27] YOU. AND COMMISSIONER CHO. AYE. THANK
[00:34:29] YOU. FIVE AYES, ZERO NAYS FOR THIS ITEM.
[00:34:31] EXCELLENT. THANK YOU VERY MUCH. THE
[00:34:33] MOTION PASSES. ALL RIGHT, MOVING ALONG
[00:34:37] HERE ON THE AGENDA, WE HAVE ONE. OH,
[00:34:39] YEAH. SO THIS WAS THE ITEM THAT I WAS
[00:34:42] ASKING TO HAVE BOTH. SO THIS SEEMED LIKE
[00:34:45] YOU HAD ALREADY FORESAW THIS AND I GOT
[00:34:47] YOU FRED, I WANT TO COMPLIMENT YOU ON
[00:34:50] FORESEEING THAT BECAUSE I DIDN'T GIVE
[00:34:51] YOU A HEADS UP. AND THANK YOU, TOMMY,
[00:34:53] FOR AVAILING YOURSELF. THE FACT THAT YOU
[00:34:55] WERE HERE WAS NOT BY ACCIDENT, I GUESS.
[00:34:57] MY PLEASURE. AND THANK YOU ALL FOR YOUR
[00:34:59] SUPPORT IN THIS PUBLIC ART PROGRAM. AND
[00:35:01] I ENJOY BEING A MEMBER OF THE ARTS BOARD
[00:35:03] WITH MR. CHUBB. EXCELLENT.
[00:35:07] THANK YOU, TOMMY. THANK YOU. ALL RIGHT,
[00:35:09] MOVING ON IN THE AGENDA, WE HAVE ONE NEW
[00:35:11] BUSINESS ITEM TODAY. CLERK HART, PLEASE
[00:35:12] READ THE ITEM INTO THE RECORD. AND
[00:35:14] EXECUTIVE DIRECTOR WILL METRUCK WILL
[00:35:16] INTRODUCE THE ITEM. THANK YOU. THIS IS
[00:35:18] AGENDA ITEM TEN A. ORDER NUMBER 2023.
[00:35:21] TEN AN ORDER OF THE PORT OF SEATTLE
[00:35:23] COMMISSION TO ADOPT PRINCIPLES TO GUIDE
[00:35:25] DEVELOPMENT OF THE PORT OF SEATTLE'S
[00:35:27] ENVIRONMENTAL LAND STEWARDSHIP EFFORTS
[00:35:29] AROUND TREES, FOREST AND OTHER HABITAT.
[00:35:33] COMMISSIONER TODAY'S PROPOSED ORDER
[00:35:35] WOULD ADOPT PRINCIPLES TO GUIDE THE
[00:35:37] DEVELOPMENT OF THE PORT'S ENVIRONMENTAL
[00:35:39] LAND STEWARDSHIP EFFORTS FOR TREES,
[00:35:41] FORESTS AND OTHER HABITATS. THE ORDER
[00:35:43] BUILDS ON THE PORT'S EXISTING REGIONAL
[00:35:45] AND INDUSTRY LEADERSHIP ON THESE TOPICS
[00:35:47] BY IDENTIFYING FIVE PRINCIPLES AND FOUR
[00:35:49] STRATEGIES FOR LAND STEWARDSHIP ACROSS
[00:35:51] ALL PORT FACILITIES AND PROPERTIES. I
[00:35:54] WANT TO THANK PORT STAFF FOR THEIR
[00:35:55] ONGOING LEADERSHIP ON LAND STEWARDSHIP
[00:35:57] PRACTICES, AND WE'RE PLEASED TO BE ABLE

[00:35:59] TO INSTITUTIONALIZE THOSE DIVISION
[00:36:01] SPECIFIC PRACTICES INTO PORT WIDE
[00:36:03] POLICY. THE ORDER ALSO PROVIDES
[00:36:05] DIRECTION FOR FUTURE DECISION MAKING AND
[00:36:07] ENSURES THAT ENVIRONMENTAL LAND
[00:36:08] STEWARDSHIP ACTIVITIES WILL INCLUDE AN
[00:36:10] EQUITY LENS AS WELL. SO THE PRESENTERS
[00:36:13] ARE AARON PRITCHARD, CHIEF OF STAFF,
[00:36:15] COMMISSION OFFICE, AND ERICA CHONG. AND
[00:36:17] I ALSO SEE CHIPPER THERE TOO, WHICH
[00:36:19] ISN'T LISTED ON HERE, BUT ERICA CHONG,
[00:36:21] COMMISSION OFFICE STRATEGIC ADVISOR.
[00:36:23] AND CHIPPER, I DON'T KNOW YOUR LAST
[00:36:25] NAME. CHIPPER MANI AIRPORT ECOLOGIST.
[00:36:30] THANK YOU, EXECUTIVE DIRECTOR. REALLY,
[00:36:33] I JUST WANTED TO THANK THE HARD WORK
[00:36:34] THAT CHIPPER AND ERICA HAVE PUT IN UNDER
[00:36:37] THE DIRECTION OF COMMISSIONER HASEGAWA
[00:36:38] AND COMMISSIONER FELLEMAN AS PART OF THE
[00:36:40] SCAC, THE ENVIRONMENTAL COMMITTEE. SO
[00:36:44] I'LL PASS IT RIGHT OVER TO ERICA TO KICK
[00:36:46] IT OFF. THANKS, ERIC. GREAT. GOOD
[00:36:47] AFTERNOON, PRESIDENT CHO, COMMISSIONERS
[00:36:49] AND EXECUTIVE DIRECTOR METRUCK. WE'RE SO
[00:36:52] EXCITED TO BRING THE ENVIRONMENTAL LAND
[00:36:53] STEWARDSHIP PRINCIPAL ORDER FOR ACTION
[00:36:55] TODAY. IT IS THANKS TO THE LEADERSHIP
[00:36:58] AND VISION OF COMMISSION VICE PRESIDENT
[00:37:00] HASEGAWA AND WITH GREAT INPUT FROM
[00:37:02] COMMISSIONER FELLEMAN THAT WE ARE HERE
[00:37:04] BEFORE YOU OFFERING A COMPREHENSIVE
[00:37:07] APPROACH TO MANAGING PORT'S NATURAL
[00:37:09] RESOURCE OF TREES, FORESTS AND OTHER
[00:37:12] HABITAT. SENIOR DIRECTOR OF
[00:37:14] ENVIRONMENTAL AND SUSTAINABILITY, SANDY
[00:37:16] KILROY. DIRECTOR OF AVIATION
[00:37:18] ENVIRONMENTAL SARAH COX DIRECTOR OF
[00:37:20] MARITIME ENVIRONMENTAL, SARAH OJER AND
[00:37:23] OUR RESIDENT ECOLOGIST, CHIPPER MANNY
[00:37:25] AND NUMEROUS ENVIRONMENTAL STAFF FROM
[00:37:28] AVIATION MARITIME HAVE WORKED VERY
[00:37:30] THOUGHTFULLY IN CRAFTING THE PRINCIPLES
[00:37:32] WITH INPUT FROM COMMISSION OFFICE OF
[00:37:34] EQUITY AND DIVERSITY INCLUSION AND FROM
[00:37:36] SEVERAL ENVIRONMENTAL ORGANIZATION
[00:37:38] EARLIER THIS YEAR. NEXT SLIDE, PLEASE.
[00:37:47] THANK YOU. WE'RE BRINGING FORWARD THE
[00:37:49] PRINCIPLES BECAUSE THE PORT DEVELOPS AND
[00:37:51] OPERATES ESSENTIAL TRANSPORTATION
[00:37:53] INFRASTRUCTURE TO EFFECTIVELY MOVE
[00:37:55] PEOPLE AND GOODS. THAT MEANS THAT THE
[00:37:57] PORT MAY IMPACT TREES IN THE FUTURE BUT
[00:38:00] IT IS IMPORTANT THAT WE DO SO
[00:38:01] RESPONSIBLY AS OUTLINED IN THE PORT'S
[00:38:03] MISSION. WE RECOGNIZE TREES, FORESTS AND
[00:38:06] HABITAT INCREDIBLY IMPORTANT TO THE
[00:38:08] ENVIRONMENT AND PROVIDE TREMENDOUS
[00:38:09] BENEFITS TO THE PUBLIC AND THE
[00:38:11] ENVIRONMENT. AND THE PRINCIPLES OFFER
[00:38:13] GUIDANCE FOR PORT STAFF IN BALANCING THE
[00:38:16] HEALTH OF OUR COMMUNITIES, NATURAL
[00:38:17] RESOURCE MANAGEMENT AND EQUITY IN
[00:38:20] ENVIRONMENTAL JUSTICE WITH THE

[00:38:21] EFFICIENCY OF PORT OPERATIONS. NEXT
[00:38:24] SLIDE, PLEASE.
[00:38:27] THE PORT HAS THE ORDER HAS TWO PARTS.
[00:38:30] THE FIRST PART IS THE PRINCIPLES, WHICH
[00:38:33] IS A VALUE STATEMENT. THE SECOND IS THE
[00:38:35] STRATEGIES THAT WILL BE COMING BEFORE
[00:38:36] THE COMMISSIONER LATER THIS YEAR WHICH
[00:38:38] CHIPPER MANNY WILL FURTHER ELABORATE
[00:38:40] LATER IN THE PRESENTATION. THERE ARE
[00:38:42] FIVE PRINCIPLES GUIDING STAFF TO TAKE A
[00:38:45] COMPREHENSIVE APPROACH TO HOW PORT
[00:38:47] MANAGES TREES, FOREST AND HABITAT
[00:38:49] RESTORATION FOR THE LONG TERM HEALTH AND
[00:38:52] BENEFITS STARTING WITH INVENTORY AND
[00:38:54] ASSESSMENT AS THE FOUNDATION FOR
[00:38:56] IMPLEMENTING STEWARDSHIP MEASURES
[00:38:58] CONSISTENTLY WHILE REFLECTING SITE
[00:39:00] SPECIFIC NEEDS. THE SECOND PRINCIPLE IS
[00:39:03] TO MAXIMIZE OPPORTUNITIES TO INCREASE
[00:39:05] TREES, FORESTS AND OTHER HABITAT BY
[00:39:07] PRIORITIZING OPPORTUNITIES IN OR
[00:39:10] ADJACENT TO EXISTING CONTINUOUS TREES,
[00:39:12] FORESTS AND OTHER HABITAT TO ACHIEVE
[00:39:14] BENEFITS TO THE COMMUNITY FISH AND
[00:39:16] WILDLIFE. THIRD PRINCIPLE IS TO APPLY AN
[00:39:19] EQUITY AND ENVIRONMENTAL JUSTICE LENS BY
[00:39:22] PRIORITIZING TREES AND FOREST
[00:39:24] STEWARDSHIP OPPORTUNITIES FOR AREAS
[00:39:26] IDENTIFIED BY THE EQUITY INDEX AS IN THE
[00:39:29] GREATEST NEED TO CONSIDER HISTORICAL AND
[00:39:31] CULTURAL VALUES OF THE SITE AND TO
[00:39:33] CONSIDER THE IMPACT TO COMMUNITIES. THE
[00:39:36] FOURTH PRINCIPLE IS TO CONTINUE
[00:39:38] SUPPORTING COMMUNITY PARTNERSHIP AND
[00:39:40] LEVERAGING INTERGOVERNMENTAL
[00:39:42] COORDINATION TO FURTHER OUR COLLECTIVE
[00:39:44] ENVIRONMENTAL STEWARDSHIP IMPACTS IN
[00:39:46] COMMUNITIES NEAR PORT FACILITIES SUCH AS
[00:39:49] THE SOUTH KING COUNTY COMMUNITY IMPACT
[00:39:51] FUND WHICH HAS BEEN HUGELY SUCCESSFUL IN
[00:39:54] SUPPORTING COMMUNITY LED ENVIRONMENTAL
[00:39:56] INITIATIVES. GREEN CITIES PARTNERSHIP
[00:39:59] WITH THE CITIES OF SEATAC, DES MOINES AND
[00:40:01] BURIEN FOR DEVELOPMENT OF STEWARDSHIP
[00:40:03] PLANS FOR RESTORING AND MAINTAINING
[00:40:06] FORESTED PARKS AND OPEN SPACES IN THEIR
[00:40:08] RESPECTIVE JURISDICTIONS AND THE MILLER
[00:40:11] CREEK PROJECT PARTNERSHIP WITH THE CITY
[00:40:13] OF BURIEN, WHICH IS MOVING FORWARD THE
[00:40:15] PORT CONTRIBUTION OF LAND AND FUNDS FOR
[00:40:19] FISH PASSAGE AND STREAM RESTORATION.
[00:40:22] AND THE LAST PRINCIPLE IS A HOLISTIC
[00:40:24] APPROACH TO STEWARDSHIP TO ACTIVELY
[00:40:26] STORE TREES, FORESTS AND OTHER HABITAT
[00:40:29] TO ENSURE LONG TERM VIABILITY IN
[00:40:30] PRESERVING RESOURCES, INCLUDING REMOVAL
[00:40:33] OF INVASIVE SPECIES, PROTECTING EXISTING
[00:40:36] HIGH VALUE RESOURCES, AND EXPLORING AND
[00:40:39] PRIORITIZING PROTECTION OF TREES OVER
[00:40:41] REMOVAL AND REPLACEMENT WHENEVER
[00:40:43] POSSIBLE. NEXT SLIDE, PLEASE, AND I WILL
[00:40:46] TURN IT OVER TO CHIPPER MANNING TO
[00:40:47] FURTHER ELABORATE. THANK YOU, ERICA.

[00:40:50] THANK YOU, COMMISSIONER. AND THANK YOU,
[00:40:52] DIRECTOR METRUCK. I'M GOING TO SPEAK TO
[00:40:54] THE STRATEGIES THAT ARE INCLUDED IN THE
[00:40:57] ENVIRONMENTAL LAND STEWARDSHIP ORDER.
[00:41:00] THE PORT IMPLEMENTS NUMEROUS EXISTING
[00:41:02] PROGRAMS TO MANAGE NATURAL RESOURCES
[00:41:04] THAT PROTECT AND ENHANCE TREES, FORESTS
[00:41:06] AND OTHER HABITAT. THESE EXISTING
[00:41:08] PROGRAMS BROADLY INCLUDE GOALS OF
[00:41:11] MEETING OR EXCEEDING MINIMUM
[00:41:12] ENVIRONMENTAL REGULATORY REQUIREMENTS,
[00:41:15] IMPLEMENTING PROGRAMS IN SUPPORT OF THE
[00:41:17] PORT CENTURY AGENDA AND SUSTAINABILITY
[00:41:19] POLICIES, AND SUPPORTING COMMUNITY
[00:41:21] BENEFITS INITIATIVES THROUGH GRANT
[00:41:23] PROGRAMS AND PUBLIC ENGAGEMENT. THROUGH
[00:41:26] THESE EXISTING PROGRAMS, SEA HAS
[00:41:29] RESTORED ALMOST 200 ACRES OF HABITAT
[00:41:32] SINCE 2006, INCLUDING CLEARING INVASIVES
[00:41:35] AT THOSE SITES AND PLANTING ALMOST
[00:41:39] 30,000 TREES AND ALMOST A HALF A
[00:41:42] MILLION NATIVE UNDERSTORY PLANTINGS.
[00:41:45] MEANWHILE, IN THE PAST FIVE YEARS,
[00:41:47] MARITIME DIVISION HAS PLANTED MORE THAN
[00:41:49] EIGHT 8300 TREES IN ITS EXISTING PARKS
[00:41:51] AND RESTORATION SITES. THE ENVIRONMENTAL
[00:41:54] LAND STEWARDSHIP PRINCIPLES WILL BE
[00:41:56] FORMALLY INTEGRATED INTO THOSE EXISTING
[00:41:59] PROGRAMS TO FURTHER ENHANCE OUTCOMES.
[00:42:01] AND IN ADDITION, THIS ORDER, BEFORE YOU
[00:42:04] TODAY IDENTIFIES FOUR NEW AND ADDITIONAL
[00:42:08] STRATEGIES THAT WILL ENSURE LAND
[00:42:10] STEWARDSHIP IS COMPREHENSIVELY
[00:42:12] INTEGRATED INTO PORT PLANNING,
[00:42:14] DEVELOPMENT AND OPERATIONS CONSISTENT
[00:42:16] WITH THE PRIORITIES IDENTIFIED IN THE
[00:42:18] PRINCIPLES. FOR THE FIRST STRATEGY, SCA
[00:42:21] WILL ADOPT A LAND STEWARDSHIP PLAN THAT
[00:42:24] INFORMS THE RESPONSIBLE STEWARDSHIP OF
[00:42:26] ITS LAND IN THE FACE OF ONGOING
[00:42:28] OPERATIONAL AND DEVELOPMENT ACTIVITIES.
[00:42:30] THE LAND STEWARDSHIP PLAN WILL ESTABLISH
[00:42:32] SPECIFIC OBJECTIVES AND GOALS FOR
[00:42:34] IMPLEMENTING LAND STEWARDSHIP PRACTICES.
[00:42:37] IT WILL PROVIDE AN INVENTORY OF TREES,
[00:42:39] FORESTS AND OTHER HABITAT IN ORDER TO
[00:42:42] ESTABLISH BENCHMARKS AND ENABLE TRACKING
[00:42:45] OVER TIME. IT WILL CREATE SITE
[00:42:48] MANAGEMENT PLANS TO IDENTIFY SPECIFIC
[00:42:50] STEWARDSHIP OPPORTUNITIES, INCLUDING
[00:42:53] THOSE TO MITIGATE SCA OPERATIONAL AND
[00:42:55] DEVELOPMENT IMPACTS AS IDENTIFIED
[00:42:58] THROUGH THE STATE ENVIRONMENTAL POLICY
[00:43:00] ACT REVIEW AND CONSISTENT WITH OTHER
[00:43:02] FEDERAL, STATE AND LOCAL PERMITTING
[00:43:04] REGIMES. LASTLY, THE PLAN WILL
[00:43:07] PRIORITIZE SITES FOR ACTIVE STEWARDSHIP
[00:43:09] USING CRITERIA FOR EXISTING CONDITIONS,
[00:43:12] PLANNED SITE USE AND NEWLY AVAILABLE
[00:43:15] ENVIRONMENTAL EQUITY ATTRIBUTES,
[00:43:18] INCLUDING THE PORT'S EQUITY INDEX, THE
[00:43:20] URBAN HEAT ISLAND INDEX AND PUBLIC
[00:43:22] ACCESSIBILITY INDICATORS.

[00:43:25] FOR OUR SECOND STRATEGY, THE PORT WILL
[00:43:27] ADOPT NEW STANDARDS AT SCA REQUIRING
[00:43:30] OPERATIONS AND DEVELOPMENT PROJECTS TO
[00:43:32] REPLACE ANY TREES THAT THEY CLEAR.
[00:43:35] CURRENTLY, THE PORT DOES NOT HAVE
[00:43:37] DEVELOPMENT STANDARDS REGULATING TREE
[00:43:38] REMOVAL AND SCA JURISDICTION. ADOPTING
[00:43:42] THESE STANDARDS WILL BRING TREE REMOVAL
[00:43:44] AT SCA INTO ALIGNMENT WITH EXISTING TREE
[00:43:48] REPLACEMENT STANDARDS ADMINISTERED AT
[00:43:50] THE CITY LEVEL BY SEATAC, BURIEN AND DES
[00:43:53] MOINES, AS WELL AS THE CITY OF SEATTLE.
[00:43:57] THE LAND STEWARDSHIP PLAN WILL SUPPORT
[00:43:59] THE TREE REPLACEMENT ACTIONS BY
[00:44:01] PROVIDING PLANNING LEVEL INFORMATION FOR
[00:44:03] USE BY PROJECTS TO IDENTIFY THE EXTENT
[00:44:06] OF POTENTIAL IMPACTS OF THEIR PROJECTS
[00:44:08] AS WELL AS IDENTIFY POTENTIAL ECOLOGICAL
[00:44:11] SITES THAT MAY RECEIVE REPLACEMENT
[00:44:14] TREES. THE THIRD STRATEGY RECOMMENDED
[00:44:18] BY THE ORDER BEFORE YOU TODAY IS TO
[00:44:21] RECOGNIZE THAT THE MARITIME DIVISION
[00:44:23] ALREADY MANAGES A MIX OF AQUATIC AND
[00:44:26] SHORELINE RESOURCES WITH A LARGE
[00:44:28] PROPORTION OF HABITATS OTHER THAN
[00:44:30] FOREST. MARITIME CURRENTLY IMPLEMENTS
[00:44:33] MANIFOLD PROGRAMS PROTECTING ENHANCING
[00:44:35] THOSE RESOURCES INCLUDING ANNUAL HABITAT
[00:44:39] SITE MAINTENANCE, SUSTAINABLE SHORELINES
[00:44:41] PROGRAM AND THE MULTISITE BANK
[00:44:43] MITIGATION BUSINESS LINE.
[00:44:47] THEREFORE, MARITIME INTENDS TO IMPLEMENT
[00:44:49] A STRATEGY TO ENSURE THAT THESE EXISTING
[00:44:51] PROGRAMS FULLY INTEGRATE OPPORTUNITIES
[00:44:53] TO INCREASE TREE CANOPY AND FORESTED
[00:44:56] HABITAT. THE FOREST STRATEGY LISTED
[00:45:00] IN THE ORDER TODAY IS THAT STAFF WILL
[00:45:02] INTEGRATE LAND STEWARDSHIP PRINCIPLES
[00:45:04] INTO THE SUSTAINABLE EVALUATION
[00:45:06] FRAMEWORKS, HABITAT AND RESTORATION
[00:45:08] COMPONENT FOR CAPITAL DEVELOPMENT
[00:45:10] PROJECTS. THIS STRATEGY APPLIES PORT
[00:45:13] WIDE AND WILL ALLOW EARLY RECOGNITION OF
[00:45:16] PROJECT POTENTIAL TO IMPACT NATURAL
[00:45:18] RESOURCES, INCLUDING TREES, AS WELL AS
[00:45:21] IDENTIFY OPPORTUNITIES TO STEWARD THOSE
[00:45:23] RESOURCES SUSTAINABLY AND TO INTEGRATE
[00:45:26] CONSIDERATION OF EQUITY AND COMMUNITY
[00:45:28] BENEFITS INTO PROJECT PLANNING AND
[00:45:31] DESIGN.
[00:45:34] LASTLY, THE INTEGRATION WITHIN THE SEF
[00:45:38] WILL ALLOW US TO IDENTIFY ACTIONS
[00:45:41] ADDITIONAL TO TREE AND FOREST
[00:45:42] STEWARDSHIP THAT SUPPORT PROJECT
[00:45:44] SUSTAINABILITY, INCLUDING, FOR EXAMPLE,
[00:45:47] CREATING OTHER HABITATS SUCH AS WETLANDS
[00:45:49] OR POLLINATOR MEADOWS. THANK YOU FOR
[00:45:53] LISTENING TO US AND ERIC AND I, ALONG
[00:45:55] WITH OUR LEADERSHIP TEAM ARE HAPPY TO
[00:45:57] ANSWER ANY QUESTIONS THERE MAY BE
[00:45:59] REGARDING THE ENVIRONMENTAL LAND
[00:46:00] STEWARDSHIP PRINCIPLES AND STRATEGIES.
[00:46:03] ALL RIGHT, THANK YOU SO MUCH, ERICA AND

[00:46:05] CHIPPER FOR THAT PRESENTATION. CHIPPER,
[00:46:07] I GOT TO ADMIT IT THROWS ME A LITTLE OFF
[00:46:09] TO NOT SEE YOU IN BOOTS AND JEANS AND
[00:46:10] THEN MY IMAGE OF YOU IS GETTING DOWN
[00:46:14] DIRTY IN THE GROUND, SO YOU CLEAN UP
[00:46:16] WELL. WE'LL BEGIN WITH COMMISSIONER
[00:46:19] HASEGAWA FOR ANY QUESTIONS FOR STAFF AT
[00:46:21] THIS TIME OR ANY COMMENTS. COMMISSIONER
[00:46:23] HASEGAWA. WELL, THANK YOU VERY MUCH,
[00:46:25] PRESIDENT SHOW. THIS HAS BEEN IN THE
[00:46:27] WORKS NOW FOR OVER A YEAR AND TO SEE IT
[00:46:30] COME TO THIS IS I THINK, REALLY EXCITING
[00:46:33] AND KIND OF EMOTIONAL ALSO FOR A LOT OF
[00:46:35] THE PEOPLE WHO ARE IN THE ROOM RIGHT NOW
[00:46:37] BECAUSE BEHIND THIS PROJECT WAS A LOT OF
[00:46:40] PASSION. AND SO I JUST WANT TO OPEN BY
[00:46:43] THANKING DIRECTOR KILROY AND HER ENTIRE
[00:46:47] SHOP AND THE ENVIRONMENTAL TEAM. IN
[00:46:50] PARTICULAR, I'D LIKE TO THANK AND
[00:46:52] ACKNOWLEDGE CHIPPER FOR YOUR SUBJECT
[00:46:54] MATTER EXPERTISE, LENDING US YOUR
[00:46:58] PASSION, ALL OF YOUR EFFORT OVER THE
[00:47:00] LAST OVER A YEAR IN THIS PROCESS. ERICA
[00:47:04] CHUNG FROM THE COMMISSIONER OFFICE FOR
[00:47:07] YOUR THOUGHT PARTNERSHIP. COMMISSIONER
[00:47:09] FELLEMAN FOR BEING THE PASSIONATE DRIVER
[00:47:13] THAT HE ALWAYS IS AND MY CO CHAIR OVER
[00:47:16] AT THE SUSTAINABILITY, ENVIRONMENT AND
[00:47:19] CLIMATE COMMITTEE. AND I'D ALSO LIKE TO
[00:47:21] ACKNOWLEDGE OUR COMMUNICATIONS
[00:47:22] DEPARTMENT FOR THEIR SUPPORT THROUGHOUT
[00:47:25] THIS PROCESS, HELPING US TELL THE
[00:47:27] STORIES OF WHY OUR LANDS AND OUR TREES
[00:47:31] AND OUR WATERS ARE SO IMPORTANT AND WHY
[00:47:33] LAND STEWARDSHIP IS SO IMPORTANT.
[00:47:36] TRULY, TREES OFFER US SO MUCH. THEY
[00:47:39] CLEAN OUR AIR, THEY OFFSET RISING
[00:47:42] TEMPERATURES. THEY OFFER RECREATIONAL
[00:47:44] SPACE THAT'S GOOD FOR COMMUNITY MEMBERS
[00:47:46] MENTAL HEALTH. THEY PROVIDE CRITICAL
[00:47:48] HABITAT FOR NATIVE FLORA AND FAUNA. AND
[00:47:51] THEY'RE JUST SIMPLY BEAUTIFUL. THEY GIVE
[00:47:54] US SO MUCH. AND ENVIRONMENTAL JUSTICE IS
[00:47:57] A RECOGNITION THAT RACE AND HISTORY DOES
[00:48:01] PLAY A ROLE IN THE WAY THAT PEOPLE IN
[00:48:03] OUR COMMUNITY MEMBERS ARE EXPERIENCING
[00:48:05] CLIMATE CHANGE. IT'S AN ACKNOWLEDGMENT
[00:48:07] THAT PEOPLE OF COLOR AND POORER PEOPLE,
[00:48:09] WORKING CLASS PEOPLE, ARE OFTEN AYE.
[00:48:12] FIRST AND HARDEST BY CRISES. AS A
[00:48:15] COMMISSIONER, IT'S ALWAYS BEEN AT THE
[00:48:17] CORE OF THE WORK THAT I DO HERE AT THE
[00:48:19] PORT OF SEATTLE. AND THIS ORDER IS AN
[00:48:21] IMPORTANT STEP IN CODIFYING ALL OF OUR
[00:48:23] SHARED VALUES WHEN IT COMES TO LAND
[00:48:26] STEWARDSHIP. THIS ORDER ASSERTS THAT
[00:48:29] THE PORT WILL ACTIVELY SEEK
[00:48:31] OPPORTUNITIES TO EXPAND, CANOPY AND
[00:48:34] CONNECT TREES AND FORESTS. AND IF
[00:48:36] EXPANDING TREES ON A PROPERTY ISN'T
[00:48:38] POSSIBLE, THEN THE VERY NEXT ORDER OF
[00:48:40] BUSINESS IS TO BOTH CONSIDER AND
[00:48:43] PRIORITIZE OPPORTUNITIES ON OTHER PORT

[00:48:45] PROPERTY TO CONTRIBUTE TO ENVIRONMENTAL
[00:48:48] AND COMMUNITY BENEFITS. IT INSTRUMENTS
[00:48:51] THE PORT'S EQUITY INDEX TO IDENTIFY AND
[00:48:54] PRIORITIZE AREAS WITH THE GREATEST NEED
[00:48:56] FOR STEWARDSHIP ACTIONS. AND I'D ALSO
[00:48:59] LIKE TO MENTION THAT THIS ORDER WAS
[00:49:03] DEVELOPED WITH COMMUNITY INPUT IN THE
[00:49:06] PROCESS. AND I OFTEN SAY THAT INEQUITY
[00:49:08] WORK IS NOT JUST WHAT WE DO, BUT HOW WE
[00:49:11] DO IT. SO I'D LIKE TO ALSO ACKNOWLEDGE
[00:49:13] THE MEMBERS OF THE PUBLIC WHO TOOK TIME
[00:49:15] OUT OF THEIR DAY TO JOIN US AND BE ABLE
[00:49:18] TO REVIEW THIS AS SUBJECT MATTER EXPERTS
[00:49:20] AND STAKEHOLDERS ON THIS BODY OF WORK.
[00:49:23] I AM VERY PROUD OF THIS LAND STEWARDSHIP
[00:49:25] PRINCIPLES ORDER, WHICH IS A VALUE
[00:49:27] STATEMENT OF HOW WE'RE GOING TO BE
[00:49:29] STEWARDING OUR NATURAL RESOURCES. TO MY
[00:49:32] COLLEAGUES, I'LL SAY THAT YOUR VOTE OF
[00:49:35] APPROVAL IS AN ASSERTION THAT THE PORT
[00:49:37] VALUES PAIRING ECONOMIC DEVELOPMENT WITH
[00:49:40] AN INTENTIONAL STRATEGY TO PROMOTE BOTH
[00:49:43] SUSTAINABILITY AND COMMUNITY HEALTH.
[00:49:45] PLEASE JOIN ME IN PASSING THIS ORDER.
[00:49:48] THANK YOU, EVERYBODY, SO MUCH FOR THE
[00:49:49] WORK THAT'S GONE INTO THIS MOMENT.
[00:49:52] AWESOME. THANK YOU SO MUCH.
[00:49:54] COMMISSIONER HASEGAWA, ARE THERE ANY
[00:49:55] OTHER ADDITIONAL COMMISSIONER QUESTIONS
[00:49:56] OR COMMENTS? COMMISSIONER FELLEMAN,
[00:50:00] I'D LIKE TO ACKNOWLEDGE AN APPRECIATION
[00:50:03] AND SUPPORT FOR THE LEADERSHIP THAT
[00:50:05] COMMISSIONER HASEGAWA HAD IN TAKING THIS
[00:50:07] LONG PROCESS ON. AND I WAS SIMPLY A
[00:50:10] REVIEWER MORE THAN A LEADER ON THIS. SO
[00:50:12] I DO GREATLY APPRECIATE THAT LEADERSHIP
[00:50:14] THAT YOU EXHIBITED. AND CHIPPER, I DO
[00:50:17] VERY MUCH APPRECIATE THE EXPERTISE THAT
[00:50:19] YOU BRING TO THE PORT WITHOUT EVEN THIS
[00:50:21] GUIDANCE AND THE ENVIRONMENTAL STAFF
[00:50:23] THAT ARE SUPPORTING US TO REALLY BE GOOD
[00:50:25] STEWARDS OF THE ENVIRONMENT. SO THAT'S
[00:50:27] GREATLY APPRECIATED. AND AS I HAVE TO
[00:50:29] ALWAYS JOKE, YOUR NAME SEEMS TO MAKE YOU
[00:50:31] PRE QUALIFIED FOR THE JOB.
[00:50:35] BUT I WOULD LIKE TO ADDRESS ONE QUESTION
[00:50:37] I HAD ABOUT THE POLICY THAT IT
[00:50:41] SAYS THAT WE WILL APPLY LOCAL
[00:50:43] JURISDICTIONS. WE WILL COMPLY WITH LOCAL
[00:50:46] JURISDICTIONS IN SETTING OUR TREE OF
[00:50:49] PLACEMENT POLICY. AND THAT'S THE
[00:50:52] LAW, RIGHT? WE DON'T REALLY HAVE A
[00:50:54] CHOICE WITH THAT? AND IS THIS ONLY TO
[00:50:57] ADDRESS THE FEW PIECES OF PROPERTY THAT
[00:51:01] SOMEHOW ARE OUTSIDE OF LOCAL
[00:51:04] JURISDICTIONS, OR IS THIS TO ACHIEVE
[00:51:06] SOME OTHER ADDITIONAL LAYER? AND I'M NOT
[00:51:09] SURE WHY WE WOULDN'T JUST BE DECLARING
[00:51:11] THIS AS SETTING A FLOOR AND HAVING AN
[00:51:15] ASPIRATION BEYOND THAT. COULD YOU
[00:51:19] IDENTIFY WHAT KIND OF PROPERTIES?
[00:51:20] ACTUALLY, I DON'T UNDERSTAND HOW WE HAVE
[00:51:23] PROPERTIES THAT DON'T EXIST WITHIN THE

[00:51:25] COUNTY OR THE CITY. THE LAND STEWARDSHIP
[00:51:29] PRINCIPLES AND ASSOCIATED POLICY GOALS
[00:51:31] APPLY TO ALL PORT HOLDINGS AND PROJECTS.
[00:51:36] SO THE INTEGRATION OF LAND STEWARDSHIP
[00:51:38] PRINCIPLES THROUGH PROJECT PLANNING AND
[00:51:40] DESIGN AND THE SUSTAINABILITY EVALUATION
[00:51:42] FRAMEWORK APPLY TO ALL PORT PROJECTS.
[00:51:45] NOW WITHIN THAT OVERARCHING POLICY, THE
[00:51:48] PORT IS ALSO REQUIRED TO MEET SPECIFIC
[00:51:51] REGULATORY STANDARDS. THOSE REGULATORY
[00:51:53] STANDARDS CAN VARY DEPENDING ON THE CITY
[00:51:56] IN WHICH THE PROJECT IS BEING APPLIED.
[00:51:59] SO I WOULD SAY THAT IT'S BOTH. WE APPLY
[00:52:01] OUR PROJECT TO ALL PROJECTS AND ALL
[00:52:04] THOSE PROJECTS IN TURN ARE STILL
[00:52:07] REMAIN REQUIRED TO MEET ALL THE
[00:52:10] ENVIRONMENTAL REGULATIONS THAT ARE
[00:52:12] ADMINISTERED BY THE CITIES IN WHICH THE
[00:52:13] PROJECTS OCCUR. THANK YOU. BUT ISN'T IT
[00:52:17] TRUE THOUGH, THAT THERE ARE SOME
[00:52:18] PROPERTIES THE PORT OWNS WITHIN CITIES
[00:52:22] THAT ARE NOT CURRENTLY SUBJECT TO THIS?
[00:52:24] AND COULD YOU HELP ME UNDERSTAND THIS?
[00:52:26] ALL PROPERTIES OWNED BY THE PORT ARE
[00:52:28] SUBJECT TO YOUR ENVIRONMENTAL
[00:52:30] REGULATIONS THAT APPLY. I THINK YOU MAY
[00:52:33] BE SPEAKING SPECIFICALLY TO TREE
[00:52:35] REPLACEMENT REQUIREMENTS. YES. ONE OF
[00:52:38] THE STRATEGIES AND THE PRINCIPLES IS TO
[00:52:40] ADOPT TREE REPLACEMENT REQUIREMENTS FOR
[00:52:42] SCA JURISDICTION. SO AS DEFINED BY THE
[00:52:45] SEATAC INTERLOCAL AGREEMENT, THERE IS AN
[00:52:48] AREA AT THE AIRPORT CALLED THE AIRPORT
[00:52:50] ACTIVITY AREA IN WHICH THE AIRPORT
[00:52:53] ACTUALLY HAS BUILDING AND PERMITTING
[00:52:55] JURISDICTION. SO THE
[00:52:59] SEATAC CITY STANDARDS DO NOT APPLY IN
[00:53:03] THAT AREA. THE PORT BUILDING DEPARTMENT
[00:53:06] STANDARDS DO. THOSE STANDARDS CURRENTLY
[00:53:08] DO NOT HAVE TREE REPLACEMENT
[00:53:10] REQUIREMENTS. AND SO THAT IS THE
[00:53:13] STRATEGY THAT THE AIRPORT IS TAKING, IS
[00:53:15] TO IMPLEMENT THE TREE REPLACEMENT
[00:53:17] STANDARDS FOR THAT SPECIFIC
[00:53:19] JURISDICTION. I KNEW THERE WAS SOME
[00:53:21] LOOPHOLE WE WERE TRYING TO FILL THERE.
[00:53:22] SO THANK YOU FOR LOOPHOLE, THANK YOU FOR
[00:53:24] CLARIFYING THAT FOR ME. AND THERE'S
[00:53:27] NOTHING IN THIS THAT PRECLUDES US TO
[00:53:29] EXCEED THIS. THIS SETS A FLOOR, RIGHT?
[00:53:32] IT'S A LEGAL AVIATION OTHER THAN FIXING
[00:53:35] THAT HOLE TO COMPLY WITH THE TREE
[00:53:37] REPLACEMENT POLICY. BUT WE SAY IN THIS
[00:53:40] THAT WE CAN EXCEED WITHOUT THE
[00:53:45] GOAL ISN'T TO COMPLY. THE GOAL IS TO AT
[00:53:48] LEAST COMPLY WITH GOING ABOVE, RIGHT?
[00:53:51] THAT'S CORRECT. THE REGULATIONS THAT WE
[00:53:53] SET WOULD BE A MINIMUM REQUIREMENT THAT
[00:53:57] WE'D BE REQUIRED TO ACHIEVE. I THINK THE
[00:54:00] EXCEEDANCE COMES IN THE CONTEXT THAT WE
[00:54:04] INTEND FOR OUR TREE REPLACEMENT
[00:54:06] STANDARDS TO MEET OR EXCEED THE MINIMUM
[00:54:09] REQUIREMENTS OF THE CITIES. SO

[00:54:11] GENERALLY, THE CITIES WOULD HAVE A THREE
[00:54:13] TO ONE TREE REPLACEMENT REQUIREMENT FOR
[00:54:16] TREES CLEARED FOR DEVELOPMENT. THE PORT
[00:54:18] IS GOING TO PROPOSE A FOUR TO ONE
[00:54:20] REPLACEMENT STANDARD. SO IN THAT WAY WE
[00:54:22] ACTUALLY WOULD BE EXCEEDING THE MINIMUM
[00:54:24] CITY STANDARDS AS APPLIED TO AIRPORT
[00:54:28] PROPERTY. THAT'S GREAT. THANK YOU
[00:54:32] FOR THAT CLARIFICATION. AND THEN THERE'S
[00:54:35] ANOTHER PROVISION IN THERE TALKING ABOUT
[00:54:36] INTERAGENCY COLLABORATION. AND WE KNOW,
[00:54:39] CERTAINLY WITH MY EXPERIENCE WITH THE
[00:54:41] AIR FLIGHT SAFETY CORRIDOR PROGRAM WHERE
[00:54:44] WE'VE HAD A LOT OF TREE REPLACEMENT
[00:54:47] ISSUES, BUT WITH THE WSDOTS 509
[00:54:49] EXPANSION, THERE'S A SIGNIFICANT AMOUNT
[00:54:52] OF TREE CUTTING AND IT'S SOMETHING LIKE
[00:54:54] 10,000 TREES. AND THAT THEY ARE GOING TO
[00:54:58] REPLACE THAT WITH SOME 62,000 TREES. I
[00:55:01] THINK IT'S 10,000 TREES, UP TO 62,700
[00:55:06] TREES. SO THAT'S QUITE A BIT MORE THAN
[00:55:10] WHAT WE'VE BEEN TALKING ABOUT. I WAS
[00:55:12] ASKING BEFORE ABOUT HOW WE
[00:55:16] INTERACT WITH THAT, OR DO WE ONLY ASK
[00:55:18] WSDOT TO BE INVOLVED WHEN WE'RE DOING
[00:55:20] THE ACTION? WSDOT IS
[00:55:24] ESSENTIALLY ITS OWN JURISDICTION AND HAS
[00:55:25] ITS OWN ROADSIDE POLICY MANUAL THAT
[00:55:28] SPECIFIES THEIR OWN UNIQUE REQUIREMENTS
[00:55:30] FOR TREE REPLACEMENT FOR THEIR PROJECTS
[00:55:32] AND THEIR RIGHTS OF WAY. SO THOSE
[00:55:34] STANDARDS APPLY INDEPENDENT OF CITY
[00:55:38] STANDARDS IN WHICH THOSE PROJECTS MAY
[00:55:41] APPLY. SO, YES, THE PORT DOES NOT HAVE A
[00:55:44] DIRECT STAKE IN DECISION MAKING RELATED
[00:55:47] TO WASH DOTS CLEARING AND REPLACEMENT OF
[00:55:49] TREES. THEY DO IT ACCORDING TO THEIR
[00:55:51] SPECIFIC ROADSIDE POLICY MANUAL WHERE WE
[00:55:54] DO ENGAGE WITH WSDOT, YOU'RE CORRECT,
[00:55:57] IS, FOR EXAMPLE, FOR FLIGHT CORRIDOR
[00:55:59] SAFETY PROGRAM, WHICH THAT
[00:56:03] PROGRAM ENSURES SAFE FLIGHT OPERATIONS
[00:56:05] BY REMOVING OBSTRUCTIONS FORGIVE ME FOR
[00:56:08] PUTTING IT DIRECTLY, BUT REMOVING
[00:56:09] OBSTRUCTIONS THAT PLANES MIGHT CRASH
[00:56:11] INTO. SO REALLY IMPORTANT FROM A SAFETY
[00:56:14] CONSIDERATION TO REMOVE THOSE
[00:56:15] INSTRUCTIONS TO ENSURE SAFE OPERATIONS
[00:56:18] AT THE AIRPORT. SOME OF THE
[00:56:21] TREE CLEARING THAT WAS REQUIRED TO
[00:56:23] ENSURE SAFE FLIGHT OPERATIONS OCCURRED
[00:56:25] ON PROPERTIES OWNED BY FOLKS OTHER THAN
[00:56:28] THE PORT, INCLUDING WSDOT. SO AS
[00:56:32] PART OF THAT PROCESS, WE COORDINATED AND
[00:56:34] COLLABORATED WITH WSDOT TO ACCOMPLISH
[00:56:37] THE MITIGATION OF THE TREE OBSTRUCTIONS
[00:56:39] ON THEIR PROPERTY AND COMPLIED WITH
[00:56:41] WSDOT SPECIFIC REGULATIONS AND
[00:56:43] REQUIREMENTS THAT ARE SPECIFIC TO
[00:56:47] THEIR OPERATING JURISDICTION. THANK YOU
[00:56:50] FOR TAKING THE TIME TO EXPLAIN ALL THAT
[00:56:52] TO US. AND IT CERTAINLY SEEMS THAT THIS
[00:56:54] SORT OF ACKNOWLEDGMENT DEFINITELY

[00:56:56] PROVIDES FURTHER FODDER FOR PROTECTING
[00:56:59] NORTH SEA TYPE PARK. THANK YOU AGAIN.
[00:57:01] GREAT, THANK YOU. ANY OTHER COMMENTS OR
[00:57:04] QUESTIONS? COMMISSIONER? CALKINS. WE'LL
[00:57:06] GO WITH CALKINS FIRST. SORRY. THANK YOU,
[00:57:10] CHIPPER. I LOVE THAT OUR RESIDENT
[00:57:11] ARBORIST IS NAMED CHIPPER. IT REMINDS ME
[00:57:14] OF MY VET'S NAME IS BARRY KATZ, WHICH IS
[00:57:16] REALLY MACABRE BUT TRUE.
[00:57:22] THE QUESTION I HAD FOR YOU IS AROUND THE
[00:57:25] DISTINCTION BETWEEN TREE PLANTING AND
[00:57:26] TREE STEWARDSHIP. AND I RAISED THIS
[00:57:28] BECAUSE I THINK A LOT OF THE EMERGING
[00:57:30] SCIENCE AROUND A COUPLE OF WELL INTENDED
[00:57:32] BUT NOT WELL EXECUTED ENVIRONMENTAL
[00:57:34] INITIATIVES RECENTLY REALLY STEM FROM
[00:57:36] THIS IDEA THAT THE SORT OF TRILLION
[00:57:40] TREES IDEA THAT IF WE JUST PLANT A
[00:57:42] TRILLION TREES, WE'RE GOING TO SEQUESTER
[00:57:43] ALL THAT CARBON AND EVERYTHING WILL BE
[00:57:44] HUNKY DORY. AND IN FACT, WHEN YOU START
[00:57:46] TO DIG INTO THE SCIENCE, YOU REALIZE
[00:57:48] THAT FIRST OFF, WHEN YOU PLANT A
[00:57:50] TRILLION TREES, YOU'RE GETTING
[00:57:51] MONOCULTURE, WHICH IS NOT GOOD FOR
[00:57:53] ECOSYSTEMS. AND FURTHERMORE, IF YOU ONLY
[00:57:55] PLANT THEM AND THEN DON'T STEWARD THEM,
[00:57:57] THEY'RE NOT GOING TO THRIVE. AND SO I'M
[00:57:59] REALLY HOPING THAT WHAT I'M SEEING HERE,
[00:58:03] EXTRAORDINARY WORK FROM YOU ALL IN THE
[00:58:05] COMMITTEE, IS THAT IN FACT, IT'S A
[00:58:07] STEWARDSHIP PLAN ABOUT ECOSYSTEM
[00:58:09] DEVELOPMENT, NOT JUST PUTTING A BUNCH OF
[00:58:11] DOGWOODS OUT IN A FIELD SOMEWHERE AND
[00:58:13] CALLING IT GOOD. AND THE
[00:58:16] OTHER PART OF THIS, I THINK, IS TO JUST
[00:58:19] RECOMMEND TO EVERYONE LISTENING TO READ
[00:58:22] THE BOOK THE OVERSTORY BY RICHARD
[00:58:23] POWERS, WHICH IS A KIND OF FICTIONALIZED
[00:58:25] RETELLING OF THE LIFE'S WORK OF A TREE
[00:58:28] SCIENTIST, SUZANNE SIMMERT, WHO HAS
[00:58:31] DEVELOPED RESEARCH AROUND
[00:58:35] HOW TREES PARTICIPATE NOT AS SINGLE
[00:58:39] ENTITIES, BUT AS AN ORGANISM. SORT OF
[00:58:41] LIKE A BODY THAT IS JUST A KIDNEY
[00:58:45] IS NOT REALLY FUNCTIONING, BUT IT'S THE
[00:58:47] COLLECTIVE OF ALL OF THE ORGANS IN AN
[00:58:50] ECOSYSTEM THAT REALLY MAKE IT THRIVE.
[00:58:54] AND I SEE THAT REFLECTED HERE IN THIS
[00:58:57] PRINCIPLES OF STEWARDSHIP AND ECOSYSTEM
[00:58:59] DEVELOPMENT, NOT SIMPLY LET'S PLANT A
[00:59:02] FEW TREES. SO IF YOU WANTED TO GO INTO A
[00:59:05] LITTLE BIT OF THAT
[00:59:08] BROADER VIEW OF HOW WE SUPPORT
[00:59:11] ECOSYSTEMS RATHER THAN JUST PLANTING
[00:59:12] TREES, THAT WOULD BE GREAT. THAT'S A
[00:59:15] GREAT POINT, COMMISSIONER, THANK YOU FOR
[00:59:16] THAT COMMENT AND THE QUESTION. I THINK,
[00:59:19] AS YOU SEE IN THE FUTURE, THE LAND
[00:59:21] STEWARDSHIP PLAN COME BEFORE YOU FOR
[00:59:23] ADOPTION, AS WELL AS THE TREE
[00:59:25] REPLACEMENT STANDARDS THAT WE'RE
[00:59:26] PROPOSING. YOU'LL SEE THAT THEME

[00:59:29] INTEGRATED INTO THOSE PRODUCTS. IT'S
[00:59:32] ABOUT MORE THAN JUST REPLACING TREES
[00:59:34] WITHIN. IT'S ABOUT MORE THAN JUST
[00:59:36] PLANTING TREES. WE REALLY DO WANT TO
[00:59:39] TAKE A LANDSCAPE SCALE APPROACH TO THE
[00:59:41] WAY WE'RE MANAGING OUR NATURAL
[00:59:43] RESOURCES. AND THAT BEGINS WITH THE
[00:59:45] INVENTORY. THE INVENTORY IS CONDUCTED AT
[00:59:47] A LANDSCAPE SCALE. WE'RE LOOKING AT
[00:59:49] BROAD SCALE PATTERNS IN LAND COVER AND
[00:59:52] HABITAT AND THEN SUPPLEMENTING THAT WITH
[00:59:54] SITE SPECIFIC ASSESSMENTS AND
[00:59:58] EVALUATIONS. AND SO ONE OF THE MAIN WAYS
[01:00:00] THAT THAT COMES OUT IN THE LAND
[01:00:02] STEWARDSHIP PLANNING IS THROUGH THIS
[01:00:04] IDEA OF THE GOAL OF EXPANDING AND
[01:00:07] CONNECTING CONTIGUOUS HABITAT.
[01:00:10] WE'VE MAPPED CONTIGUOUS HABITAT AT THE
[01:00:12] PORT AND AT MARITIME AND AT
[01:00:17] THE AIRPORT SPECIFICALLY, WHICH HAS A
[01:00:19] LITTLE BIT OF A DIFFERENT ENVIRONMENT
[01:00:21] THAN MARITIME. THAT CONTIGUOUS HABITAT
[01:00:25] TENDS TO OCCUR ALONG OUR STREAM AND
[01:00:27] RIPAIRING CORRIDORS. NOW, THAT'S HELPFUL
[01:00:30] FOR US BECAUSE MOST OF THOSE CORRIDORS
[01:00:33] ARE HIGHLY REGULATED BECAUSE THEY
[01:00:35] INCLUDE AQUATIC RESOURCES REGULATED
[01:00:37] UNDER THE CLEAN WATER ACT. SO THERE'S AN
[01:00:39] OPPORTUNITY THERE FOR US TO USE THOSE
[01:00:44] REGULATED STREAM AND WETLAND AREAS AS A
[01:00:46] BASE FOR THIS APPROACH, WHERE WE'RE
[01:00:49] LOOKING TO EXPAND AND CONNECT HABITAT
[01:00:52] FARTHER INTO THE UPLAND AREAS. SO THAT'S
[01:00:55] JUST ONE EXAMPLE OF HOW WE'RE TAKING A
[01:00:57] LANDSCAPE SCALE APPROACH TO LOOK AT
[01:00:59] PROVIDING ECOSYSTEM SERVICES, RATHER IN
[01:01:03] ADDITION TO JUST TREE CANOPY.
[01:01:06] THANK YOU, JEFF. GREAT. AND THEN,
[01:01:08] COMMISSIONER MOHAMMED,
[01:01:12] THANK YOU FOR THE TIME. I JUST WANTED TO
[01:01:14] EXPRESS MY DEEP GRATITUDE TO EVERYONE
[01:01:17] WHO WAS INVOLVED IN BRINGING THIS ITEM
[01:01:20] FORWARD TODAY. I REALLY APPRECIATE IT.
[01:01:22] I WANT TO GIVE A SPECIAL THANK YOU TO
[01:01:25] COMMISSIONER VICE PRESIDENT HASEGAWA FOR
[01:01:27] YOUR LEADERSHIP. I KNOW YOU'VE WORKED SO
[01:01:29] HARD ON THIS AND WE'VE ENGAGED IN A
[01:01:32] NUMBER OF CONVERSATIONS ABOUT THIS ISSUE
[01:01:34] AND YOUR COMMITMENT TO MAKING SURE THAT
[01:01:37] YOU BROUGHT SOMETHING FORWARD THAT WAS
[01:01:39] COLLABORATIVE, THOUGHTFUL AND
[01:01:41] INSIGHTFUL. AND THIS TRULY IS THAT.
[01:01:44] AND I JUST WANT TO SAY THANK YOU FOR
[01:01:46] YOUR LEADERSHIP ON THAT AND THANK YOU TO
[01:01:48] COMMISSIONER FELLEMAN AS WELL FOR THE
[01:01:50] WORK THAT YOU'VE DONE AS PART OF THAT
[01:01:52] COMMITTEE. THIS DOCUMENT TO ME REALLY
[01:01:55] PROVIDES CLEAR GUIDANCE AND DEMONSTRATES
[01:01:59] OUR COMMITMENT TO PRIORITIZING TREE
[01:02:02] PROTECTION. IT REALLY OUTLINES OUR
[01:02:06] INTENTION AND REALLY SHOW IT'S
[01:02:09] ACTIONABLE. RIGHT? IT'S NOT JUST HERE'S
[01:02:12] OUR VALUES, HERE'S WHY WE CARE ABOUT

[01:02:14] THIS THING, BUT IT ALSO INCLUDES WHY
[01:02:16] WE'RE DOING THIS AND HOW WE INTEND TO DO
[01:02:18] THIS AND ALSO A PLAN FOR REPORTING BACK.
[01:02:20] AND I THINK THAT IS IMPORTANT. I WAS
[01:02:23] SHARING WITH COMMISSIONER HASEGAWA THAT
[01:02:25] RECENTLY, ACTUALLY, THAT I HAD CO HOSTED
[01:02:28] A TOWN HALL WITH CONGRESSMAN ADAM SMITH
[01:02:31] AND THIS SPECIFIC ISSUE CAME UP. WE WERE
[01:02:34] TALKING ABOUT NORTH SEA TAC PARK, AND A
[01:02:37] NUMBER OF THE CONSTITUENTS OUT THERE
[01:02:39] WERE RAISING THEIR CONCERNS. AND
[01:02:40] ULTIMATELY WHAT THEY TALKED ABOUT WAS
[01:02:43] OUR BROADER GOAL AROUND TREES, HOW DO WE
[01:02:45] INTEND TO DO GOOD STEWARDSHIP OF TREES
[01:02:48] AND PROTECT THEM? AND COMMISSIONER
[01:02:50] HASEGAWA HAD SAID TO ME, WE HAVE AN
[01:02:53] ORDER THAT'S COMING AND I CAN'T WAIT TO
[01:02:56] BRING IT TO THE FLOOR. AND IT IS EXACTLY
[01:03:00] ON POINT WITH WHAT OUR CONSTITUENTS WERE
[01:03:02] LOOKING FOR. IT'S VERY ACTIONABLE. AND
[01:03:04] SO I JUST WANT TO THANK THE ENTIRE
[01:03:07] ENVIRONMENTAL TEAM'S LEADERSHIP ON THIS,
[01:03:10] THE COMMISSION STAFF WHO'VE WORKED ON
[01:03:12] THIS, AND ALSO MY COLLEAGUES FOR
[01:03:14] BRINGING THIS FORWARD. IT'S REALLY
[01:03:15] GREAT. I DO HAVE ONE QUESTION I WANTED
[01:03:18] TO KNOW. THE QUARTER FOUR REPORTING
[01:03:23] FOR THE PUBLIC'S INTEREST, HOW SHOULD WE
[01:03:26] EXPECT TO GET THAT INFORMATION BACK? IS
[01:03:28] THAT GOING TO HAPPEN DURING A
[01:03:29] COMMISSIONER MEETING? I THINK IT'D BE
[01:03:31] HELPFUL FOR THE PUBLIC TO KNOW WHAT THEY
[01:03:33] SHOULD EXPECT ON THAT REPORT BACK. AND
[01:03:35] THE SECTION THAT I'M TALKING ABOUT IS
[01:03:38] THE AVIATION LAND STEWARDSHIP PLAN.
[01:03:44] THERE'S A QUARTER FOUR IS WHEN WE SHOULD
[01:03:47] EXPECT A REPORT BACK, IS THAT CORRECT?
[01:03:50] YES, THAT'S CORRECT. AND WILL THAT BE IN
[01:03:52] PUBLIC SESSION? I BELIEVE THAT THE
[01:03:56] APPROACH IS TO HAVE THE LANDSCAPE PLAN
[01:03:58] FORMALLY ADOPTED BY THE COMMISSION AS
[01:04:00] PART OF A PUBLIC SESSION. BEAUTIFUL
[01:04:02] THING. IF I MAY COMMENT ON THAT,
[01:04:04] ADOPT IT AS A POLICY. SO A FORMAL
[01:04:06] COMMISSION POLICY WILL BE HAVE AN
[01:04:08] INTRODUCTION AND AN ADOPTION AND TIME
[01:04:10] FOR PUBLIC INPUT. AND SO THIS WILL BE A
[01:04:12] VERY ROBUST TYPE OF POLICY. SO
[01:04:14] COMMISSIONER WILL HAVE ANOTHER CHANCE TO
[01:04:15] WEIGH IN AND SEE A MORE FORMALIZED
[01:04:17] PROCESS. THIS REALLY KICKS US OFF INTO
[01:04:19] THAT BY PROVIDING A DECISION MATRIX AND
[01:04:22] THEN WE'LL COME WITH THOSE SORT OF
[01:04:23] INTRICATE POLICY RELATED MATTERS IN THE
[01:04:25] FALL FOR THE BENEFIT OF THE PUBLIC.
[01:04:27] THAT'S REALLY HELPFUL FOR THEM TO BE
[01:04:28] ABLE TO TRACK SOME OF THAT TIMELINE AND
[01:04:30] SHARE THEIR COMMENTS AS WELL. AGAIN,
[01:04:32] THANK YOU ALL FOR YOUR LEADERSHIP ON
[01:04:34] THIS ITEM AND I'M LOOKING FORWARD TO
[01:04:35] SUPPORTING IT TODAY. GREAT. AND
[01:04:37] COMMISSIONER HASEGAWA WITH THE LAST
[01:04:38] WORD. I THINK THAT OUR CHIEF OF STAFF

[01:04:41] MOHAMMED SUMMARIZED IT VERY WELL. BUT I
[01:04:43] JUST WANT TO MAKE CRYSTAL CLEAR THAT THE
[01:04:45] ORDER CALLS FOR THERE TO BE A POLICY TO
[01:04:48] BE SUBSEQUENTLY IMPLEMENTED. AND THAT
[01:04:50] POLICY WILL ALSO PROVIDE OPPORTUNITIES
[01:04:53] FOR PUBLIC INPUT. SO THIS
[01:04:56] IS OUR DECISION MAKING MATRIX AND THEN
[01:04:58] WE'LL GET INTO THE NITTY GRITTY OF HOW
[01:04:59] THE RUBBER ACTUALLY MEETS THE ROAD.
[01:05:02] EXCELLENT. AND I'LL JUST CLOSE BY SAYING
[01:05:04] AND ECHOING THE SENTIMENTS OF MY
[01:05:06] COLLEAGUES, THANK YOU SO MUCH,
[01:05:08] COMMISSIONER HASEGAWA, FOR YOUR
[01:05:09] LEADERSHIP ON THIS, A LONGLY AWAITED AND
[01:05:12] ANTICIPATED DOCUMENT. BUT I THINK GOOD
[01:05:16] THINGS ALWAYS TAKE TIME. AND I'M REALLY,
[01:05:18] REALLY HAPPY WITH WHAT WE HAVE IN FRONT
[01:05:20] OF US AND I'M LOOKING FORWARD TO VOTING
[01:05:21] IN FAVOR OF IT. SO, WITH THAT HEARING,
[01:05:24] NO FURTHER QUESTIONS FOR THIS ITEM. IS
[01:05:26] THERE A MOTION? IN A SECOND. SO MOVE,
[01:05:29] MR. PRESIDENT. SECOND. EXCELLENT. THE
[01:05:32] MOTION HAS BEEN MADE. AND SECONDED.
[01:05:34] CLERK HART, PLEASE CALL THE ROLL FOR THE
[01:05:36] VOTE. COMMISSIONERS, PLEASE SAY I OR NAY
[01:05:38] WHEN YOUR NAME IS CALLED. THANK YOU.
[01:05:39] BEGINNING WITH COMMISSIONER HASEGAWA. AYE.
[01:05:42] THANK YOU. COMMISSIONER FELLEMAN. AYE.
[01:05:44] THANK YOU. COMMISSIONER CALKINS. AYE.
[01:05:47] THANK YOU. COMMISSIONER MOHAMED. AYE.
[01:05:49] THANK YOU. AND COMMISSIONER CHO. AYE.
[01:05:52] THANK YOU. FIVE AYES, ZERO NAYS FOR
[01:05:54] THIS ITEM. EXCELLENT. THE MOTION PASSES.
[01:05:56] THANK YOU VERY MUCH. THANK YOU,
[01:05:57] CHIPPER. THANK YOU, ERICA. GOOD WORK.
[01:06:02] ALL RIGHT, MOVING TO ITEM ELEVEN,
[01:06:04] PRESENTATIONS AND STAFF REPORTS. CLERK
[01:06:06] HART, PLEASE READ THE NEXT ITEM INTO THE
[01:06:08] RECORD AND EXECUTIVE DIRECTOR METRUCK
[01:06:10] WILL THEN INTRODUCE IT. THANK YOU. THIS
[01:06:12] IS AGENDA ITEM ELEVEN, A MARITIME BLUE
[01:06:15] ANNUAL REPORT. COMMISSIONERS, FOUR YEARS
[01:06:18] AGO, THE PORT OF SEATTLE EXECUTED A
[01:06:20] MEMORANDUM UNDERSTANDING WITH WASHINGTON
[01:06:23] MARITIME BLUE, A NONPROFIT ORGANIZATION
[01:06:26] CHARGED WITH IMPLEMENTING WASHINGTON
[01:06:27] STATE'S STRATEGY FOR THE BLUE ECONOMY.
[01:06:30] OUR PARTNERSHIP IS MAKING GREAT STRIDES
[01:06:32] IN ADVANCING DEVELOPMENT OF THE
[01:06:34] WASHINGTON'S BLUE ECONOMY. OVER THE PAST
[01:06:36] FEW YEARS, WE HAVE JOINTLY LAUNCHED A
[01:06:38] SUCCESSFUL MARITIME INNOVATION
[01:06:39] ACCELERATOR, EXPANDED THE YOUTH MARITIME
[01:06:42] COLLABORATIVE WORKFORCE DEVELOPMENT
[01:06:44] INITIATIVE, ADVANCED UNDERWATER NOISE
[01:06:46] REDUCTION TO PROTECT SOUTHERN RESIDENT
[01:06:48] KILLER WHALES, AND MADE PROGRESS ON
[01:06:49] OTHER EFFORTS TO PROMOTE SUSTAINABILITY
[01:06:51] WITHIN THE MARITIME INDUSTRY. DAVE
[01:06:54] MCFADDEN, OUR MANAGING DIRECTOR FOR
[01:06:56] ECONOMIC DEVELOPMENT DIVISION, WILL
[01:06:57] INTRODUCE THE BRIEFING IN OUR GUEST
[01:06:59] PRESENTERS. AND WE ALSO HAVE JOSHUA

[01:07:01] BERGER, A MARITIME BLUE CEO HERE.
[01:07:05] AND I DON'T KNOW IF HE'S THE ONLY
[01:07:06] SPEAKER WE HAVE. DAVE, I'LL TURN IT OVER
[01:07:09] TO YOU. DAVE BADDEN. I'LL RUN SOME
[01:07:12] TRAFFIC HERE. GOOD AFTERNOON,
[01:07:13] COMMISSIONERS. GOOD AFTERNOON,
[01:07:14] EXECUTIVE DIRECTOR METRUCK. I'M VERY
[01:07:16] PLEASED TO BE HERE TODAY. THIS IS ONE OF
[01:07:18] OUR FAVORITE TOPICS TO SHARE WITH YOU
[01:07:20] JUST THE PROGRESS THAT MARITIME BLUE IS
[01:07:23] MAKING. THE PARTNERSHIP HAS BEEN
[01:07:25] TREMENDOUS SO FAR AND WE'VE MADE A TON
[01:07:27] OF PROGRESS. I REFLECT BACK WARMLY.
[01:07:30] WHEN I FIRST MET JOSHUA, WE DIDN'T HAVE
[01:07:32] A STATEWIDE MARITIME SUSTAINABILITY.
[01:07:34] PLAN. WE HAD NOT CREATED MARITIME BLUE.
[01:07:37] THIS WAS ALL A VISION. NONE OF IT HAD
[01:07:39] AYE. THE GROUND YET. AND OVER THE LAST
[01:07:41] FIVE YEARS WE HAVE NOW BUILT A NEW
[01:07:43] ACCELERATOR PROGRAM. WE'D ADVANCED
[01:07:45] MARITIME WORKFORCE DEVELOPMENT IN WAYS
[01:07:48] THAT WE COULDN'T EVEN IMAGINE, IN A VERY
[01:07:50] EFFECTIVE WAY. AND WE'VE LAUNCHED
[01:07:52] EFFECTIVE PROJECTS LIKE QUIET SOUND.
[01:07:54] AND THERE'S MORE TO COME. SO IT'S MY
[01:07:56] PLEASURE TO TURN IT OVER TO JOSHUA
[01:07:57] BERGER, OUR PRESIDENT AND CEO OF
[01:08:00] MARITIME BLUE. IT'S BEEN REALLY GREAT TO
[01:08:02] WORK WITH YOU, JOSHUA, AND WE LOOK
[01:08:04] FORWARD TO YOUR UPDATES TODAY. THANK
[01:08:07] YOU, DAVE. THANK YOU. WE'RE GOING TO GET
[01:08:09] PROBABLY TO THE THIRD SLIDE AND YOU HAVE
[01:08:11] TO ASK THEM TO AGAIN. YEAH, I GOT YOU.
[01:08:13] PERFECT. WE'LL START RIGHT THERE. THANK
[01:08:15] YOU. COMMISSIONERS, AFTERNOON,
[01:08:17] EXECUTIVE DIRECTOR, METRUCK AND ALL STAFF
[01:08:20] THAT WE'VE BEEN ENGAGING WITH AND
[01:08:22] SUPPORTED BY AND SUPPORTING FOR A NUMBER
[01:08:25] OF YEARS. I THINK IT WAS JUST ABOUT A
[01:08:28] YEAR AGO WE WERE HERE LAST DIRECTLY AND
[01:08:31] GIVING OUR ANNUAL REPORT. IT FEELS LIKE
[01:08:33] SO MUCH HAS HAPPENED IN THE LAST YEAR.
[01:08:35] AT THE SAME TIME, IT FEELS LIKE A BLINK
[01:08:37] OF AN EYE. THERE'S A LOT OF WORK
[01:08:39] HAPPENING TOGETHER AND AROUND US IN SO
[01:08:42] MANY DIFFERENT AVENUES. I'M GOING TO
[01:08:44] KEEP IT PRETTY HIGH LEVEL THIS YEAR. WE
[01:08:46] HAVE OUR LEADERSHIP TEAM ONLINE
[01:08:50] AND THEY'RE GOING TO BE AVAILABLE. I'LL
[01:08:52] GO THROUGH SOME QUICK SLIDES AND UPDATES
[01:08:54] AND THEN THEY'LL BE AVAILABLE ONLINE FOR
[01:08:57] MYSELF AND FOR THEM TO ANSWER SOME
[01:08:58] SPECIFIC QUESTIONS. I KNOW YOU'LL ALL
[01:09:00] HAVE SPECIFIC QUESTIONS YOURSELVES AND
[01:09:03] WE CAN FOLLOW THOSE LINES AS WE GO. SO
[01:09:07] I'LL RUN THROUGH A COUPLE OF SLIDES
[01:09:08] HERE. AS YOU CAN SEE,
[01:09:12] THIS IS THE UNDERSCORE OF ALL THAT
[01:09:14] MARITIME BLUE IS DOING IN TERMS OF OUR
[01:09:16] STRATEGIC FOCUS. IT REALLY HELPS OUTLINE
[01:09:19] THOSE STRATEGIC AREAS IN WHICH WE DO OUR
[01:09:21] WORK. WHETHER IT IS INCUBATING A BRAND
[01:09:24] NEW STARTUP COMPANY OR HELPING SOME OF

[01:09:26] THE LARGEST MARITIME OEMS IN THE WORLD
[01:09:29] THINK ABOUT HOW THEY'RE GOING TO
[01:09:30] DEMONSTRATE AND UTILIZE NEW TECHNOLOGY
[01:09:32] AND ENGAGE ACROSS THE PUBLIC PRIVATE
[01:09:34] SECTOR. WE'RE WORKING IN THESE DIFFERENT
[01:09:37] NUMBER OF AREAS. WE DO IT THROUGH THIS
[01:09:40] CLUSTER MODEL. AS WE'VE SAID OVER AND
[01:09:43] OVER AGAIN. WE BELIEVE STRONGLY THAT IF
[01:09:45] WE'RE GOING TO ACCELERATE INNOVATION,
[01:09:48] SUSTAINABILITY AND EQUITY TO THE DEGREE
[01:09:50] IN WHICH WE NEED IN THE PORT AMOUNT OF
[01:09:52] TIME THAT WE NEED IT, WE HAVE TO BE
[01:09:54] WORKING COLLABORATIVELY. AND IT'S A VERY
[01:09:56] INTENTIONAL INTERSECTION BETWEEN PRIVATE
[01:09:59] INDUSTRY, RESEARCH INSTITUTIONS, OUR
[01:10:01] GOVERNMENT AND PUBLIC PARTNERS, AND
[01:10:03] COMMUNITY BASED ORGANIZATIONS AND WE
[01:10:05] HAVE TO DO THAT WORK TOGETHER. NEXT
[01:10:07] SLIDE. WE DO THAT
[01:10:10] AGAIN IN THESE FOUR DISTINCT AREAS.
[01:10:13] WE'LL GO THROUGH THEM IN A LITTLE BIT
[01:10:14] MORE DETAIL. I'LL PROVIDE SOME
[01:10:16] HIGHLIGHTS FROM THIS LAST YEAR AS WELL
[01:10:18] AS WHAT WE'RE THINKING FOR THIS NEXT
[01:10:19] YEAR. THIS IS TIMELY FOR US AS WELL
[01:10:22] BECAUSE OUR FISCAL YEAR HAS JUST STARTED
[01:10:23] AS WELL. WE'RE ALIGNED WITH THE STATE'S
[01:10:25] FISCAL YEAR. OUR BLUE VENTURES PROGRAMS
[01:10:27] IS ALL WORKING WITH STARTUPS. OUR JOINT
[01:10:29] INNOVATION PROGRAMS IS HOW WE'RE WORKING
[01:10:32] COLLECTIVELY AND COLLABORATIVELY ACROSS
[01:10:34] NEW MARKETS, SPECIFIC PROBLEM SETS, AND
[01:10:37] NEW DEMONSTRATIONS. OUR EQUITY
[01:10:39] ENGAGEMENT TEAM IS WORKING TIRELESSLY
[01:10:42] AND CONNECTING A MORE DIVERSE AND
[01:10:44] EQUITABLE AND INCLUSIVE CAREER PATHWAY.
[01:10:47] AND OUR BLUE HUB SCOPE OF WORK IS REALLY
[01:10:50] ABOUT BEING THAT CONNECTOR ACROSS
[01:10:52] BUSINESSES TO BUSINESSES AND BUSINESS TO
[01:10:54] GOVERNMENTS AND COMMUNITIES TO
[01:10:55] BUSINESSES. IT'S BOTH LITERAL AND
[01:10:57] FIGURATIVE AND WE'LL GO THROUGH THAT.
[01:10:59] NEXT SLIDE PLEASE. SO, OUR BLUE VENTURES
[01:11:02] PROGRAM, THESE ARE EACH OF THE STARTUPS
[01:11:05] THAT WE HAVE WORKED WITH NOW OVER THE
[01:11:06] LAST FOUR PLUS YEARS IN VARIOUS
[01:11:09] DIFFERENT PROGRAMS. AND IT'S EVERYTHING
[01:11:11] AGAIN, FROM SEAFOOD SNACKS TO ALL
[01:11:14] ELECTRIC OUTPOURS TO DIGITAL DRAINAGE
[01:11:16] TRUCK SOLUTIONS ACROSS THE BLUE ECONOMY
[01:11:19] IN THOSE FIVE STRATEGIC AREAS. NEXT
[01:11:21] SLIDE.
[01:11:25] WE NOW HAVE THESE VERY DISTINCT
[01:11:27] PROGRAMS. IT'S REALLY INTENTIONAL THAT
[01:11:29] WE SUPPORT INNOVATION ACROSS THE
[01:11:33] ENTIRE SPECTRUM OF WHERE INNOVATION
[01:11:35] HAPPENS. FROM STARTUPS THAT'S FROM THE
[01:11:37] EARLY IDEATION ON THE BACK OF A NAPKIN
[01:11:39] TO FULLY COMMERCIALIZED AND SCALING.
[01:11:42] WE HAVE THE INCUBATOR IN TACOMA THAT HAS
[01:11:45] BEEN RUNNING FOR THE LAST TWO COHORTS.
[01:11:48] IT'S A TWELVE MONTH BASED PROGRAM AND
[01:11:50] WE'LL TALK MORE ABOUT THE SEATTLE

[01:11:51] INCUBATOR. WHICH IS ABOUT TO KICK OFF
[01:11:53] HERE SHORTLY. THE ONE OCEAN ACCELERATOR
[01:11:56] IS OUR NEW PROGRAM. WE JUST KICKED OFF
[01:11:58] THAT FIRST COHORT THIS YEAR, INVITING
[01:12:02] LATER STAGE INTERNATIONAL STARTUPS
[01:12:04] LOOKING FOR A SOFT LANDING INTO THE US
[01:12:07] MARKET. OUR ABILITY TO UTILIZE OUR WHOLE
[01:12:10] CLUSTER OF PARTNERS TO BE THAT SOFT
[01:12:12] LANDING AND NEST FOR THOSE FOLKS HAS
[01:12:14] BEEN REALLY EXCITING. NEW PROGRAM AND
[01:12:18] OF COURSE THE MARQUEE MARITIME BLUE
[01:12:20] INNOVATION ACCELERATOR WITH A KEY
[01:12:22] SUPPORT AND DRIVER FROM THE PORT OF
[01:12:24] SEATTLE AND GET THAT RUNNING. NEXT SLIDE
[01:12:26] PLEASE. I'LL SHARE SOME OF THE
[01:12:28] DISTINCTIONS THAT WE'VE HAD THIS YEAR.
[01:12:31] THE DISTINCTIONS THIS YEAR AND AS WE'RE
[01:12:34] SEPARATING OUT THOSE PROGRAMS WE TALKED
[01:12:36] ABOUT THIS LAST YEAR IS SO THAT WE'RE
[01:12:37] CATCHING STARTUPS AT THE RIGHT PHASES
[01:12:39] RATHER THAN WHEN WE FIRST STARTED THIS.
[01:12:41] IT WAS COULD YOU IMAGINE A MARITIME OR
[01:12:44] OCEAN STARTUP? LIKE WHAT WOULD THAT LOOK
[01:12:45] LIKE IN SEATTLE FOUR YEARS AGO? NOW WE
[01:12:48] ARE A PART OF A GLOBAL NETWORK OF
[01:12:50] MARITIME INCUBATORS AND ACCELERATORS AND
[01:12:52] WE'RE LEADING GLOBALLY IN THAT WORK. WE
[01:12:54] WANT TO MAKE SURE WE HAVE THE RIGHT
[01:12:55] PROGRAMS AT THE RIGHT STAGE FOR FOLKS.
[01:12:57] SOME FOLKS WHO ARE READY FOR VENTURE
[01:12:59] CAPITAL AND CAN SCALE TO THAT DEGREE,
[01:13:01] OTHERS THAT ARE NOT LOOKING FOR THAT OR
[01:13:03] NOT APPROPRIATE FOR THAT, BUT REALLY
[01:13:04] NEED TO BE PART OF THE ECOSYSTEM. SO WE
[01:13:08] HAVE THOSE SEPARATE PROGRAMS NOW SET UP
[01:13:09] TO DO THAT. SO LAST YEAR WE KICKED OFF
[01:13:12] THIS ACCELERATOR. WE HAD THE COMPLETION
[01:13:14] OF THE LAST FOURTH WAVE OF THAT
[01:13:16] ACCELERATOR PROGRAM. WHAT WAS DISTINCT
[01:13:18] ABOUT THAT IS THESE ARE ALL VENTURE
[01:13:19] SCALE COMPANIES NOW WORKING HARD TO
[01:13:22] DRIVE THEM TOWARDS VENTURE CAPITAL
[01:13:24] INVESTMENT TO SEE REALLY SCALED GROWTH
[01:13:26] THROUGH THOSE COMPANIES. AND WE ARE
[01:13:29] INITIATING THE NEW SEATTLE INCUBATOR.
[01:13:30] WE'RE ABOUT TO MAKE THE DECISIONS IN THE
[01:13:32] FIRST FIVE TO EIGHT COMPANIES TO START
[01:13:34] THAT INCUBATOR, WHO WILL BE HOUSED FOR
[01:13:36] TWELVE MONTHS AT FISHERMAN'S TERMINAL AT
[01:13:38] THE MARITIME BLUE HUB AND GET THAT SAME
[01:13:41] LEVEL OF SUPPORT FROM THE BREADTH OF OUR
[01:13:43] CLUSTER IN LOTS OF WAYS AHEAD.
[01:13:46] WE USE THE TERM, I REALIZE WE USE THE
[01:13:48] TERM WE'RE GOING TO CLOSE THE BLUE
[01:13:49] INNOVATION FUND. IN AN
[01:13:53] INVESTMENT SPEAK THAT MEANS WE'RE GOING
[01:13:55] TO START THE BLUE INNOVATION FUND,
[01:13:57] CLOSE THE ROUND OF FUNDING. SO WE'RE IN
[01:13:59] THE PROCESS NOW OF RAISING AN EARLY
[01:14:01] STAGE INVESTMENT FUND. WE TALKED ABOUT
[01:14:03] THAT LAST YEAR. THAT WAS SORT OF A
[01:14:05] GLIMMER IN OUR EYE. WE WERE GETTING
[01:14:06] CLOSER. WE NOW HAVE THE MECHANISM TO DO

[01:14:08] IT. WE HAVE THE MANAGING PARTNERS IN
[01:14:10] PLACE TO DO THAT AND WE'RE RAISING THAT
[01:14:12] FUND RIGHT NOW TO ACTUALLY INVEST IN
[01:14:14] THOSE COMPANIES THAT COME THROUGH THE
[01:14:15] ACCELERATOR AND MAYBE EVEN BEYOND. THE
[01:14:17] SECOND COHORT OF THE ONE OCEAN
[01:14:18] ACCELERATOR WILL BE COMING THIS FALL AND
[01:14:21] WE'LL BE KICKING OFF THAT SEATTLE
[01:14:22] INCUBATOR. PROGRAM. NEXT SLIDE.
[01:14:27] WANTED TO TOUCH JUST A LITTLE BIT ON
[01:14:29] THIS FUND. THIS IS A CRITICAL COMPONENT
[01:14:31] FOR US IN LOTS OF DIFFERENT WAYS. WE
[01:14:33] KNOW THAT THERE IS A FUNDING GAP FOR
[01:14:36] PARTICULARLY EARLY STAGE MARITIME,
[01:14:39] OCEAN AND FISHERIES COMPANIES. WE KNOW
[01:14:41] THAT BECAUSE WE'VE BEEN WORKING TO HELP
[01:14:43] GET THOSE 35 COMPANIES INVESTMENT FOR
[01:14:45] THE LAST FIVE YEARS. NOW IT IS GROWING.
[01:14:47] THE AMOUNT OF FUNDS OUT THERE,
[01:14:49] INSTITUTIONAL CAPITAL ACROSS EUROPE,
[01:14:51] ASIA AND HERE IN THE US IS GROWING
[01:14:53] DRAMATICALLY. THERE'S STILL A GAP. WE
[01:14:55] WANT TO BE ABLE TO HELP MEET THAT GAP,
[01:14:57] LEAD LARGER SYNDICATES FOR THOSE
[01:14:59] COMPANIES THAT WE'RE WORKING WITH
[01:15:00] CLOSELY AS WELL AS ORGANIZATIONALLY THAT
[01:15:04] PROVIDES UNRESTRICTED FUNDS BACK TO
[01:15:06] ORGANIZATION TO KEEP THIS PROGRAMMING
[01:15:09] SUSTAINABLE OVER THE LONG TERM. WE'RE
[01:15:11] EXCITED ABOUT OUR PARTNERSHIP. THE OTHER
[01:15:12] PERSON IS NOT UP IN THIS SLIDE. SO BROCK
[01:15:14] MANSFIELD, LONGTIME VENTURE CAPITAL IN
[01:15:17] THE IMPACT ENVIRONMENTAL SPACE, IS OUR
[01:15:18] MANAGING PARTNER ALONG WITH JEAN NOEL
[01:15:20] PIER WHO HAS AN ALSO 25 YEAR BACKGROUND
[01:15:24] IN CLEAN ENERGY VENTURES THAT'S HELPING
[01:15:26] US RAISE AND MANAGE THIS FUND GOING
[01:15:28] FORWARD. NEXT SLIDE.
[01:15:32] SO THE BLUE HUB, LITERAL AND FIGURATIVE,
[01:15:34] THIS IS OUR HOME HERE DOWN AT
[01:15:36] FISHERMAN'S TERMINAL. WE HAVE 6000 THERE
[01:15:39] WHERE WE HAVE A NUMBER OF SUBTENENTS
[01:15:41] THAT ARE WORKING COLLABORATIVELY WITH
[01:15:43] US. IT'S LIKE WEWORKS FOR COLAB AND
[01:15:46] WEWORKS FOR MARITIME BLUE MEMBERS AND
[01:15:48] PARTNERS. ANY GIVEN DAY WE'RE HAVING A
[01:15:50] HIGH LEVEL EVENT WITH A MINISTER OR
[01:15:53] AMBASSADOR OR A WORKSHOP
[01:15:56] AMONG OUR MEMBERS TO TALK ABOUT CLEAN
[01:15:58] FUELS OR OUR MEMBERS JUST NEED TO STOP
[01:16:01] BY BECAUSE THEY NEED A PLACE TO WORK
[01:16:03] WHILE THEY'RE IN TOWN FOR A COUPLE OF
[01:16:04] DAYS. SO IT GIVES OUR MEMBERS ACCESS TO
[01:16:06] MEETING ROOMS, BOARDROOMS AND
[01:16:08] COLLABORATIVE WORKING SPACE. NEXT SLIDE.
[01:16:13] AND OF COURSE THIS IS, WE CALL IT OUR
[01:16:16] INTERIM SPACE FOR NOW, ALL LEADING UP TO
[01:16:20] THE EVENTUALITY OF MOVING THIS WHOLE
[01:16:23] OPERATION INTO THE NEW MARITIME
[01:16:26] INNOVATION CENTER. AS THAT'S READY. I
[01:16:28] KNOW YOU'VE ALL SEEN THE RENDERINGS OF
[01:16:30] THE EXTERNAL PART OF THE BUILDING. YOU
[01:16:31] CAN AYE. THE NEXT SLIDE MAYBE TO WHAT'S

[01:16:34] NOTABLE NOW YOU AYE. ONE MORE CLICK.
[01:16:37] WE HAVE ALSO 100% DESIGN OF THE
[01:16:41] INTERIOR, THE TENANT IMPROVEMENTS WHICH
[01:16:43] WOULD BE MARITIME BLUES RESPONSIBILITY
[01:16:46] AS WE INTEND TO BE THE PRIME TENANT AS
[01:16:49] WELL AS SUBLEASING OUT TO SOME OF OUR
[01:16:52] MEMBERS AND OPERATING THE INCUBATORS AND
[01:16:54] ACCELERATOR PROGRAMS AND WORKFORCE
[01:16:56] PROGRAMS IN THAT SPACE AND THEN BEING
[01:16:58] ABLE TO HOST LARGE SCALE EVENTS THAT ARE
[01:17:00] TIED DIRECTLY TO MARITIME BLUES WORK,
[01:17:04] CLASSROOM SPACE, BOARDROOM SPACE AND THE
[01:17:06] LIKE. SO WE'RE SUPER EXCITED.
[01:17:07] EVERYTHING'S IN PLACE, WE'RE ALL 100%
[01:17:09] DESIGN AND LOOKING FORWARD TO FROM
[01:17:13] OUR OFFICES IN THE CENTRAL BUILDING OF
[01:17:15] FISHERMAN'S TERMINAL, WATCHING THE PEAK
[01:17:16] OF THAT BUILDING MOVE FROM ONE END OF
[01:17:18] THE PARKING LOT TO THE OTHER AND
[01:17:20] BECOMING THE MOST INCREDIBLE LIVING
[01:17:22] BUILDING IN THE WORLD TO DO THIS WORK.
[01:17:24] NEXT SLIDE.
[01:17:28] SO, OUR JOINT INNOVATION PROGRAMS ARE
[01:17:30] ALL FOCUSED AROUND THIS COLLABORATIVE
[01:17:33] MODEL FOR MOVING WORK FORWARD.
[01:17:35] SOMETIMES WE'RE LEADING AND
[01:17:36] ADMINISTERING, SOMETIMES WE'RE
[01:17:38] PARTICIPATING IN BRINGING CERTAIN
[01:17:40] STAKEHOLDERS TO THE TABLE OF THAT WORK.
[01:17:43] OF COURSE, YOU KNOW, THE QUIET SOUND
[01:17:44] PROGRAM, I GOT A DETAILED SLIDE AND GIVE
[01:17:46] YOU SOME UPDATES OF THAT, THAT HAS
[01:17:48] BECOME THE MODEL FOR MORE WORK
[01:17:52] IN THESE BURGEONING NEW MARKETS AND
[01:17:55] OPPORTUNITY AND PROBLEM SETS ALL AT THE
[01:17:58] SAME TIME. WE'VE FOUND SUCH SUCCESS IN
[01:18:00] THE LAST TWO YEAR OF THIS REALLY WORKING
[01:18:02] MODEL WITH STRUCTURED LEADERSHIP
[01:18:04] COMMITTEES AND WORKING GROUPS TO MOVE
[01:18:05] THE BALL FORWARD THROUGH COLLABORATION
[01:18:07] THAT WE'RE UTILIZING THE SAME MODEL TO
[01:18:09] STAND UP THE NEW MARITIME BLUE WIND
[01:18:12] COLLABORATIVE THAT'S FOCUSED ON
[01:18:14] UNDERSTANDING AND ACTIVATING THE
[01:18:17] OFFSHORE WIND SUPPLY CHAIN FOR THE WEST
[01:18:19] COAST OF THE UNITED STATES. THROUGH THAT
[01:18:20] SAME COLLABORATIVE AND RESEARCH MODEL,
[01:18:24] WE ARE PARTICIPATING IN THE PACIFIC
[01:18:26] NORTHWEST HYDROGEN HUB THAT REALLY CAME
[01:18:29] OUT OF OUR WORK TO CONVENE MARITIME PORT
[01:18:32] AND LOGISTICS STAKEHOLDERS AND FUTURE OF
[01:18:34] FUELS AND BEING ABLE TO BRING THAT LEVEL
[01:18:36] OF COLLABORATION TO THE LARGER HYDROGEN
[01:18:38] HUB DISCUSSION. AND WE'RE ALL OPTIMISTIC
[01:18:40] ABOUT OUR REGION'S CHANCES TO BE ABLE TO
[01:18:42] BRING SIGNIFICANT FEDERAL DOLLARS TO
[01:18:44] ACTIVATE ALL PARTS OF THAT AND THEN
[01:18:47] PARTICIPATING WITH YOU ALL IN THE GREEN
[01:18:48] SHIPPING CORRIDOR CONVERSATION, BOTH IN
[01:18:51] TERMS OF CRUISE AS WELL AS THAT TO ASIA.
[01:18:54] AND SO WE ARE REALLY TRYING TO ENSURE
[01:18:56] THAT THE LOCAL STAKEHOLDERS, THE LOCAL
[01:18:59] INFRASTRUCTURE AND SYSTEM IS

[01:19:01] PARTICIPATING IN BEING PART OF THOSE
[01:19:04] LARGER PRE FEASIBILITY STUDIES AS THEY
[01:19:06] GO FORWARD. NEXT SLIDE. I'LL GIVE YOU A
[01:19:09] LITTLE BIT MORE AND I KNOW YOU ALL HAVE
[01:19:11] HEARD RECENTLY FROM RACHEL ARONSON,
[01:19:13] WHO'S THE DIRECTOR OF THE QUIET SOUND
[01:19:15] PROGRAM AND THE INCREDIBLE WORK THAT SHE
[01:19:17] AND THE TEAM AND THE LEADERSHIP
[01:19:19] COMMITTEE HAVE BEEN DOING. WE'VE SEEN
[01:19:21] JUST REALLY INCREDIBLE SUCCESS WITH THE
[01:19:23] FIRST EVER SLOWDOWN IN WASHINGTON
[01:19:24] WATERS, SIGNIFICANT PARTICIPATION AND
[01:19:27] MEASURED NOISE REDUCTION, THE INCREASE
[01:19:30] IN USAGE OF THE WHALE REPORT ALERT
[01:19:32] SYSTEM, BRINGING MORE AND MORE SUPPORT,
[01:19:34] CERTAINLY FROM OUR STATE LEGISLATURE AND
[01:19:36] STAKEHOLDERS AND PARTNERS ABOUND AHEAD.
[01:19:40] THEY'RE PLANNING NOW FOR THE SECOND YEAR
[01:19:42] OF THE SLOWDOWN, WHAT THAT LOOKS LIKE IN
[01:19:43] TERMS OF INCREASED MONITORING AND
[01:19:45] EXPANDED OUTREACH,
[01:19:48] LOOKING TO INVEST IN MORE NOISE SENSING
[01:19:50] CAPACITY, HOW WE START TO BLEND THIS
[01:19:53] WORK NOW OUT TO OTHER MODES LIKE TUGS
[01:19:56] AND FAST FERRIES AND WHAT DOES THAT LOOK
[01:19:57] LIKE, WHAT ARE THE TECHNOLOGIES
[01:19:59] NECESSARY? WHAT WORK ARE WE DOING?
[01:20:01] WE'RE ALSO WORKING CLOSELY WITH US.
[01:20:03] COAST GUARD AND THEIR NEW WHALE DESK
[01:20:05] THAT HAS BEEN CONGRESSIONALLY MANDATED
[01:20:07] AND TRYING TO FIGURE OUT TO MAKE SURE
[01:20:09] THEY HAVE THE RESOURCES AND THE
[01:20:11] CONNECTIONS TO MAKE THAT WHALE DESK A
[01:20:13] SUCCESS IN NOTIFYING COMMERCIAL MARINERS
[01:20:16] OF REAL TIME REPORTING OF MARINE MAMMALS
[01:20:18] AND OUR ENDANGERED SPECIES IN
[01:20:20] PARTICULAR. NEXT SLIDE.
[01:20:24] THE BLUE WIND COLLABORATIVE HERE
[01:20:27] STRUCTURALLY IS MODELED CLOSELY AFTER
[01:20:29] THE QUIET SOUND MODEL BECAUSE OF THE
[01:20:30] GREAT SUCCESS AND LEVEL OF PARTICIPATION
[01:20:34] AND ABILITY TO DEPLOY BUDGET TO GO GET
[01:20:37] STUFF DONE. AND WE FIND IT A REAL
[01:20:40] IMPORTANT WORKING MODEL, AS YOU ALL
[01:20:42] KNOW, AND WE'VE TALKED ABOUT A NUMBER OF
[01:20:44] TIMES IN LOTS OF DIFFERENT FORUMS, THE
[01:20:46] OPPORTUNITY FOR OUR REGION TO
[01:20:48] PARTICIPATE, IF NOT LEAD IN LOTS OF WAYS
[01:20:50] IN THE SUPPLY CHAIN THAT WILL SUPPORT
[01:20:53] OFFSHORE WIND DEVELOPMENT OFF THE WEST
[01:20:54] COAST UNITED STATES. THE AMOUNT OF
[01:20:57] ASSETS, CAPABILITIES, WORKFORCE RESEARCH
[01:21:00] AND DESIGN ENGINEERING, JUST PLAIN
[01:21:03] OPERATIONAL KNOW HOW FROM COMPANIES LIKE
[01:21:06] FOSS AND CROWLEY THAT ARE HERE. THERE'S
[01:21:09] A SIGNIFICANT ROLE FOR OUR LABOR
[01:21:12] PARTNERS AND DESIGNERS AND RESEARCH
[01:21:15] INSTITUTIONS TO PLAY AGNOSTIC TO WHERE
[01:21:18] BLADES MAY SPIN. SO THIS IS A PROCESS
[01:21:22] REALLY SPECIFIC TO THE SUPPLY CHAIN HERE
[01:21:24] IN WASHINGTON STATE. UNDERSTANDING IT,
[01:21:26] CONVENING IT, DOING THE STUDIES THAT ARE
[01:21:28] NECESSARY, MAKING SURE THAT ALL STUDIES

[01:21:30] THAT ARE HAPPENING HAVE SORT OF A
[01:21:31] SIMILAR SCOPE AND LENS SO THAT THERE IS
[01:21:34] A ONE STOP SHOP FOR FOLKS WHO ARE
[01:21:36] TALKING ABOUT OR INTERESTED IN OR
[01:21:38] LOOKING TO DEVELOP THAT SUPPLY CHAIN
[01:21:40] HERE. WE CAN TALK MORE DETAILS ABOUT
[01:21:42] THAT AS IT COMES. NEXT SLIDE.
[01:21:46] YOU CAN SEE THE FRAMEWORK HERE AGAIN
[01:21:47] MODELED CLOSELY AFTER THE QUIET SOUND
[01:21:50] PROGRAM WITH AN ACTIVE WORKING
[01:21:51] LEADERSHIP COMMITTEE AND WORKING GROUPS
[01:21:53] WHERE THE WORK REALLY GETS DONE AND
[01:21:55] WHETHER IT'S A VESSEL CAPACITY AND GAP
[01:21:58] ANALYSIS STUDY. WE KNOW THAT AT LEAST
[01:22:00] 100 NEW VESSELS NEED TO BE BUILT FOR
[01:22:03] THIS NEW SUPPLY CHAIN. WHETHER IT'S THE
[01:22:05] WORKFORCE COMPONENTS THAT ARE GOING TO
[01:22:07] BE NECESSARY AND WHAT THOSE TRAINING
[01:22:08] NEEDS AND GAPS ARE WILL ALL BE DONE IN
[01:22:11] THESE WORKING GROUPS BY THE DIFFERENT
[01:22:14] FOLKS PARTICIPATING AT DIFFERENT LEVELS.
[01:22:16] NEXT SLIDE, OUR EQUITY
[01:22:20] ENGAGEMENT TEAM, AND YOU'VE HEARD AGAIN
[01:22:22] RECENTLY FROM THEM, THEY WON'T GO INTO
[01:22:25] TOO MUCH DETAIL. VISHNU HOYER,
[01:22:28] DIRECTOR, IS HERE AS WELL TO ANSWER
[01:22:30] QUESTIONS. WE'RE CONTINUING THE
[01:22:33] PROGRAMMING, OUR YOUTH MARITIME
[01:22:35] ACCELERATOR PROJECT CONVENING YOUTH
[01:22:37] MARITIME COLLABORATIVE, AND WE ARE
[01:22:39] THRILLED TO NOW START TO KICK OFF THE
[01:22:41] FIRST COHORT OF YOUTH MARITIME CAREER
[01:22:44] LAUNCH PROGRAM, AND THAT IS A NEW
[01:22:46] PROGRAM THAT YOU ALL PUT FORWARD HERE
[01:22:48] LAST YEAR. WE'RE GRATEFUL RECIPIENTS OF
[01:22:50] BEING ONE OF THE TEAMS PUTTING THAT
[01:22:53] PROGRAM INTO PLACE. WE'RE IN THE FINAL
[01:22:55] RECRUITMENT PHASE OF THAT, BOTH FOR
[01:22:57] YOUTH AND EMPLOYERS, PAIRING THEM,
[01:23:00] PROVIDING WRAPAROUND SERVICES FOR YOUTH
[01:23:02] AND EMPLOYERS, INCLUDING DEI TRAINING
[01:23:04] AND CULTURAL COMPETENCY FOR EMPLOYERS,
[01:23:07] SO THAT WE'RE RETAINING THE INTERNS THAT
[01:23:09] WE PUT IN TO THE WORKFORCE. AND THAT
[01:23:12] FIRST COHORT WILL KICK OFF THIS FALL AND
[01:23:14] IT'LL BE THE FIRST OF THE NEXT THREE
[01:23:16] YEARS OF THE YOUTH MARITIME CAREER
[01:23:17] LAUNCH PROGRAM THAT WE'RE REALLY EXCITED
[01:23:19] TO BE RUNNING. NEXT SLIDE.
[01:23:24] I GUESS I JUST WANT TO SHARE THAT AGAIN,
[01:23:27] WE'RE NOT DOING THIS ALONE. AND I OFTEN
[01:23:30] SAY HOW IMPORTANT IT IS THAT WE
[01:23:32] RECOGNIZE AND SHARE THAT THERE IS ONE
[01:23:35] OCEAN AND THERE IS ONE BLUE ECONOMY.
[01:23:38] AND SO WE ARE ON ANY GIVEN DAY THIS
[01:23:40] MORNING I WAS ON WITH PORTUGAL.
[01:23:42] YESTERDAY, WE WERE ON WITH ICELAND. THE
[01:23:44] DAY BEFORE WE WERE ON WITH JAPAN. OF
[01:23:48] FOLKS THAT THERE ARE OPPORTUNITIES FOR
[01:23:50] INVESTMENT, FOR TECHNOLOGY SHARING,
[01:23:52] JUST SHARING BEST PRACTICES. WE ARE
[01:23:56] INTIMATELY CONNECTED ACROSS THIS ONE
[01:23:59] OCEAN AND WORKING VERY DELIBERATELY AND

[01:24:01] INTENTIONALLY IN LOTS OF DIFFERENT
[01:24:02] FORUMS, INCLUDING THE ONE OCEAN STARTUP
[01:24:05] COALITION, WHICH IS WORKING WITH A WHOLE
[01:24:08] NUMBER OF THESE ESSENTIALLY ECOSYSTEM
[01:24:10] BUILDERS LIKE MARITIME BLUE AS A CLUSTER
[01:24:12] AND INCUBATOR AND ACCELERATOR AROUND THE
[01:24:14] GLOBE. SO WE HAVE COMMON METRICS,
[01:24:16] COMMON CAPITAL PATHWAYS AND THE LIKE
[01:24:18] TOGETHER. NEXT SLIDE.
[01:24:22] OPERATIONALLY, WE ARE A YOUNG AND FAST
[01:24:25] GROWING ORGANIZATION. I FEEL LIKE I AM
[01:24:28] LEARNING FROM OUR STARTUP ACTIVITY WITH
[01:24:31] THOSE FOUNDERS AS MUCH AS ANY OF THE
[01:24:33] FOUNDERS THAT ARE COMING THROUGH OUR
[01:24:34] PROGRAMS. WE ARE GROWING RAPIDLY, WE ARE
[01:24:38] SCALING AND WE ARE MANAGING GROWTH ALL
[01:24:41] THE TIME. IT'S NOT EASY. SOMETIMES WE
[01:24:46] OPERATE, AS YOU SEE ON THE NEXT SLIDE,
[01:24:48] WHERE OUR BUDGET AND REVENUE CYCLES COME
[01:24:51] FROM. OR THIS IS THE GROWTH OF WE'LL GO
[01:24:53] THROUGH THE NEXT THIS IS OUR FAMOUS LOGO
[01:24:56] FARM OF THE GROWING MEMBERSHIP. AND TO
[01:25:00] THAT POINT, SORT OF THE GROWING
[01:25:01] MEMBERSHIP AND THE GROWING NEEDS OF OUR
[01:25:03] MEMBERS AND PARTNERS ARE SAYING MARITIME
[01:25:05] BLUE MAKES THE MOST SENSE FOR THIS HERE
[01:25:07] TO BE LIT, THIS PROGRAM, WE NEED TO
[01:25:09] STAND UP SO WE CAN BE MOST EFFECTIVE IN
[01:25:12] THIS GOAL AND THIS MISSION. BUT TO DO
[01:25:15] THAT, WE ARE YOU CAN GO TO THE NEXT
[01:25:17] SLIDE. WE ARE ALWAYS BALANCING WHERE
[01:25:21] OUR REVENUES ARE COMING FROM IN ORDER TO
[01:25:23] DO THAT WORK. AND YOU CAN SEE THAT WE
[01:25:25] HAVE BEEN LARGELY SUPPORTED BY PUBLIC
[01:25:28] DOLLARS. WE ARE INCREASING THAT AMOUNT
[01:25:31] FROM OUR PRIVATE PARTNERS, PRIVATE
[01:25:33] FOUNDATIONS, OUR MEMBERSHIP AND
[01:25:35] SPONSORSHIP IN THAT WORK YEAR AFTER
[01:25:37] YEAR. BUT BEING AN ORGANIZATION THAT
[01:25:39] MOSTLY WORKS IN REIMBURSABLE DOLLARS,
[01:25:41] WE NEED TO HAVE STAFF IN ORDER TO GET
[01:25:43] PROGRAMS GOING, IN ORDER TO GET PAID FOR
[01:25:45] PROGRAMS. AND THAT, AS A FAST GROWING
[01:25:48] ORGANIZATION, IS THE CHALLENGE OF OUR
[01:25:50] TIME. IN ORDER TO DO THAT, WE ARE
[01:25:53] INVESTING RIGHT NOW IN THAT
[01:25:54] INFRASTRUCTURE TO HAVE BETTER CAPABILITY
[01:25:57] TO DO THAT AND TO GROW IN THE
[01:25:59] SOPHISTICATION THAT WE NEED TO SCALE,
[01:26:01] I'LL SAY THE LAST FOUR YEARS. IN MANY
[01:26:04] WAYS, WE'VE BEEN PROVING THE VALUE OF AN
[01:26:07] INNOVATION CLUSTER ORGANIZATION. WHAT IT
[01:26:09] DOES, HOW IT WORKS AND HOW IT WORKS FOR
[01:26:11] THIS ECOSYSTEM AND THIS COMMUNITY. I
[01:26:13] FEEL STRONGLY WE'VE DONE THAT FOR AS
[01:26:15] MUCH AS WE'RE GROWING IN WORK THAT WE'RE
[01:26:17] DOING AND BEING SUCCESSFUL WITH NOW. WE
[01:26:19] NEED THE INFRASTRUCTURE TO SCALE, TO BE
[01:26:21] AT THE NEXT LEVEL, TO BE SUSTAINABLE.
[01:26:23] WE'RE WORKING HARD ON THAT WITH MULTIPLE
[01:26:25] DIFFERENT FUNDING AND REVENUE PARTNERS
[01:26:27] AND HAVING THE INFRASTRUCTURE ON OUR
[01:26:30] INSIDE TO BE ABLE TO MANAGE THAT GROWTH.

[01:26:33] I THINK THAT MIGHT END IT. THERE MAYBE
[01:26:35] THERE'S ONE MORE SLIDE THAT SHARES MY
[01:26:39] TEAM. YEAH. THIS IS THE MOST
[01:26:42] INCREDIBLE GROUP OF HUMANS I'VE EVER HAD
[01:26:44] THE CHANCE TO WORK WITH IN SUCH A
[01:26:48] MISSION, ENTREPRENEURIAL AND
[01:26:52] DEEP BACKGROUND THAT THESE FOLKS ARE
[01:26:54] BRINGING TO IT. WE HAD AN INTERN WHO'S
[01:26:56] INTERNING WITH OUR QUIET SOUND PROGRAM
[01:26:58] THROUGH OUR OWN YOUTH MARITIME
[01:27:00] ACCELERATOR. COME TO OUR STAFF MEETING.
[01:27:02] WE'RE INTRODUCING OUR NEW INTERNS.
[01:27:05] AND MARQUISE ASKED US, HE SAID,
[01:27:10] HOW HAVE YOU CHANGED SINCE YOU'VE
[01:27:12] STARTED HERE AT MARITIME BLUE? AND ASKED
[01:27:13] US ALL INDIVIDUALLY. TOTALLY CAUGHT US
[01:27:15] OFF GUARD. WE ALL HAD THIS REALLY SORT
[01:27:17] OF INCREDIBLE MOMENT OF REFLECTION. WE
[01:27:20] HAVE STAFF MEETINGS AND TIMES FOR
[01:27:21] REFLECTION QUITE OFTEN, BUT THIS CAUGHT
[01:27:23] US OFF GUARD AND IT JUST REMINDED EACH
[01:27:25] OF US SORT OF AT A CRITICAL MOMENT.
[01:27:29] WE'RE HERE FOR MULTIPLE REASONS. THE
[01:27:30] MISSION. AND THE WORK IS IMPORTANT AND
[01:27:33] IT'S TIMELY, AND IT NEEDS TO BE DONE
[01:27:35] WELL AND FAST. AT THE SAME TIME,
[01:27:38] WE'RE BUILDING AN ORGANIZATION THAT
[01:27:40] MODELS THE VALUE FOR THE BLUE ECONOMY AS
[01:27:42] WE'VE DEFINED IT. AND THAT'S NOT EASY
[01:27:44] EITHER. WE'RE PAYING GOOD WAGES. WE'RE
[01:27:47] OFFERING THE RIGHT BENEFITS AND TIME
[01:27:49] OFF. WE'RE PATHWAYS FOR GROWTH AND
[01:27:53] INCLUSION, AND OUR TEAM IS SO COMMITTED
[01:27:56] TO THAT COLLECTIVELY, THAT IT'S A
[01:27:59] REMARKABLE PLACE TO BE. AND SO I'M SUPER
[01:28:01] PROUD AND HONORED AND PRIVILEGED TO HAVE
[01:28:02] THIS TEAM WORKING WITH US. I THINK
[01:28:05] THAT'S IT FOR OUR OVERVIEW SLIDES.
[01:28:09] WE WANTED TO LET YOU ALL DIVE IN TO YOUR
[01:28:11] QUESTIONS AND THOUGHTS. WE DO HAVE OUR
[01:28:13] TEAM ON. I THINK THEY CAN BE INVITED TO
[01:28:16] TURN ON THEIR CAMERAS AND YOU CAN
[01:28:19] ASK QUESTIONS OF US DIRECTLY
[01:28:23] OR INDIVIDUALLY. AND WE'D LOVE TO
[01:28:26] ENGAGE. GREAT. THANK YOU SO MUCH,
[01:28:27] JOSHUA AND DAVE, FOR THAT PRESENTATION.
[01:28:32] I'LL OPEN IT UP TO COMMENTS AND
[01:28:34] QUESTIONS FROM COMMISSIONERS AT THIS
[01:28:35] TIME. PLEASE LET ME KNOW IF YOU WOULD
[01:28:37] LIKE TO SPEAK. COMMISSIONER HASEGAWA.
[01:28:42] I LOWERED MY CHAIR AND I DON'T KNOW HOW
[01:28:44] TO GET IT BACK UP AGAIN. BUT I
[01:28:50] DIDN'T COME OFF MUTE JUST TO SAY THAT
[01:28:51] PUBLICLY.
[01:29:00] I WANTED TO THANK JOSHUA FOR COMING BACK
[01:29:02] AND BRINGING THE ENTIRE TEAM WITH YOU TO
[01:29:04] GIVE US THE GOOD UPDATE. AND SEEING THE
[01:29:07] NEW NUMBER OF PARTNERS THAT ARE ON THE
[01:29:09] SCREEN, SEEING THE AMAZING PROGRESS
[01:29:12] THAT THE ORGANIZATION HAS BEEN ABLE TO
[01:29:14] MAKE HAS REALLY BEEN JUST A PRIVILEGE TO
[01:29:17] BE ABLE TO BEHOLD OVER THE COURSE OF
[01:29:19] TIME. OF ME AS A COMMISSIONER AND I JUST

[01:29:22] WANTED TO REALLY ACKNOWLEDGE THE AMAZING
[01:29:25] WORK AND LEADERSHIP THAT YOU DO AND
[01:29:30] REALLY JUST REASSERT WHAT COMMITTED
[01:29:33] SUPPORTERS YOU HAVE IN ALL OF US HERE
[01:29:37] AT THE PORT OF SEATTLE. I AM WONDERING
[01:29:40] IF YOU HAVE A LITTLE BIT OF AN UPDATE
[01:29:42] ABOUT ANY OF THE GRANT APPLICATIONS,
[01:29:44] THE FEDERAL GRANT APPLICATION THAT WE
[01:29:46] MADE TO THE SORT OF FINALIST ROUND, IF
[01:29:48] YOU COULD GIVE US ANY INSIGHTS TO THAT.
[01:29:50] YEAH, THERE'S BEEN A COUPLE THIS YEAR AS
[01:29:54] YOU ALL KNOW, WE WERE AWARDED PHASE ONE
[01:29:56] AWARDS FROM THE ECONOMIC DEVELOPMENT
[01:29:58] ADMINISTRATION BUILD BACK BETTER
[01:30:00] PROGRAM. WE WERE RIGHT ON THE EDGE WHEN
[01:30:03] THEY GAVE US THE RANKING. RIGHT AT THE
[01:30:04] EDGE OF NOT BEING AWARDED PHASE \$2.
[01:30:07] WHAT WE DID IN THE FIRST YEAR WITH THE
[01:30:10] PLANNING DOLLARS WE HAD FROM THAT BUILD
[01:30:12] BACK BETTER PROGRAM WAS PRETTY
[01:30:13] REMARKABLE THOUGH. THE COALITION THAT
[01:30:15] WAS BUILT AROUND A NUMBER OF DIFFERENT
[01:30:17] ITEMS, WHETHER IT WAS FUTURE OF FUELS
[01:30:20] AND HYDROGEN DEVELOPMENT, THOSE PROJECTS
[01:30:22] CONTINUED TO THRIVE AND GET FUNDED AND
[01:30:24] GROW. THE CONNECTIONS AND MUCH OF THAT
[01:30:28] WORK, AS I WAS ALLUDING TO HELPED SET
[01:30:31] THE BASIS FOR PORT AND MARITIME
[01:30:35] INCLUSION IN THE PACIFIC NORTHWEST
[01:30:37] HYDROGEN HUB AS THAT WAS GETTING
[01:30:38] DEVELOPED WITH OUR PARTNERS AT CHARGE,
[01:30:41] THE CONSORTIUM FOR HYDROGEN AND
[01:30:44] RENEWABLE CHARGE ACRONYMS
[01:30:49] SOMETIMES GET TOUGH AND ALL OF OUR
[01:30:51] PARTNERS THAT HAS LED INTO THAT. SO THE
[01:30:54] LEVEL OF COORDINATION AND COALITION
[01:30:55] BUILDING THAT HAPPENED ACROSS CLUSTERS
[01:30:57] AND ACROSS THE SECTOR WITH THAT WAS
[01:30:59] SIGNIFICANT AND CONTINUES. THOSE
[01:31:01] PROJECTS CONTINUED TO MOVE ON AND GROW.
[01:31:03] WE ARE IN THE PROCESS AS WELL AS
[01:31:05] APPLYING NOW FOR WHAT WOULD BE OUR
[01:31:08] SECOND ROUND OF THE BUILD BACK SORT OF
[01:31:11] THE BUILD TO SCALE PROGRAM THROUGH EDA.
[01:31:14] SO THE PORT OF SEATTLE WAS A MATCHING
[01:31:16] PARTNER TO OUR BUILD TO SCALE AWARD THAT
[01:31:19] WE'RE NOW JUST COMPLETING WITH EDA AND
[01:31:21] NOW ELIGIBLE FOR THE NEXT ROUND. THOSE
[01:31:23] ARE CRITICAL OPERATIONAL DOLLARS AND
[01:31:26] PROGRAM DOLLARS FOR US TO CONTINUE TO
[01:31:28] GROW AND SCALE AND THAT APPLICATION IS
[01:31:30] GOING TO BE FILED HERE IN THE NEXT
[01:31:31] COUPLE OF WEEKS. WE'RE FEELING QUITE
[01:31:33] OPTIMISTIC AND COMPETITIVE IN THAT
[01:31:35] GRANT. WE'VE BEEN VERY SUCCESSFUL IN THE
[01:31:36] FIRST ROUND AND HAVE BEEN A MODEL
[01:31:39] PROGRAM AND OUR PROGRAMS AND SUCCESS
[01:31:41] HAVE BEEN MODELED BY EDA. SO WE'RE
[01:31:44] FEELING PRETTY COMPETITIVE FOR THAT
[01:31:45] GOING FORWARD. THERE'S A NUMBER OF OTHER
[01:31:47] FEDERAL OPPORTUNITIES THAT ARE COMING
[01:31:48] THAT WE'RE IN LINE FOR. WE WERE
[01:31:50] SUPPORTED BY SENATOR CANTWELL TO

[01:31:52] CONTINUE TO GROW THE QUIET SOUND PROGRAM
[01:31:55] AND THEN BILL IS JUST HITTING THE FLOOR
[01:31:58] CALLED THE OCEAN ROI ACT, WHICH IS
[01:32:00] INTENDED TO SET A REALLY STRONG FUNDING
[01:32:04] FOUNDATION FOR OCEAN BASED CLUSTER
[01:32:06] ORGANIZATIONS. AND MARITIME BLUE IS
[01:32:08] HIGHLIGHTED AS THE MODEL ORGANIZATION IN
[01:32:11] THAT ACT THAT'S BEEN DROPPED BY SENATOR
[01:32:14] MURKOWSKI AND CANTWELL AND CONGRESSWOMAN
[01:32:17] PINGRY ON THE EAST COAST. MY SECOND
[01:32:20] QUESTION IS I'M WONDERING IF WITHIN YOUR
[01:32:23] OPERATION YOU HAVE A POLICY SHOP OR
[01:32:26] IF YOU'VE IDENTIFIED ANY COMMON THEMES
[01:32:28] OR ISSUES THAT REQUIRE ADVOCACY ON ANY
[01:32:32] LEVEL OF GOVERNMENT? NO. SO WE'RE PRETTY
[01:32:35] DISTINCTLY NOT A POLICY ORGANIZATION. A
[01:32:38] LOT OF OUR WORK HAS, OR SOME
[01:32:42] OF OUR WORK HAS, WE SEE GOING FORWARD,
[01:32:44] THERE'S LIKELY TO BE MORE POLICY REVIEW
[01:32:47] AND POLICY THAT ARE MAKING SENSE IN
[01:32:49] ORDER TO ADVANCE CERTAIN MARKETS OR
[01:32:51] CERTAIN INNOVATIONS OR TECHNOLOGIES WE
[01:32:53] FEEL WE NEED TO GET TO. BUT OUR
[01:32:55] ORGANIZATION IS NOT AT. WE'RE A 501 C
[01:32:57] THREE, SO WE'RE VERY LIMITED IN NOT
[01:32:59] LOBBYING. WE'LL PARTNER WITH OTHER
[01:33:00] ORGANIZATIONS. WE'LL SORT OF SET STAGE
[01:33:02] FOR WORK THAT MANY OF OUR PARTNERS AND
[01:33:04] MEMBERS WILL THEN TAKE FORWARD. BUT
[01:33:07] DISTINCTLY, WE'RE NOT A POLICY
[01:33:09] ORGANIZATION. EXCELLENT. ANY OTHERS?
[01:33:13] COMMISSIONER MOHAMMED. I ECHO THOSE
[01:33:17] SAME SENTIMENTS. I ALWAYS LOVE WHEN WE
[01:33:19] GET TO HEAR YOUR ANNUAL REPORT AND ALL
[01:33:21] THE AMAZING WORK THAT YOU'RE DOING. AND
[01:33:23] I LOVE THIS PAGE LIKE EVERYBODY ELSE.
[01:33:27] IT'S AMAZING. OH, YOU GUYS GOT TO SEE MY
[01:33:29] LITTLE NOTES ON THE SIDE.
[01:33:33] THE FRAMEWORK THAT YOU GUYS MODEL AROUND
[01:33:35] COLLABORATION IS REALLY INCREDIBLE. BY
[01:33:37] BRINGING TOGETHER THE INDUSTRY PARTNERS,
[01:33:40] COMMUNITY GROUPS, AS WELL AS THE PUBLIC
[01:33:44] SECTOR, I THINK IT'S GREAT WORK THAT YOU
[01:33:47] ALL ARE DOING, AND JUST TO SEE THIS
[01:33:50] PICTURE GROW IS AWESOME.
[01:33:53] I HAD A QUESTION AROUND YOUR EDUCATIONAL
[01:33:56] PROGRAMS. DO YOU GUYS TRACK THE FOLKS
[01:33:59] WHO GRADUATE FROM YOUR PROGRAM AND IF
[01:34:02] THEY THEN LATER ON LAND IN THE INDUSTRY,
[01:34:06] IS THERE A SYSTEM IN PLACE FOR THAT?
[01:34:09] I'VE HEARD THAT THE STATE'S EMPLOYMENT
[01:34:12] DEPARTMENT, IF SOMEBODY OPTS IN, COULD
[01:34:14] BE TRACKED IN THAT KIND OF WAY. IS THAT
[01:34:16] SOMETHING YOU GUYS ARE DOING? YES, BUT
[01:34:19] I'M GOING TO LET VISA, WHO IS THEIR
[01:34:22] DIRECTOR OF THE EQUITY ENGAGEMENT TEAM,
[01:34:25] ANSWER, IF THAT'S OKAY. YEAH, SURE.
[01:34:30] GOOD AFTERNOON, EVERYONE. BISNA HOY,
[01:34:34] DIRECTOR OF EQUITY ENGAGEMENT. HOPE YOU
[01:34:36] CAN HEAR ME OKAY, SO THANK YOU FOR THAT
[01:34:39] QUESTION, COMMISSIONER MOHAMMED. YES,
[01:34:41] WE ARE DEFINITELY TRACKING DATA OF ALL
[01:34:44] OF OUR YOUTH PARTICIPANTS BECAUSE WE DO

[01:34:47] WANT TO FOSTER THEIR JOURNEY TOWARDS AN
[01:34:51] EDUCATION OR CAREER IN MARITIME.
[01:34:54] WE HAVE BEEN IMPLEMENTING INTERNSHIPS
[01:34:57] FOR A COUPLE OF YEARS NOW, AND WE'RE
[01:34:59] SUPER EXCITED FOR THIS UPCOMING FALL
[01:35:02] INTERNSHIP THAT JOSHUA TOUCHED ON,
[01:35:05] WHICH IS THE THREE MONTH INTERNSHIP
[01:35:07] PROGRAM, THANKFULLY, TO THE PORT'S
[01:35:11] INVESTMENT IN BIPOC
[01:35:15] YOUTH AND UNDER A PERCENTAGE OF YOUTH.
[01:35:17] SO WE WILL CONTINUE TO TRACK THAT DATA
[01:35:19] TO SEE WHO HAS STARTED WITHIN OUR HIGH
[01:35:23] SCHOOL PROGRAMS, WHICH WE OFFER
[01:35:24] THROUGHOUT THE YEAR, WHO'S THEN
[01:35:26] CONTINUED ON TO OUR EIGHT WEEK
[01:35:28] INTERNSHIP PROGRAM WITH THE YOUTH
[01:35:30] MARITIME ACCELERATOR PROJECT, WHICH IS
[01:35:32] TAKING PLACE RIGHT NOW. AND THAT'S AN
[01:35:35] INTERNSHIP FOR 18 TO 24. SO HAVE
[01:35:38] FINISHED HIGH SCHOOL AND NOW EXPLORING
[01:35:42] OPTIONS AFTER HIGH SCHOOL AND BEFORE
[01:35:45] GOING OFF TO COLLEGE OR TRADE SCHOOL AND
[01:35:47] THEN THIS VERY NEW YEAR ONE
[01:35:50] IMPLEMENTATION OF THE YMCL
[01:35:54] YOUTH MARITIME CAREER LAUNCH PROGRAM.
[01:35:56] WE ARE WORKING CLOSELY WITH EMPLOYERS,
[01:35:58] SO THAT OUR GOAL AFTER THE THREE MONTH
[01:36:01] INTERNSHIP PROGRAM IS THAT OUR INTERNS
[01:36:04] DO GET PLACED IN A PERMANENT LIVABLE
[01:36:06] WAGE JOB. AND WE CERTAINLY FOCUS ON
[01:36:10] MAKING SURE THAT WE ARE BEING INCLUSIVE
[01:36:12] AND ACCESSIBLE TO YOUTH WHO ARE MOST
[01:36:16] FARTHEST AWAY FROM OPPORTUNITIES AND WHO
[01:36:19] NEED THAT ADDITIONAL SUPPORT AND
[01:36:21] MENTORSHIP BECAUSE THEY HAVEN'T HAD THE
[01:36:24] AWARENESS OR ACCESS HISTORICALLY.
[01:36:30] THANK YOU. VISA. YEAH, I WANTED TO
[01:36:33] HEAR HOW THAT TRACKING WAS HAPPENING,
[01:36:35] AND SO THAT'S HELPFUL TO KNOW THAT YOU
[01:36:38] GUYS ARE BEGINNING TO DO SOME OF THAT
[01:36:40] WORK. DOES THE STATE PROVIDE YOU WITH
[01:36:43] ANY INFORMATION, OR IS THAT, LIKE, THE
[01:36:45] STUDENTS JUST HAVE TO OPT IN TO THAT?
[01:36:47] ARE YOU COMMUNICATING WITH THE STATE'S
[01:36:49] EMPLOYMENT DEPARTMENT TO DO THAT? I'M
[01:36:50] JUST CURIOUS.
[01:36:55] GO AHEAD, JOSHUA. NO, GO AHEAD.
[01:36:59] YEAH. WE HAVE NOT BEEN PARTNERING WITH
[01:37:01] ANY STATE AGENCY TO COLLECT THAT DATA OR
[01:37:03] TO MAINTAIN THAT DATA. IT IS REALLY OPT
[01:37:06] IN INFORMATION, AND STUDENTS COMPLETE
[01:37:11] AN APPLICATION WHICH HAS
[01:37:14] QUESTIONS ABOUT DEMOGRAPHICAL
[01:37:16] BACKGROUND. THANK YOU. WERE YOU GOING TO
[01:37:19] GOING TO SAY THAT? NO. OKAY, THAT
[01:37:21] CONCLUDES MY QUESTIONS. AND AGAIN,
[01:37:23] THANK YOU ALL FOR THE GREAT WORK THAT
[01:37:24] YOU CONTINUE TO DO. GREAT. THANK YOU SO
[01:37:26] MUCH, COMMISSIONER CALKINS. THANK YOU,
[01:37:29] JOSHUA, FOR THE PRESENTATION AND FOR
[01:37:31] EVERYBODY JOINING US. VIRTUALLY, I'VE
[01:37:33] HAD A CHANCE TO WORK INDIVIDUALLY WITH
[01:37:35] MOST OF YOU, I THINK. AND I'M ALWAYS

[01:37:37] JUST INCREDIBLY IMPRESSED WITH THE
[01:37:39] CALIBER OF FOLKS WHO MAKE UP THE TEAM.
[01:37:41] AND I THINK A PART OF THAT IS BECAUSE OF
[01:37:42] THE MISSION. YOU'VE ATTRACTED AMAZING
[01:37:45] PEOPLE BECAUSE YOU'RE A GREAT LEADER,
[01:37:46] BUT ALSO BECAUSE YOU'RE DRIVING TOWARDS
[01:37:48] A MISSION THAT I THINK PROVIDES A REAL
[01:37:50] SENSE OF MEANING FOR THE FOLKS WHO WORK
[01:37:51] THERE. AND THAT'S REALLY WHAT I WANTED
[01:37:53] TO TALK ABOUT, WHICH IS FUNDAMENTALLY,
[01:37:55] YOU ARE ONE OF THE MOST POWERFUL CLIMATE
[01:37:57] ACTION AGENCIES IN THE STATE. WE KNOW
[01:38:01] THAT CLIMATE ACTION WILL HAPPEN IN, ON,
[01:38:03] AND AROUND THE OCEANS, AND THAT'S
[01:38:05] ESSENTIALLY WHAT YOUR MISSION IS. AND
[01:38:07] I'M EXTREMELY PROUD OF WHAT THE PORT
[01:38:10] OF SEATTLE DID TO BE A STARTER
[01:38:14] MOTOR FOR THIS EFFORT. THAT'S A TERRIBLE
[01:38:16] ANALOGY. NOT A STARTER MOTOR.
[01:38:22] YES,
[01:38:26] RENEWABLE FUELS, STARTER MOTOR,
[01:38:28] WHATEVER YOU WANT TO CALL IT. AND I
[01:38:32] THINK THAT'S REALLY FUNDAMENTAL FOR
[01:38:34] PEOPLE TO UNDERSTAND ABOUT THE CLUSTER
[01:38:35] MODEL THAT YOU REALLY EMBODY FOR THE
[01:38:37] WHOLE STATE, WHICH IS YOU'RE TAKING THE
[01:38:40] INTELLECTUAL CAPACITY OF OUR RESEARCH
[01:38:42] AND ACADEMIC INSTITUTIONS. YOU'RE TAKING
[01:38:44] THE ABILITY OF GOVERNMENTS TO SET THE
[01:38:47] RULES OF THE ROAD AND THEN ADDING INTO
[01:38:49] THAT THE ENTREPRENEURIAL AND CAPITAL
[01:38:52] RESOURCES OF INDUSTRY AND THE BUSINESS
[01:38:56] COMMUNITY. AND NONE OF THOSE ENTITIES
[01:38:58] ALONE CAN DO IT. THEY ALL HAVE TO BE
[01:39:00] BROUGHT TO THE TABLE. AND THERE IS SUCH
[01:39:03] POWER IN THAT. AND WE SEE IT IN THE WORK
[01:39:05] THAT'S ALREADY HAPPENING IN QUIET SOUND,
[01:39:07] WHICH IS NOT REALLY THERE'S NOT A
[01:39:09] REVENUE MODEL BEHIND THAT. BUT WHEN YOU
[01:39:11] LOOK AT SOME OF YOUR OTHER JOINT
[01:39:13] INNOVATION PROJECTS, YOU START TO SEE
[01:39:15] THESE ARE THINGS THAT WILL CATALYZE
[01:39:17] ENORMOUS AMOUNTS OF CAREERS FOR OUR
[01:39:20] COMMUNITY. AND SO TO SEE A SUCCESSFUL
[01:39:24] PROGRAM LIKE THIS AND TO REALLY BE.
[01:39:26] ABLE TO SELL IT ON. WE MUST DO THIS FOR
[01:39:30] CLIMATE ACTION. AND WASHINGTON IS GOING
[01:39:33] TO BE A LEADER BECAUSE WE GOT OUT AHEAD.
[01:39:36] WE'RE GOING TO BE A LEADER IN THIS NEW
[01:39:38] GREEN ECONOMY, OR THE BLUE ECONOMY, IN
[01:39:39] THIS CASE. THAT'S REALLY EXCITING FOR
[01:39:41] ME. SO, THANKS FOR THE BRIEFING. IT'S
[01:39:43] ALWAYS REALLY FUN TO HEAR ABOUT THE
[01:39:45] STUFF. I FEEL LIKE EVERY TIME I SIT DOWN
[01:39:47] WITH YOU, I LEARN ABOUT SOME NEW AMAZING
[01:39:48] THING YOU GUYS ARE WORKING ON. I LOVE
[01:39:50] THE RENDERINGS OF THE BUILDING. I CAN'T
[01:39:53] WAIT TO WALK IN IT SOMEDAY. BUT THANKS,
[01:39:55] JOSHUA. YEAH, GREAT. COMMISSIONER
[01:39:58] FELLEMAN, THANKS FOR THE PRESENTATION.
[01:40:00] JOSHUA, I'M ALWAYS IMPRESSED BY HOW YOUR
[01:40:02] PROGRAM CONTINUES TO EXPAND THE LOGOS,
[01:40:05] BUT MOST IMPORTANT, HOW YOU CONTINUE TO

[01:40:07] REMEMBER ALL THESE NAMES AND ACRONYMS IS
[01:40:10] QUITE IMPRESSIVE, ACTUALLY. AND KEEPING
[01:40:12] TRACK OF THAT, I'M GIVING YOU MY KIDS.
[01:40:14] GREAT KUDOS. I REMEMBER JUST
[01:40:18] IN TERMS OF ONE OF THE CHALLENGES OF
[01:40:19] KEEPING THE FUNDING GOING WAS I THINK IT
[01:40:21] WAS THE LAST MEETING I ATTENDED AS AN
[01:40:23] EXORCIST, YOUR BOARD MEMBER WAS YOU HAD
[01:40:26] THIS GREAT SPEAKER FROM EUROPE
[01:40:28] SOMEPLACE. IT WAS LIKE THE GURU OF
[01:40:29] ACCELERATORS WHO BASICALLY SAID,
[01:40:34] WHEN YOU WERE BASICALLY ASKING AYE., HOW
[01:40:35] DO YOU SUSTAIN FUNDING FOR PROGRAMS LIKE
[01:40:37] THIS? AND HE SAID SOMETHING LIKE, WELL,
[01:40:39] THEY'RE DESIGNED TO SORT OF GET GOING
[01:40:42] AND GO ON TO THE NEXT ONE.
[01:40:45] HE REALLY SAID IT WAS A GREAT CHALLENGE
[01:40:48] TO BE ABLE TO SUSTAIN FUNDING FOR THAT.
[01:40:50] EACH ONE WAS SORT OF LIKE ITS OWN
[01:40:51] PROJECT AND HAD TO HAVE ITS OWN
[01:40:53] RESOURCES, WHICH WAS AND I SAID, YOU
[01:40:57] JUST HAVE TO CHARGE A LOT OF OVERHEAD
[01:40:58] AND THEN TRYING TO GET SOMETHING BACK AS
[01:41:01] PART OF THAT FUNDING. CLEARLY, YOUR
[01:41:04] EFFORT TO CREATE A FUND, A \$20
[01:41:08] MILLION EXERCISE, IS GOING TO HELP
[01:41:11] ADDRESS THAT. BUT AS OF RIGHT NOW, IS IT
[01:41:14] TRUE? I SEE LOCAL CONTRACTS. YOU HAVE
[01:41:18] THIS 31.5%. THAT'S PRIMARILY THE
[01:41:22] PORT. IT'S THE PORT. OTHER PORTS,
[01:41:25] CITIES, MUNICIPALITIES. YEAH, PRIMARILY
[01:41:29] THAT'S WHERE THOSE LOCAL CONTRACTS FIT
[01:41:30] INTO THAT REVENUE LINE ITEM. IT'D BE
[01:41:33] GOOD TO SEE OUR NAME THERE. BUT THE
[01:41:36] IDEA, THOUGH, THAT IS THE PORT OF
[01:41:38] STRATEGY, OBVIOUSLY, YOU HAVE TO COME UP
[01:41:40] WITH, BECAUSE THE INNOVATION PROJECTS
[01:41:42] ARE REALLY BRILLIANT TO TRY TO JUMPSTART
[01:41:44] THIS. IT'S JUST WHAT IS THE MODEL THAT
[01:41:46] CAN SUSTAIN THAT? WE'RE WORKING ON THAT
[01:41:49] EVERY DAY. I THINK WE HAVE SOME GOOD
[01:41:51] APPROACHES IN WHERE WE ARE.
[01:41:56] AS I SAID, WE'VE SPENT THE FIRST FOUR
[01:41:58] YEARS SORT OF PROVING OUT THE VALUE AND
[01:42:01] BEING ABLE TO QUANTIFY THE ROI FOR OUR
[01:42:04] CORPORATE MEMBERS. AND THE INVESTMENT
[01:42:07] FUND IS ONE WAY IN WHICH WE CAN DO THAT.
[01:42:09] AND THESE SPECIFIC AND MARKET
[01:42:10] INITIATIVES ARE ANOTHER WAY TO BE ABLE
[01:42:12] TO DO THAT. SO IF THEY HAVE THE ABILITY
[01:42:15] TO HELP UNDERSTAND THE SCOPE, HELP
[01:42:17] INFLUENCE WHAT NEEDS TO BE REPORTED ON,
[01:42:19] LOOKED AT, UNDERSTOOD FOR THE NEXT
[01:42:22] LEVEL, THEN THEY SEE SOME IMMEDIATE ROI
[01:42:24] IN THAT WORK. OUR CORPORATE PARTNERS,
[01:42:27] PARTICULARLY OUR LOCAL MARITIME
[01:42:30] PARTNERS. THEY'RE WORRYING ABOUT MAKING
[01:42:31] SURETY THAT THEIR BOATS AND DOCKS AND
[01:42:33] INFRASTRUCTURE ARE WORKING EVERY DAY.
[01:42:36] AND YET THEY KNOW THEY NEED TO BE ON THE
[01:42:38] FRONT END OF INNOVATION IF THEY'RE GOING
[01:42:40] TO SURVIVE AND GROW, BUT THEY DON'T HAVE
[01:42:42] THEIR OWN CAPACITY TO DO THAT. AND SO

[01:42:45] WE'RE BEING SEEN SORT OF AS THEIR
[01:42:49] CORPORATE VC OPPORTUNITY TO BE
[01:42:52] ABLE TO DO THAT. SO WE'RE NOW AT THE
[01:42:55] POINT WHERE WE ARE SORT OF PROVING THE
[01:42:57] ROI, AND I THINK WE'LL ALSO GENERATE THE
[01:42:59] PRIVATE INVESTMENT THAT'S GOING TO BE
[01:43:00] NECESSARY TO CONTINUE TO SUSTAIN AS
[01:43:02] WELL. SO OUR PRIVATE COMPANIES ARE THERE
[01:43:05] EVERY DAY AND ENGAGING AND ON THE FRONT
[01:43:07] LINES OF IT, AND WE'LL
[01:43:11] GROW WITH THEM. I GOT A COUPLE MORE.
[01:43:14] CAN YOU JUST FORGET ONE MORE, PLEASE?
[01:43:17] ALL RIGHT, WELL, THEN I'LL TALK TO YOU
[01:43:20] ABOUT THE KRAKEN LATER.
[01:43:24] AND OUR FIRST SLIDE, IS THAT REALLY AN
[01:43:26] INTERIOR PICTURE OF THE INNOVATION
[01:43:27] CENTER? IS THAT A RENDERING ON THE FIRST
[01:43:28] SLIDE? OH, THAT'S A RENDERING, BUT IT'S
[01:43:31] 100% DESIGN. YEAH. ALL RIGHT, SO I'LL
[01:43:34] GET OVER THOSE IN TERMS OF I KNOW THAT
[01:43:36] THIS BLUE WIND IS ONE OF YOUR NEWER
[01:43:39] EXERCISES, AND I SEE YOU SAY SUPPLY
[01:43:43] CHAIN FOCUS, AND THIS IS SOMETHING THE
[01:43:45] ENTIRE ORGANIZATION IS VERY MUCH BEHIND,
[01:43:47] AND SEAPORT ALLIANCE AS WELL.
[01:43:52] THE CONCERN I ALWAYS HAVE IS US WEIGHING
[01:43:54] IN ON LOCATIONS FOR DOING THE ACTUAL
[01:43:56] PROJECTS. I DON'T THINK THE EXPERTISE IS
[01:43:59] IN THIS CAPACITY TO DO THAT SORT OF
[01:44:01] WORK. BUT I DO SEE NOW THE GOVERNOR HAS
[01:44:04] A FORMAL GOAL FOR OFFSHORE WIND IN
[01:44:06] WASHINGTON STATE AND 30
[01:44:10] MW OR SOMETHING. I HEARD AYE. SAY IT.
[01:44:16] AND I'M JUST WONDERING IN TERMS OF
[01:44:18] BECAUSE I WATCH THE WICKMIC MEETINGS,
[01:44:21] THE WASHINGTON COASTAL MARINE,
[01:44:23] WHATEVER, SO I'M LISTENING TO WHAT'S
[01:44:26] GOING ON THERE AND THAT THERE IS AN
[01:44:27] EFFORT TO ENGAGE THEM IN THIS
[01:44:29] CONVERSATION. AND I SEE YOU HAVE IN THIS
[01:44:32] ENGAGEMENT PROCESS, YOU'RE INCLUDING
[01:44:34] FISHING NORTHWEST AND THE INDIAN FISH
[01:44:36] COMMISSIONER. AND THESE ARE FOLKS THAT
[01:44:37] ARE NOT REALLY SUPPLY CHAIN RELATED
[01:44:39] FOLKS AS MUCH AS THEY ARE KIND OF
[01:44:41] COMMUNITY IMPACTED FOLKS FOR THAT SORT
[01:44:45] OF CONSIDERATION. SO I'M JUST BIG
[01:44:48] SUPPORTER. I THINK IT'S IMPOSSIBLE FOR
[01:44:50] CALIFORNIA AND OREGON TO HANDLE ALL THE
[01:44:52] DEMAND THAT'S COMING THEIR WAY. BUT I
[01:44:55] ALSO THINK AND I'M WATCHING HOW BOHEM IS
[01:44:58] DOING THEIR BUSINESS ELSEWHERE AND THAT
[01:45:01] I REALLY THINK THERE'S TREMENDOUS AMOUNT
[01:45:02] OF LESSONS WE CAN LEARN BEFORE THEY GET
[01:45:05] HERE. AND SO THERE ARE ONLY QUESTIONS WE
[01:45:07] DON'T EVEN KNOW TO ASK YET. BUT I'M
[01:45:09] LEARNING FROM SOME OF THESE THINGS, AND
[01:45:11] I REALLY AM HOPING THAT THIS IS A LONG
[01:45:15] TERM PROCESS. IT'LL GET UP THE COAST,
[01:45:18] BUT I'M VERY CONCERNED ABOUT ADVOCATING
[01:45:20] FOR SOMETHING WE REALLY DON'T KNOW AS
[01:45:22] MUCH ABOUT AS I WOULD FEEL COMFORTABLE
[01:45:24] WITH. YEAH, I THINK THOSE ARE REALLY

[01:45:27] VALID CONCERNS, AND THOSE ARE THE
[01:45:29] CONCERNS THAT NEED TO BE ADDRESSED WHEN
[01:45:31] WE START THINKING ABOUT SIGHTINGS
[01:45:33] SPECIFICALLY IN WASHINGTON. WE'RE MAKING
[01:45:36] A VERY CLEAR DISTINCTION THAT THIS
[01:45:37] PROCESS IS ABOUT HOW WE'RE GOING TO
[01:45:39] UNDERSTAND AND ACTIVATE THE SUPPLY CHAIN
[01:45:41] TO SUPPORT DEVELOPMENT THAT'S ALREADY
[01:45:43] PLANNED IN CALIFORNIA AND STARTING TO
[01:45:45] MOVE ITS WAY UP THE COAST. WASHINGTON
[01:45:47] MAY BE THE LAST PLACE WHERE BLADES
[01:45:49] ACTUALLY SPIN. AND I THINK THAT THERE IS
[01:45:51] A REAL NEED TO HAVE A VERY DELIBERATE
[01:45:53] AND INTENTIONAL CONVERSATION ABOUT JUST
[01:45:55] THAT AND HOW THAT HAPPENS. THIS IS NOT
[01:45:57] THAT FORM. HOWEVER, WE ARE STRUCTURING
[01:46:00] THE FORM IN THE SAME COLLABORATIVE MODEL
[01:46:02] THAT WE DO WITH PUGET SOUND AND ALL OF
[01:46:04] OUR OTHER PROJECTS AND PROGRAMS TO HELP
[01:46:06] SET A TABLE THAT IS INCLUSIVE OF ALL
[01:46:10] COMMUNITIES WHO MAY BE IMPACTED. BY OR
[01:46:13] FROM OR IMPACTING OFFSHORE WIND SUPPLY
[01:46:17] CHAIN, WHICH COULD ALSO INCLUDE
[01:46:19] FISHERIES. DIFFERENT. EVERY TRIBE IS
[01:46:22] DIFFERENT AND EVERY TRIBE IS A DIFFERENT
[01:46:23] SORT OF TAKE AND OPPORTUNITY AND CONCERN
[01:46:25] AROUND OFFSHORE WIND. THE HOPE HERE IS
[01:46:27] THAT BY TALKING ABOUT SUPPLY CHAIN
[01:46:29] THROUGH AN EQUITABLE COMMUNITY BENEFITS
[01:46:31] LENS, THAT WE ARE BUILDING AT LEAST SOME
[01:46:34] EARLY TRUST AND RELATIONSHIPS ACROSS THE
[01:46:36] VERY DIFFERENT COMMUNITIES WHO ALSO HAVE
[01:46:38] THE SAME QUESTIONS AND CONCERNS THAT YOU
[01:46:40] DO. GREAT. EXCELLENT. THANK YOU SO MUCH.
[01:46:43] I WOULD JUST WANT TO ECHO THE SENTIMENTS
[01:46:46] OF MY COLLEAGUES THAT THIS PROGRAM,
[01:46:50] THE MACHINE THAT YOU'VE BUILT, JOSHUA,
[01:46:52] IS REALLY ONE OF A KIND AND IS DOING
[01:46:55] SOME REALLY INNOVATIVE WORK. I
[01:46:58] PERSONALLY APPRECIATE IT BECAUSE I FEEL
[01:47:00] LIKE YOU ARE ALWAYS PUSHING THE
[01:47:01] BOUNDARIES OF WHAT WE CALL PUBLIC
[01:47:03] PRIVATE PARTNERSHIPS. AND I THINK ONE OF
[01:47:05] THE BIGGEST EXAMPLES OF THAT IS THE NEW
[01:47:08] BLUE INNOVATION FUND THAT YOU INCLUDED
[01:47:10] IN YOUR DECK TO PARTNER WITH VENTURE
[01:47:13] CAPITAL FUNDS TO NOT
[01:47:17] ONLY JUST PROVIDE MENTORSHIP
[01:47:20] TO STARTUPS, BUT ALSO, LIKE REAL.
[01:47:22] CAPITAL TO STARTUPS IS SOMETHING THAT I
[01:47:25] DON'T THINK A GOVERNMENT AGENCY HAS
[01:47:27] REALLY, OR AT LEAST ON A LOCAL LEVEL,
[01:47:29] BEEN SUCCESSFUL AT VERY MUCH. AND IT'S
[01:47:31] SOMETHING THAT I THINK YOU'RE ON THE
[01:47:35] CUSP OF SOMETHING REALLY BIG HERE
[01:47:38] REGARDING THAT I WOULD LOVE FOR YOU TO
[01:47:39] KIND OF EXPLAIN TO US AND THE PUBLIC
[01:47:41] EXACTLY WHAT THE ROLE MARITIME BLUE
[01:47:44] PLAYS AND WHAT MARITIME BLUE STANDS TO,
[01:47:47] HOW MARITIME BLUE STANDS TO BENEFIT FROM
[01:47:49] BEING THAT CONNECTOR BETWEEN THE VC
[01:47:53] WORLD AND THE STARTUPS.
[01:47:57] MAYBE HELP TO SORT OF BACK UP AGAIN.

[01:47:59] MARITIME BLUE SPUN OUT OF A STATE
[01:48:01] AGENCY, SO THERE WAS A STATEWIDE
[01:48:03] PROCESS. MARITIME BLUE, WITH THEM, WAS
[01:48:05] FORMED AS AN INDEPENDENT 501 C THREE
[01:48:07] ORGANIZATION THAT WAS SUPPORTED IN LARGE
[01:48:10] PART BY THE STATE DEPARTMENT OF COMMERCE
[01:48:11] AND THE PORT OF SEATTLE AND MANY OTHERS.
[01:48:13] BUT IT IS AN INDEPENDENT 501 C THREE AND
[01:48:15] WE'VE BEEN SORT OF, I WOULD SAY,
[01:48:17] GROWING IN OUR INDEPENDENCE OVER THOSE
[01:48:19] LAST FIVE YEARS, NOT JUST SORT OF
[01:48:22] STRUCTURALLY AND LITERALLY, BUT AS AN
[01:48:25] INDEPENDENT ORGANIZATION WITH MANY
[01:48:27] DIFFERENT STAKEHOLDERS AND PARTNERS AND
[01:48:29] FUNDERS. SO STRUCTURALLY,
[01:48:32] MARITIME BLUE HAS SET UP A PARALLEL
[01:48:35] FOUNDATION THAT WILL END UP BEING THE CO
[01:48:39] GENERAL PARTNER OR CO GP IN A FUND WITH
[01:48:42] MELERATE PARTNERS, WHICH IS THE LONG
[01:48:46] TERM VC FUND AND THEN MARITIME BLUE
[01:48:49] FOUNDATION THEN ENJOYS HALF OF
[01:48:52] THE MANAGEMENT FEE AND CARRY FROM
[01:48:55] WHATEVER THAT INVESTMENT FUND GETS IN
[01:48:58] RETURN. AND THEN THOSE DOLLARS COME BACK
[01:49:00] TO WASHINGTON MARITIME BLUE AS SOURCES
[01:49:02] OF REVENUE TO KEEP OUR PROGRAMMING GOING
[01:49:05] AND SUSTAINABLE OVER TIME. SO
[01:49:07] COLLECTIVELY, THE MARITIME BLUE AND
[01:49:10] MELEE RAY PARTNERS ARE ENGAGING WITH
[01:49:13] LIMITED PARTNERS AND INVESTORS AROUND
[01:49:15] THE GLOBE FROM AUSTRIA, JAPAN, ICELAND,
[01:49:18] NORWAY, LA, NEW YORK, SAN FRANCISCO TO
[01:49:23] FINALIZE THIS FIRST INVESTMENT ROUND OF
[01:49:26] THE FUND. IS MARITIME BLUE CONTRIBUTING
[01:49:28] TO THE FUND? NO, WE'RE PUTTING THE SWEAT
[01:49:31] EQUITY. WE RUN THE ACCELERATOR THAT
[01:49:33] SUPPORTS ALL OF IT. SO ESSENTIALLY,
[01:49:35] WE'RE PUTTING IN THE SWEAT EQUITY FOR
[01:49:37] HALF OF THE RETURNS OF THE FUND AND THE
[01:49:40] CARRY IS TWO AND 20. WHAT IS THE CARRY?
[01:49:44] SO I WOULD SAY THAT'S A GENERAL IDEA.
[01:49:46] WE'RE STILL WORKING OUT THE DETAILS OF
[01:49:48] WHAT THAT FUND LOOKS LIKE, BUT IT'S
[01:49:50] PRETTY TYPICAL. TWO AND 20 FUND IS WHERE
[01:49:53] WE'RE LANDING. VERY COOL. BUT THAT'S NOT
[01:49:56] INKED IN CONTRACT YET.
[01:49:59] OKAY. YEAH. EXCELLENT. ALL RIGHT, THANK
[01:50:01] YOU SO MUCH, JOSHUA. THANK YOU TO ALL
[01:50:03] THE MARITIME BLUE STAFF WHO ARE ONLINE.
[01:50:05] I APPRECIATE YOU. I SEE JOSHUA'S ON THE
[01:50:07] LINE. I'M SURE HE COULD HAVE ANSWERED MY
[01:50:10] QUESTIONS AS WELL. EXCELLENT. WE'LL MOVE
[01:50:13] ON IN THE AGENDA. CLERK HART, PLEASE
[01:50:16] READ THE NEXT ITEM INTO THE RECORD.
[01:50:17] EXECUTIVE DIRECTOR METRUCK WILL THEN
[01:50:18] INTRODUCE IT. THANK YOU.
[01:50:21] THIS IS AGENDA ITEM ELEVEN. B EQUITABLE
[01:50:24] SPENDING AND ACCOUNTABILITY. PROJECT
[01:50:25] BRIEFING COMMISSIONER.
[01:50:31] THE PORT IS COMMITTED TO BEING A MODEL
[01:50:32] FOR EQUITY DIVERSITY INCLUSION.
[01:50:35] ONE WAY TO BE ACCOUNTABLE FOR THIS WORK
[01:50:37] IS TO SHOW WHERE OUR DOLLARS ARE GOING

[01:50:39] AS INCLUDED IN THE EQUITY POLICY
[01:50:41] DIRECTIVE APPROVED BY THE COMMISSION
[01:50:43] EARLIER THIS YEAR. PORT STAFF HAS CREATED
[01:50:45] A DEFINITION OF EQUITY SPENDING,
[01:50:47] CALCULATED THAT SPENDING OVER THE LAST
[01:50:49] SEVERAL YEARS AND CREATED A PILOT
[01:50:50] PROJECT FOR TRACKING EQUITY SPENDING
[01:50:53] GOING FORWARD. WE'RE EXCITED TO SHARE
[01:50:55] THE RESULTS OF THAT EFFORT WITH YOU
[01:50:57] TODAY. AND I HAVE TO SAY THAT THIS IS
[01:50:59] REALLY A GROUNDBREAKING EFFORT BECAUSE
[01:51:01] THE DEFINITION OF EQUITY WITHIN SPENDING
[01:51:03] ITSELF IS NOT DEFINED AND THAT WAS PART
[01:51:05] OF THE PROCESS OF DOING THIS. BUT THE
[01:51:07] STAFF HAS REALLY WORKED HARD ON
[01:51:11] THE DIRECTION FROM THE COMMISSION TO
[01:51:12] UNDERTAKE THIS EFFORT IN ORDER TO DO
[01:51:14] THIS, IN ORDER TO CREATE A WAY OF
[01:51:17] REPORTING AND ACCOUNTING FOR OUR
[01:51:19] SPENDING AS PART OF PART OF OUR
[01:51:22] CONTRIBUTIONS TO THE COMMUNITY, WHICH IS
[01:51:25] NOT JUST THROUGH OUR SPENDING, BUT
[01:51:26] THROUGH OUR RESULTS AS WELL. SO I'M
[01:51:29] GOING TO TURN OVER TO OUR PRESENTERS.
[01:51:30] BOOKDA GHEISAR, THE SENIOR DIRECTOR OF
[01:51:32] THE OFFICE OF EQUITY DIVERSITY
[01:51:33] INCLUSION. I THINK WE ALSO HAVE DAN
[01:51:35] THOMAS, OUR CHIEF FINANCIAL OFFICER,
[01:51:38] AND MICHAEL TONG, I THINK IS AVAILABLE
[01:51:40] AS WELL. AND THEN WE HAVE ERIC
[01:51:42] SCHINFELD, ACTING DEPUTY
[01:51:47] ACTING CHIEF OF STAFF. ERIC, SORRY TO
[01:51:51] GIVE YOU A DEMOTION THERE. WELL, I'VE
[01:51:52] BEEN TRYING TO GET A DEMOTION FOR NINE
[01:51:54] MONTHS NOW, BUT WE'LL SEE IF THAT
[01:51:56] HAPPENS. GOOD AFTERNOON. NO SUCH LUCK,
[01:51:59] ERIC. SO TURN IT OVER. GOOD AFTERNOON,
[01:52:03] COMMISSIONERS. MY NAME IS ERIC
[01:52:05] SCHINFELD, ACTING CHIEF OF STAFF FOR AS
[01:52:08] LONG AS YOU'LL HAVE ME. REALLY PLEASED
[01:52:11] TO BE HERE WITH YOU TODAY TO TALK ABOUT
[01:52:12] SOME AMAZING WORK THAT HAS BEEN TRULY
[01:52:15] THE EFFORT OF A CAST OF THOUSANDS
[01:52:17] THROUGHOUT THE PORT. AND WE'RE
[01:52:18] INCREDIBLY EXCITED NOT ONLY THAT WE'VE
[01:52:20] ACHIEVED THIS WORK, BUT WHAT THE
[01:52:21] POTENTIAL IMPACTS LONG TERM WILL BE OF
[01:52:23] DOING THIS WORK. I'M ACTUALLY GOING TO
[01:52:25] CALL A SLIGHT AUDIBLE, SO IF YOU CAN
[01:52:26] MOVE AHEAD TWO SLIDES. I WANT TO START
[01:52:28] ON THE THIRD SLIDE AND THEN WE'LL GO
[01:52:30] BACK. SO THIS ALL STEMS FROM THE EQUITY
[01:52:33] POLICY DIRECTIVE THAT WAS PASSED EARLIER
[01:52:35] THIS YEAR. AMONG THE MANY THINGS THAT
[01:52:37] WERE IN THE EQUITY POLICY DIRECTIVE WAS
[01:52:40] THIS VERY SPECIFIC GUIDANCE WHICH REALLY
[01:52:42] ASKED US TO LOOK AT FIRST OF ALL AS
[01:52:44] EXECUTIVE DIRECTOR METRUCK SAID,
[01:52:46] DEVELOPING A DEFINITION FOR EQUITY
[01:52:47] RELATED RESOURCES AND THEN CALCULATING
[01:52:50] BASED ON THAT DEFINITION, HOW MUCH WE
[01:52:52] HAVE SPENT AND THEN LOOKING FORWARD,
[01:52:55] HOW WE USE THAT DEFINITION AND USE THOSE

[01:52:58] CATEGORIES TO THEN GUIDE OUR FUTURE
[01:53:00] INVESTMENTS. SO THAT'S WHAT WE'VE BEEN
[01:53:02] DOING SINCE THE BEGINNING OF THE YEAR
[01:53:04] AND THAT'S WHAT WE'RE HERE TO PRESENT ON
[01:53:05] YOU TODAY. NOW GO BACK A SLIDE HERE.
[01:53:09] I WANT TO TALK ABOUT THE THREE MAIN
[01:53:10] REASONS THAT WE'RE, WE'RE DOING THIS
[01:53:12] PROJECT. AND PLEASE LET ME TELL YOU THAT
[01:53:15] THE QUALITY OF THE WORK IS MUCH BETTER
[01:53:17] THAN THE ACRONYM DEVELOPMENT. BUT WE ARE
[01:53:19] CALLING THIS THE ESAP AS THE BEST WE
[01:53:22] COULD DO. WE DIDN'T HAVE MONEY FOR
[01:53:24] BRANDING, SO THERE'S A NUMBER OF REASONS
[01:53:27] WHY WE THINK THIS WORK IS REALLY
[01:53:29] IMPORTANT. AND OF COURSE, THE BASIC IS
[01:53:31] PUT YOUR MONEY WHERE YOUR MOUTH IS,
[01:53:32] RIGHT? WE TALK ABOUT OUR COMMITMENT TO
[01:53:34] EQUITY. WE HAVE A COMMITMENT TO EQUITY.
[01:53:36] BUT A BUDGET IS A MORAL DOCUMENT, AS WE
[01:53:39] SAY ALL THE TIME. AND WE NEED TO MAKE
[01:53:41] SURE THAT WE ARE SPENDING THE MONEY
[01:53:43] WHERE WE SAY WE WANT TO SPEND IT TO
[01:53:45] ACHIEVE THE RESULTS, WE WANT TO ACHIEVE
[01:53:46] IT. THAT'S THE ACCOUNTABILITY PIECE.
[01:53:48] BUT THE TRANSPARENCY PIECE IS JUST AS
[01:53:50] IMPORTANT, WHICH WAS WHEN WE SPEND THAT
[01:53:53] MONEY, IT'S REALLY IMPORTANT FOR THE
[01:53:54] COMMUNITY TO UNDERSTAND US AND FOR US TO
[01:53:56] BE ABLE TO TELL THAT STORY ABOUT WHAT
[01:53:58] WE'RE SPENDING, WHAT WE'RE DOING WITH
[01:54:01] THOSE DOLLARS, AND HOW WE THINK THOSE
[01:54:02] DOLLARS ARE HAVING AN IMPACT IN THE
[01:54:03] COMMUNITY. AND OF COURSE, THE INNOVATION
[01:54:05] PIECE IS LIKE I SAID AND LIKE EXECUTIVE
[01:54:07] DIRECTOR METRUCK SAID, NO ONE HAS EVER
[01:54:09] DONE THIS BEFORE. AND DIRECTOR GHEISAR WENT
[01:54:12] AROUND, TALKED TO PUBLIC AGENCIES,
[01:54:14] LOCALLY, NATIONALLY. HOW DO YOU MEASURE
[01:54:17] EQUITY SPEND? NO ONE HAD AN IDEA. SO
[01:54:19] WE'VE DONE THIS OURSELVES. IT MAY NOT BE
[01:54:21] PERFECT, BUT WE'RE REALLY PROUD OF THE
[01:54:22] RESULT. AND WE THINK IT'S SOMETHING THAT
[01:54:24] NOT ONLY CAN WE CONTINUE TO USE, BUT
[01:54:26] WE'RE REALLY EXCITED TO POTENTIALLY TAKE
[01:54:28] THE SHOW ON THE ROAD AND ENCOURAGE OTHER
[01:54:29] PEOPLE TO ADOPT THIS APPROACH. NEXT
[01:54:31] SLIDE AND THE SLIDE AFTER THAT. SO WE'RE
[01:54:35] GOING TO GET INTO THE WEEDS HERE ON
[01:54:36] EXACTLY WHAT WE DID. AND LET ME START BY
[01:54:38] TALKING ABOUT WHAT WE DID NOT DO WHEN WE
[01:54:42] WANTED TO START OUR DEFINITION OF EQUITY
[01:54:44] SPENDING. WE WANTED TO BE AS
[01:54:45] CONSERVATIVE AS POSSIBLE. IT WOULD BE
[01:54:47] VERY EASY FOR US TO SAY, WELL, WE'RE ALL
[01:54:50] COMMITTED TO EQUITY, SO EVERYTHING WE DO
[01:54:52] IS EQUITY. AND I DON'T THINK THAT WOULD
[01:54:53] HAVE REALLY PASSED THE SMELL TEST. AND
[01:54:56] SO INSTEAD WE TOOK A REALLY FOCUSED LOOK
[01:54:59] AT WHAT IS EQUITY. FIRST OF ALL, WE
[01:55:01] REALLY FOCUSED ON OPERATING COSTS. SO
[01:55:03] WHAT IS OUR ANNUAL OPERATING BUDGET?
[01:55:05] CAPITAL ALSO HAS SOME EQUITY COMPONENTS,
[01:55:08] BUT THOSE NUMBERS ARE SO BIG IT'S REALLY

[01:55:10] HARD TO TRACK THEM AND THEY VARY YEAR TO
[01:55:12] YEAR. SO WE REALLY WANT TO FOCUS ON
[01:55:14] OPERATING NOT ONLY BECAUSE THOSE NUMBERS
[01:55:16] ARE MORE DIRECT, BUT ALSO BECAUSE THOSE
[01:55:18] ARE THE DOLLARS THAT YOU AS
[01:55:20] COMMISSIONERS HAVE MOST CONTROL OVER.
[01:55:22] THOSE ARE THE LEVERS THAT YOU PULL AS
[01:55:24] PART OF THE ANNUAL BUDGET PROCESS. AND
[01:55:25] SO THIS IS HOW YOU MIGHT MAKE TWEAKS IN
[01:55:27] THE FUTURE. WE EXCLUDED OUR WMBE
[01:55:30] SPENDING FROM OUR FINAL PERCENTAGE. AND
[01:55:32] LET ME JUST SAY, OBVIOUSLY OUR WMBE
[01:55:36] SPENDING IS EQUITY SPENDING, BUT THAT
[01:55:38] AGAIN IS MONEY THAT WE DON'T DIRECTLY
[01:55:41] PUGET, RIGHT? WE CERTAINLY TRY AND WE'VE
[01:55:43] GOT GREAT STAFF WHO ARE OUT THERE TRYING
[01:55:45] TO GET WMBE'S TO APPLY AND SUCCESSFULLY
[01:55:47] GET SOME OF THESE CONTRACTS. BUT YOU
[01:55:49] DON'T BUDGET A WMBE SPEND. THAT'S A
[01:55:51] RESULT OF THE WORK THAT WE DO. SO WE DID
[01:55:53] INCLUDE THAT IN THE CORE NUMBER AS WELL.
[01:55:56] WE DID IDENTIFY LEVY DOLLARS. WE THOUGHT
[01:55:58] THAT WAS IMPORTANT TO UNDERSTAND WHAT'S
[01:55:59] PART OF OUR SORT OF ANNUAL OPERATING
[01:56:02] BUDGET THAT WE GENERATE FROM OUR REGULAR
[01:56:04] REVENUES VERSUS WHAT COMES FROM THE LEVY
[01:56:06] BECAUSE THOSE ARE PUBLIC DOLLARS AND
[01:56:07] THAT HAVE A DIFFERENT LEVEL OF
[01:56:08] ACCOUNTABILITY FOR THOSE. AND FINALLY,
[01:56:10] WE STRUGGLED WITH THIS ISSUE AROUND
[01:56:12] STAFF TIME. AGAIN, ALL OF US AT THE PORT
[01:56:15] ALL DAY, EVERY DAY THINK ABOUT EQUITY.
[01:56:17] WE DO. BUT WE DID NOT WANT TO SAY THAT
[01:56:20] EVERYBODY'S STAFF TIME COUNTS AS EQUITY
[01:56:22] SPENDING. IT DOESN'T. AND ALSO WE WANTED
[01:56:24] TO SAVE OURSELVES QUITE A HEADACHE BY
[01:56:25] GOING THROUGH EVERYBODY'S TIMESHEET
[01:56:27] EVERY DAY FOR THE YEAR AND TRACKING WHO
[01:56:29] SPOKE AT WHAT CONFERENCE FOR 2 HOURS AND
[01:56:31] WHO SERVED ON WHAT PANEL. WE JUST CAN'T
[01:56:34] DO THAT. AND SO WE ONLY ARE TRACKING
[01:56:36] STAFF'S COSTS THAT ARE STAFF WHO DO
[01:56:39] EQUITY FOR ALL OF THEIR JOB. EVERYBODY
[01:56:41] WHO WORKS IN OEDI, EVERYBODY WHO WORKS
[01:56:43] IN DIVERSITY AND CONTRACTING, FOLKS LIKE
[01:56:46] FOR EXAMPLE, CHRISTINA BILLINGSLEY AND
[01:56:47] THE AMAZING WORK THAT SHE DOES ALL DAY,
[01:56:49] EVERY DAY IN THE DUWAMISH. SO THOSE ARE
[01:56:51] THE FOLKS WE DID COUNT SOME STAFF TIME,
[01:56:53] NOT EVERYONE'S STAFF TIME. AND I DO WANT
[01:56:55] TO SAY THAT THERE WAS SOME SENSITIVITY
[01:56:57] TO THIS. WE ARE CERTAINLY NOT TRYING TO
[01:56:59] DEVALUE ANYONE'S COMMITMENT TO EQUITY,
[01:57:01] ANYONE'S WORK, THE WORK THAT PEOPLE,
[01:57:03] FOR EXAMPLE, DO ON THE CHANGE TEAM.
[01:57:07] THIS IS REALLY TO TRY AND HAVE A REALLY
[01:57:09] USABLE DEFINITION THAT IS EASILY
[01:57:12] TRACKABLE AND ACCOUNTABLE. SO THAT'S
[01:57:14] WHERE WE ARE. AND I'LL TURN THINGS OVER
[01:57:15] TO DIRECTOR GHEISAR TO ACTUALLY GO INTO HOW WE
[01:57:18] DID THIS. THANK YOU, ERIC. NEXT SLIDE,
[01:57:22] PLEASE.
[01:57:27] SORRY, ONE BACK.

[01:57:31] GREAT. SO PART OF THE COMPLEXITY OF OUR
[01:57:33] WORK WAS ALSO THAT WE WERE DOING AN
[01:57:35] AUDIT OF THE LAST FOUR YEARS OF
[01:57:38] SPENDING, AND THAT ACTUALLY MADE IT
[01:57:41] CHALLENGING FOR US TO GO BACK THROUGH
[01:57:44] A LOT OF RECORDS. AND THAT'S WHY IT
[01:57:47] REALLY HELPED, FOR EXAMPLE, TO NARROW
[01:57:49] DOWN THE PORT STAFF TIME. SO WE LANDED
[01:57:53] ON THIS THREE DEFINITIONS TO INVEST
[01:57:57] DIRECTLY IN STRUCTURALLY EXCLUDED
[01:57:59] COMMUNITIES. SOME EXAMPLES OF THIS ARE
[01:58:01] SOUTH KING COUNTY FUND OR THE TOURISM
[01:58:04] GRANTS, THE SECOND DEFINITION OF
[01:58:08] INVESTING IN BUSINESSES AND INDIVIDUALS
[01:58:10] OUTSIDE OF THE PORT TO HELP REALIZE OUR
[01:58:12] EQUITY GOALS. SOME EXAMPLES OF THIS ARE
[01:58:16] SOME OF THE WORK THAT ECONOMIC
[01:58:20] DEVELOPMENT DIVISION DOES IN PARTNERING
[01:58:23] WITH WMBE CAPACITY BUILDING GRANTS OR
[01:58:27] GROUND TRANSPORTATION CAPACITY BUILDING
[01:58:30] EFFORTS. SO THERE WERE A LOT OF
[01:58:33] CONSULTANTS AND ORGANIZATIONS THAT WERE
[01:58:35] ENGAGED IN HELPING BILL TO BUILD OUR
[01:58:38] EQUITY PROGRAMMING AND CAPACITIES UNDER
[01:58:42] TWO THAT REALLY FIT INTO THE EXCEL
[01:58:44] SPREADSHEET. AND THIRD, AS ERIC SAID,
[01:58:47] WE REALLY IDENTIFIED THE PORT STAFF
[01:58:49] WHOSE WORK WAS PRIMARILY EQUITY FOCUSED.
[01:58:53] SO BASED ON THESE THREE DEFINITIONS NEXT
[01:58:55] SLIDE, PLEASE. WE THEN DEVELOPED THIS
[01:58:58] CRITERIA TO HELP US THEN EVEN NARROWS
[01:59:02] AND FOCUS MORE ON EQUITY. I'LL GIVE A
[01:59:05] COUPLE OF EXAMPLES OF HOW WE APPLIED THE
[01:59:08] CRITERIA TO THE DEFINITION.
[01:59:13] FOR EXAMPLE, THE PARK RENAMING EFFORTS,
[01:59:16] ALL OF THE EXPENSES THAT WENT INTO THE
[01:59:20] OUTREACH, COMMUNITY BUILDING, COMMUNITY
[01:59:22] ORGANIZING. WE LOOKED AT THESE SIX
[01:59:25] CRITERIAS AND WE SAID WHAT EFFORTS WERE
[01:59:29] SPECIFICALLY TARGETED AND INTENDED TO
[01:59:33] IMPROVE THE LIVES OF BIPOC COMMUNITIES?
[01:59:36] AND THROUGH THAT, WE WERE ABLE TO NARROW
[01:59:39] DOWN. SO, FOR EXAMPLE, WE DON'T INCLUDE
[01:59:41] ALL OF TOURISM GRANTS, BUT TOURISM
[01:59:44] GRANTS THAT ARE SPECIFICALLY DRIVEN
[01:59:47] TOWARDS BIPOC COMMUNITIES OR TARGETING,
[01:59:51] FOR EXAMPLE, WINGLOOKE MUSEUM DOLLARS.
[01:59:54] WE COUNTED, BUT SOME OF THE DOLLARS IN
[01:59:56] TOURISM THAT WERE NOT TARGETED FOR BIPOC
[01:59:58] COMMUNITIES, WE DID NOT INCLUDE. SO
[02:00:01] YOU'LL SEE THAT NOT ONLY IN THE EXCEL
[02:00:04] SPREADSHEET THAT IS IN YOUR MATERIALS.
[02:00:06] WE HAVE LISTED ALL OF THE 70 ITEMS THAT
[02:00:09] FINALLY WE INCLUDED AS EQUITY SPENDING.
[02:00:13] AND THAT WAS REALLY DONE BY LOOKING AT
[02:00:16] THE DEFINITION AND MAKING SURE THAT AT
[02:00:18] LEAST ONE OF THE CRITERIA IS APPLIED.
[02:00:21] NEXT SLIDE, PLEASE.
[02:00:25] THIS IS JUST A PICTURE OF THE EXCEL
[02:00:28] SPREADSHEET THAT IS ACTUALLY INCLUDED IN
[02:00:30] YOUR MATERIALS. ONCE WE HAD THE
[02:00:32] DEFINITION AND THE CRITERIA, WE THEN
[02:00:35] INTERVIEWED A LOT OF PROGRAM STAFF

[02:00:37] ACROSS THE ORGANIZATION. TANNIVAN, ERIC
[02:00:40] SCHENFELD AND MYSELF INTERVIEWED PEOPLE
[02:00:42] AND ASKED, WHAT DO YOU FEEL LIKE FITS
[02:00:46] INTO THESE DEFINITIONS AND CRITERIAS?
[02:00:48] AND WE BEGAN TO IDENTIFY THE ITEMS.
[02:00:51] AND THEN DAN THOMAS AND AYE. TEAM REALLY
[02:00:55] PORED OVER KIND OF THE LAST FOUR YEARS
[02:00:57] OF AUDITING THE EXPENSES THAT WERE
[02:01:00] ASSOCIATED TO THESE ITEMS. AND WE BEGAN
[02:01:03] TO REALLY POPULATE THIS EXCEL
[02:01:05] SPREADSHEET AND IDENTIFY ALL OF THE
[02:01:08] EXPENSES FOR THE LAST FOUR YEARS. NEXT
[02:01:11] SLIDE, PLEASE. AND I THINK I'M TURNING
[02:01:13] IT OVER TO YOU, DAN, HERE.
[02:01:18] SORRY. SO THIS TABLE SHOWS A SUMMARY OF
[02:01:20] THE RESULTS OF THE SPENDING ANALYSIS FOR
[02:01:22] EACH OF THE PAST FOUR YEARS. SO AS YOU
[02:01:25] CAN SEE, OVER THAT TIME PERIOD,
[02:01:26] OPERATING EXPENSES GREW FROM ABOUT
[02:01:29] 458,000,000 TO 491,000,000.
[02:01:31] AND THEN IF YOU LOOK AT THE AMOUNT OF
[02:01:35] EQUITY SPENDING THAT FITS THE CRITERIA
[02:01:38] THAT BOOKTA TALKED ABOUT, THAT ALSO
[02:01:40] INCREASED FROM ABOUT \$8.7 MILLION IN
[02:01:43] 2019 TO \$13.8 MILLION IN 2022.
[02:01:46] AND THEN CALCULATING THE PERCENTAGE
[02:01:49] OF EACH OF THOSE PERCENTAGE OF EQUITY
[02:01:51] SPENDING OF THE TOTAL OPERATING EXPENSE,
[02:01:53] YOU CAN SEE THAT GREW ALSO FROM 1.9%
[02:01:57] BACK IN 2019 TO JUST UNDER 3%
[02:02:00] IN 2022. AND THEN LOOKING AT THE
[02:02:03] AMOUNT THAT WAS FUNDED WITH THE TAX
[02:02:05] LEVY, I WILL APOLOGIZE, THAT BOTTOM LEFT
[02:02:07] LABEL IS ACTUALLY INCORRECT. IT SHOULD
[02:02:09] SAY PERCENT FUNDED BY THE TAX LEVY.
[02:02:13] SO IF YOU'RE LOOKING AT THE AMOUNT THAT
[02:02:15] WAS FUNDED OUT OF THE TAX LEVY, THAT
[02:02:17] RANGED FROM ABOUT 22% UP TO JUST UNDER
[02:02:19] 41% OVER THIS PERIOD,
[02:02:22] THAT MAKES SENSE. SO NEXT SLIDE,
[02:02:24] PLEASE. SO THIS JUST SHOWS IT
[02:02:28] IN GRAPHIC FORM. IT LOOKS AT THE PERCENT
[02:02:30] THAT WAS FUNDED BY THE LEVY AS WELL AS
[02:02:32] THE PERCENT OF EQUITY SPENDING COMPARED
[02:02:35] TO OPERATING EXPENSE. AND AGAIN, THIS
[02:02:38] WAS WITHOUT THE WMBE INCLUDED IN THE
[02:02:41] NUMBERS PER THE RECOMMENDATION. AND NEXT
[02:02:44] SLIDE, PLEASE. SO SINCE WE HAVEN'T
[02:02:48] BEEN INCLUDING WMBE SPENDING, WE DID
[02:02:51] WANT TO SHOW YOU, AT LEAST ON A RELATIVE
[02:02:52] BASIS, WHAT THAT ACTUALLY LOOKS LIKE.
[02:02:55] SO THIS COMPARES AND THIS IS A
[02:02:56] CUMULATIVE NUMBER. THIS IS OVER THE PAST
[02:02:58] FOUR YEARS, CUMULATIVELY LOOKING AT THE
[02:03:02] EQUITY SPENDING EXPENSES THAT WE'VE BEEN
[02:03:05] TRACKING FOR THOSE CRITERIA, BUT ALSO
[02:03:08] ADDS IN THE WMBE INVESTMENTS
[02:03:12] CUMULATIVELY OVER THE PAST FOUR YEARS,
[02:03:14] BECAUSE AS YOU CAN SEE, IT'S
[02:03:15] SIGNIFICANTLY MORE SPENT ON WMBE
[02:03:18] INVESTMENTS. SO I THINK THE IDEA AND
[02:03:20] MAYBE ERIC WANTS TO COMMENT ON THAT,
[02:03:21] THAT'S A REAL OPPORTUNITY, WE THINK.

[02:03:23] WELL, JUST ONE CLARIFICATION,
[02:03:25] COMMISSIONER. SO WHEN WE TALK ABOUT
[02:03:28] WMBE INVESTMENTS, WE ARE TALKING ABOUT
[02:03:30] DOLLARS THAT ACTUALLY GO TO WMBE FIRMS.
[02:03:33] THE DOLLARS THAT WE SPEND, FOR EXAMPLE,
[02:03:35] OUTREACH PROGRAMS AND THE STAFF IN
[02:03:38] DIVERSITY AND CONTRACTING, THOSE ARE
[02:03:40] INCLUDED IN OUR OPERATING NUMBERS. SO
[02:03:42] THIS IS JUST WHAT WE'RE EXCLUDING IS
[02:03:43] JUST THE MONEY THAT ACTUALLY GETS PAID
[02:03:45] TO THE FIRMS THEMSELVES.
[02:03:49] I THINK IT'S BACK TO YOU. JUST ONE NOTE
[02:03:52] THAT I WANTED TO MAKE ABOUT WOULD YOU GO
[02:03:54] TWO SLIDES BACK, PLEASE, TO THE ONE THAT
[02:03:56] HAD THE LEVY SPENDING. YOU MIGHT BE
[02:03:59] THINKING ABOUT WHY FROM 22% TO 40%
[02:04:03] IN ONE YEAR, THE TWO ITEMS IN 2000 AND
[02:04:06] 22.021 THAT MADE A BIG DIFFERENCE WAS
[02:04:09] THE YOUTH OPPORTUNITY INITIATIVE. THAT
[02:04:12] IN ONE YEAR, BECAUSE OF COVID AND
[02:04:15] ECONOMIC RECOVERY EFFORTS, WE FUNDED \$1
[02:04:17] MILLION PER YEAR IN THOSE TWO
[02:04:20] YEARS FOR SUMMER YOUTH EMPLOYMENT
[02:04:24] PROGRAMS. THAT REALLY MADE THOSE NUMBERS
[02:04:26] JUMP UP AND NOW, AS YOU KNOW, THROUGH
[02:04:29] THE MARITIME YOUTH CAREER LAUNCH,
[02:04:32] WE'RE SPREADING THOSE DOLLARS MORE OVER
[02:04:34] THE YEARS. BUT THOSE ARE THE TWO
[02:04:37] PROGRAMS THAT MADE A REALLY BIG JUMP
[02:04:39] WHERE I WANTED TO POINT OUT. SO COUPLE
[02:04:42] TWO SLIDES FORWARD, PLEASE. ONE MORE.
[02:04:47] ALL RIGHT. JUST SOME NEXT STEPS ARE THAT
[02:04:50] WE ARE NOW, AS THE POLICY DIRECTIVE
[02:04:54] IS DIRECTING US TO DEVELOP THE
[02:04:58] PILOT FOR THE NEXT TWO YEARS PROGRAMS.
[02:05:01] WE HAVE DEVELOPED A PILOT THAT WE'RE
[02:05:03] GOING TO SHARE A LITTLE BIT WITH YOU
[02:05:04] HERE AND LAUNCHING IT INTO ORGANIZATION
[02:05:08] TRACKING EQUITY SPENDING AND CONTINUING
[02:05:10] TO REPORT BACK TO YOU ON AN ANNUAL
[02:05:13] BASIS. I'M PROBABLY IN THE EQUITY
[02:05:14] COMMITTEE MORE FREQUENTLY THAN THE
[02:05:16] ANNUAL. NEXT SLIDE, PLEASE.
[02:05:20] I JUST WANTED TO ADD ALSO THAT I
[02:05:24] THINK IT'S IN YOUR MATERIALS THAT WE'VE
[02:05:26] DEVELOPED A DASHBOARD WITH THE SUPPORT
[02:05:28] OF BUSINESS INTELLIGENCE THAT HAS ALL OF
[02:05:30] THESE MATERIALS BEAUTIFULLY LAID OUT.
[02:05:33] WE'RE NEEDING TO MAKE A COUPLE OF FINAL
[02:05:35] CHANGES IN IT. OUR RECOMMENDATION IS TO
[02:05:37] MAKE THAT AVAILABLE PUBLICLY ON OUR
[02:05:40] WEBSITE AND TO SHARE IT WITH OTHER
[02:05:42] PARTNERS AROUND THE COUNTRY, ESPECIALLY
[02:05:44] AS YOU'VE JUST HEARD FROM ERIC, THAT
[02:05:46] THIS IS SUCH INNOVATIVE WORK THAT WE
[02:05:48] WANT TO BE ABLE TO SHARE THIS WITH
[02:05:50] OTHERS AND WHAT WE'VE LEARNED FROM THIS
[02:05:53] PROCESS. SO WE HAVE FINISHED THE FOUR
[02:05:56] YEARS AUDIT AND WE'RE GOING TO NOW TEACH
[02:06:01] THIS TOOL ACROSS THE ORGANIZATION AND
[02:06:04] ASK DIVISIONS TO TRACK THEIR SPENDING.
[02:06:06] WE'RE GOING TO CONTINUE TO SEPARATE
[02:06:08] OPERATING FROM CAPITAL AND NON OPERATING

[02:06:11] EXPENSES. WE'RE GOING TO ALSO CONTINUE
[02:06:14] TO SEPARATE WMBE SPENDING, BUT NOT
[02:06:17] WMBE CAPACITY BUILDING, AS ERIC
[02:06:19] MENTIONED. NEXT SLIDE, PLEASE.
[02:06:26] THE BUDGET AND EQUITY COMMITTEE HAS
[02:06:30] DEVELOPED THE PILOT AND WE'VE LAUNCHED
[02:06:34] A MEMO AND PLAYBOOK AND GUIDE ACROSS THE
[02:06:38] ORGANIZATION WITH OTHER BUDGETING
[02:06:40] MATERIALS THAT HAS BEEN RELEASED. SO
[02:06:42] WE'RE STARTING TO LAUNCH THIS ACROSS THE
[02:06:45] ORGANIZATION AND TEACH PEOPLE HOW TO
[02:06:47] TRACK EQUITY SPENDING. YOU'RE GOING
[02:06:51] TO SEE IN A MOMENT THAT WE ARE NOT
[02:06:54] ASKING DEPARTMENTS TO TRACK THEIR
[02:06:56] SPENDING, BUT WE'RE ASKING DIVISIONS TO
[02:06:59] TRACK. BUT AT THE DEPARTMENT LEVEL.
[02:07:02] WE REALLY WANT TO OPERATIONALIZE THE
[02:07:05] MEANING OF EQUITY AND BUDGETING. SO
[02:07:07] WE'RE HELPING PEOPLE TO CONTINUE TO HAVE
[02:07:10] A CHANGE TEAM MEMBER THAT'S ENGAGED AT
[02:07:13] THE TABLE AND REALLY THINKING ABOUT
[02:07:15] THEIR EQUITY SPENDING IN THE FUTURE
[02:07:17] YEARS THAT ARE MOSTLY AROUND TRAINING OF
[02:07:20] TEAM MEMBERS OR ATTENDING CONFERENCES.
[02:07:24] BUT WE REALLY FOUND THAT MOST OF THE
[02:07:27] EQUITY SPENDING ITEMS REALLY ARE MOST
[02:07:29] RELEVANT AT THE DIVISION LEVEL FOR THE
[02:07:32] PEOPLE WHO DO THE BUDGETING FOR EACH
[02:07:33] LIAISON. SO WE'LL BE TRACKING MOSTLY AT
[02:07:36] THE DIVISION. NEXT SLIDE, PLEASE.
[02:07:40] DAN, DO YOU WANT TO GO OVER IT? YEAH.
[02:07:42] SO AGAIN, I GUESS TO PUT A FINER POINT
[02:07:44] ON THAT. SO WHAT WE'RE REALLY DOING IS
[02:07:45] TAKING THE EQUITY SPENDING TRACKING THAT
[02:07:47] WE'VE BEEN DOING AND IDENTIFYING EQUITY
[02:07:49] SPENDING AND PUTTING IT TOGETHER AND
[02:07:51] ROLLING IT UP AND LOOKING AT WHAT
[02:07:53] PERCENTAGE THAT MAKES UP OF OUR
[02:07:54] OPERATING BUDGET AND REALLY MERGING THAT
[02:07:56] WITH OUR BUDGET PROCESS SO THAT THEN
[02:07:58] GOING FORWARD, WE WILL JUST ROLL THAT
[02:08:00] FORWARD AND AS PART OF THE BUDGET
[02:08:01] PROCESS, ASK DEPARTMENTS AND DIVISIONS
[02:08:04] TO IDENTIFY THEIR EQUITY SPENDING. AND
[02:08:07] THEN WE'LL HAVE A PROCESS FOR ROLLING
[02:08:09] THAT ALL UP SO WE CAN REPORT TO THE
[02:08:10] COMMISSION IN THE FALL WHEN WE PRESENT
[02:08:12] OUR BUDGET WHAT THE EQUITY SPENDING
[02:08:15] AMOUNTS ARE, WE'LL BE ABLE TO LOOK AT IT
[02:08:16] ON A PORT WIDE BASIS AS A PERCENTAGE.
[02:08:19] SO WE ARE SHIFTING SOME OF THAT
[02:08:20] RESPONSIBILITY TO THE DIVISIONS TO
[02:08:22] REALLY BE RESPONSIBLE AS PART OF THEIR
[02:08:24] OWN PROCESSES TO GATHER UP AND IDENTIFY
[02:08:27] THE EQUITY SPENDING WITHIN THEIR
[02:08:29] DIVISIONS. AND THEN FOR EACH LIAISON
[02:08:32] THEY WILL REPORT OUT TO YOU AS PART OF
[02:08:33] THE BUDGET PROCESS, THEIR EQUITY
[02:08:36] SPENDING AND PROVIDE SOME SUMMARY
[02:08:38] INFORMATION, A LITTLE BIT ABOUT THAT
[02:08:40] THOUGHT PROCESS AND HOW THEY WENT
[02:08:41] THROUGH THAT, WHAT ADDITIONAL THINGS
[02:08:42] THEY'VE BEEN ADDING. SO THIS IS SORT

[02:08:46] OF AN EXCERPT FROM OUR PLAYBOOK OR WHAT
[02:08:49] WE'RE PROPOSING TO DO ON OUR BUDGET
[02:08:51] GUIDELINES. SO AGAIN, ON THE LEFT REALLY
[02:08:53] DEFINES WHAT THE OPERATING DIVISIONS
[02:08:55] WILL BE RESPONSIBLE FOR. THEY'LL HAVE
[02:08:56] SOME QUESTIONS THEY'LL NEED TO ADDRESS,
[02:08:58] BUT AGAIN, THEY'LL BE RESPONSIBLE FOR
[02:09:00] IDENTIFYING THE SPENDING AND ROLLING IT
[02:09:02] UP. BUT FOR INDIVIDUAL DEPARTMENTS,
[02:09:06] BASICALLY AT THE GRASSROOTS LEVEL,
[02:09:08] THEY'LL STILL HAVE SOME QUESTIONS TO
[02:09:09] ANSWER. WE'RE STILL GOING TO ASK THEM TO
[02:09:11] PROVIDE SOME INFORMATION ABOUT HOW
[02:09:13] THEY'RE THINKING ABOUT EQUITY WHEN THEY
[02:09:16] DO THEIR BUDGETS. ALSO WHETHER THEY FEEL
[02:09:18] THEY'RE GETTING ENOUGH TRAINING OR
[02:09:20] IDENTIFY OTHER ISSUES SO THEY'LL STILL
[02:09:22] PLAY A ROLE. BUT REALLY THE REPORTING
[02:09:24] WILL BE MORE AT THE DIVISION LEVEL AND
[02:09:26] THEN WE WILL ALSO BE COORDINATING WITHIN
[02:09:28] THE CENTRAL SERVICES GROUPS TO ALSO BE
[02:09:31] ABLE TO REPORT OUT ON EQUITY SPENDING
[02:09:34] ALSO FOR THOSE DEPARTMENTS. SO THESE ARE
[02:09:37] JUST SOME EXAMPLES OF THE PROCESS THAT
[02:09:39] WE'VE OUTLINED THAT WILL BE PART OF THE
[02:09:41] EQUITY PLAYBOOK AND BUDGET GUIDELINES.
[02:09:45] AND I THINK THE NEXT SLIDE IS OUR LAST
[02:09:48] SLIDE. I KNOW YOU'RE FAMILIAR WITH OUR
[02:09:50] BUDGETING TIMELINE AND PROCESS BUT THIS
[02:09:53] IS JUST THE EQUITY PROCESS WILL BE
[02:09:57] ALIGNED HERE. AND AGAIN, AS YOU HEARD,
[02:10:00] DIVISIONS WILL BE PRESENTING TO YOU
[02:10:02] THEIR EQUITY SPENDING IN THEIR BUDGET
[02:10:05] PRESENTATIONS. THANK YOU, COMMISSIONER
[02:10:08] MOHAMMED AND COMMISSIONER CHO FOR THIS
[02:10:09] IDEA. I THOUGHT IT WAS TERRIFYING TO GO
[02:10:12] AND FIGURE OUT WHAT OUR EQUITY SPENDING
[02:10:14] IS. I DID NOT THINK THAT WE COULD FIGURE
[02:10:16] IT OUT AND I THINK WE'VE DONE AN
[02:10:18] INCREDIBLE JOB. I WANT TO THANK THE
[02:10:21] FINANCE AND BUDGETING TEAM WHO'VE BEEN
[02:10:23] SO INCREDIBLY FORWARD THINKING AND
[02:10:26] INNOVATIVE IN THIS PROCESS AND TONY VAN
[02:10:29] AND ERIC SCHINFELD FOR BEING A CONSTANT
[02:10:32] PARTNER IN THIS WORK. I THINK WE'VE
[02:10:34] ACCOMPLISHED A LOT AND IT'S REALLY
[02:10:37] EXCITING, I THINK WHAT WE FOUND. AND I
[02:10:39] THINK THE PROCESS CAN UNFOLD AND BECOME
[02:10:43] AND DEVELOP MORE. BECAUSE I CAN
[02:10:46] SEE THAT IN THE COMING YEARS WE MIGHT BE
[02:10:49] ABLE TO DEFINE OUR EQUITY IMPACT FURTHER
[02:10:51] AND TO LOOK AT THE COST AND THE IMPACT
[02:10:54] AND BE ABLE TO REALLY UNFOLD THIS
[02:10:56] FURTHER. BUT I. THINK IT'S A GREAT
[02:10:58] BEGINNING FOR OUR WORK AND WE LOOK
[02:11:00] FORWARD TO ALSO FINDING WAYS THAT THE
[02:11:03] EQUITY INDEX CAN WORK WITH THIS AND KIND
[02:11:06] OF MANIFEST WHERE OUR INVESTMENTS ARE IN
[02:11:10] KING COUNTY, IN SOUTH KING COUNTY
[02:11:12] ESPECIALLY, AND TO KIND OF ALSO REPORT
[02:11:14] BACK ON OUR EQUITY SPENDING. SO THERE
[02:11:16] ARE A LOT OF DIFFERENT WAYS THAT I THINK
[02:11:18] THIS WORK CAN GROW INTO THE FUTURE. BUT

[02:11:20] THANK YOU FOR THIS ASSIGNMENT. IT'S
[02:11:23] REALLY HELPED US. I THINK ALL OF US HAD
[02:11:25] TO HAVE A LOT OF DEEPER CONVERSATIONS
[02:11:27] AND I KNOW THAT IN THE LAST YEAR'S
[02:11:29] COMMISSION RETREAT YOU BROUGHT UP,
[02:11:31] LIKE, WHAT WOULD IT LOOK LIKE IF WE HAD
[02:11:33] A MANDATE OF 1% SPENDING, LIKE THE
[02:11:36] ART POLICY. AND I THINK IT'S REALLY
[02:11:38] EXCITING TO SEE THAT WE'RE MUCH FURTHER
[02:11:40] THAN 1%. AND I HOPE THAT YOU CAN USE
[02:11:44] THIS AS A TOOL IN YOUR OWN THINKING
[02:11:46] ABOUT YOUR BUDGET ASKS AND ALSO SUPPORT
[02:11:50] ALL OF OUR DIVISIONS TO CONTINUE TO GROW
[02:11:52] OUR EQUITY SPENDING. SO THANK YOU AND I
[02:11:54] THINK WE'RE HERE TO ANSWER ANY QUESTIONS
[02:11:56] YOU MIGHT HAVE. EXCELLENT. THANK YOU SO
[02:11:58] MUCH BOTH TO ERIC AND BOOKDA AND YOUR
[02:12:01] TEAMS AND TO DAN FOR ALL THE WORK YOU
[02:12:04] GUYS DID ON THIS FRIGHTENING EXPERIMENT
[02:12:07] AND RESEARCH PROJECT, BUT I THINK WE'RE
[02:12:10] ALL BETTER FOR IT. I'M GOING TO GO AHEAD
[02:12:12] AND OPEN IT UP FOR COMMISSIONERS FOR
[02:12:13] QUESTIONS OR COMMENTS. I'LL START WITH
[02:12:15] COMMISSIONER MOHAMMED.
[02:12:19] THANK YOU, PRESIDENT CHO. I ALSO WANT TO
[02:12:22] THANK YOU ALL FOR THE WORK THAT YOU DID
[02:12:25] TO BRING THIS INFORMATION TO US. FOR ME,
[02:12:28] IT WAS IMPORTANT TO REQUEST THIS TYPE
[02:12:31] OF ACCOUNTING AND TO BE ABLE TO SEE THE
[02:12:35] BREAKDOWN OF WHERE WE ARE INVESTING.
[02:12:39] A LOT OF THE TIMES WE CAN BE IN
[02:12:41] POSITIONS, ESPECIALLY I THINK, FOR FOLKS
[02:12:43] IN LEADERSHIP TO WANT TO THROW MONEY AT
[02:12:46] CERTAIN PROBLEMS WITHOUT REALLY
[02:12:48] REALIZING WHERE THE NEEDS ARE GREATEST.
[02:12:50] AND WHAT I REALLY LOVED THE MOST ABOUT
[02:12:55] YOUR ALL'S FRAMEWORK AND THINKING WAS
[02:12:57] BEING CONSERVATIVE AROUND WHAT
[02:13:00] INFORMATION WOULD BE USEFUL HERE BECAUSE
[02:13:02] WE REALLY DID WANT TO GATHER DATA AND
[02:13:05] INFORMATION THAT WOULD BE USEFUL TO US
[02:13:07] AND THAT WE WEREN'T DOING THINGS LIKE
[02:13:10] ACCOUNTING. AS MUCH AS WE WOULD LOVE TO
[02:13:12] SAY EVERYONE IS DOING EQUITY WORK AND
[02:13:15] THAT MOVES US EVERY SINGLE DAY, WHICH
[02:13:18] MIGHT BE VERY TRUE. AT THE SAME TIME,
[02:13:21] WE HAVE TO BE REALLY THOUGHTFUL IN HOW
[02:13:24] WE ARE MEASURING THAT SO THAT WE COULD
[02:13:26] REALLY UNDERSTAND WHERE SOME OF THOSE
[02:13:28] NEEDS ARE AND THAT WE'RE NOT BEING SEEN
[02:13:30] AS GREENWASHING OR SAYING THAT WE'RE
[02:13:34] GIVING SO MUCH MONEY TO SOUTH KING
[02:13:36] COUNTY COMMUNITIES BECAUSE WE HAVE THIS
[02:13:38] PROGRAM. AND SO I DID JUST WANT TO
[02:13:41] ACKNOWLEDGE THAT AND APPRECIATE THAT
[02:13:43] FRAMEWORK THAT YOU PUT AROUND THIS AS
[02:13:46] WELL AS FOR THE STAFF HOURS.
[02:13:49] RIGHT. I THINK LIMITING THAT WAS
[02:13:52] IMPORTANT. THIS CALCULATION
[02:13:57] WILL BE REALLY HELPFUL IN US FIGURING
[02:13:59] OUT, ESPECIALLY RIGHT NOW IN A BUDGET
[02:14:02] SEASON, WHERE DO WE INVEST OUR TIME.
[02:14:06] I DID MENTION AS I CAME HERE. I AM

[02:14:10] ALWAYS FASCINATED BY THE ARTS PROGRAM
[02:14:13] AND THE IDEA OF ALLOCATING SPECIFIC
[02:14:16] DOLLARS CITIES DO IT. AND WHEN YOU LOOK
[02:14:19] AT THE HISTORY OF HOW THOSE ART PROGRAMS
[02:14:23] HAVE BEEN SET UP, THAT 1% WAS NEVER
[02:14:25] SOMETHING THAT PEOPLE AGREED ON
[02:14:26] INITIALLY. THERE WAS A LOT OF PUSHBACK.
[02:14:28] WHETHER YOU LOOK AT HISTORICALLY FROM
[02:14:30] THE CITY OF SEATTLE, MAYBE THE PORT AND
[02:14:31] OTHER AGENCIES, IT'S NEVER SOMETHING
[02:14:33] THAT PEOPLE WANT TO DO HAVE AN ACTUAL
[02:14:34] LINE ITEM FOR A SPECIFIC PROGRAM,
[02:14:37] RIGHT? AND I THINK IT WAS THE SAME. IT
[02:14:40] WAS FRIGHTENING BECAUSE IT IS WORRISOME
[02:14:43] TO SAY LET'S LINE ITEM SOMETHING WITHOUT
[02:14:45] REALLY KNOWING WHERE WE ARE GOING. AND I
[02:14:47] THINK WE SEE THAT WE'RE DOING A REALLY
[02:14:50] GREAT JOB. WE'VE MADE A LOT OF
[02:14:51] INVESTMENTS. AND I ALSO DO RECOGNIZE
[02:14:53] THAT SOME OF THESE INVESTMENTS THAT WE
[02:14:55] ARE COUNTING FOR ARE NOT PERMANENT
[02:14:57] PROGRAMS, RIGHT? THESE ARE PROGRAMS THAT
[02:14:59] WILL RUN OUT. AND THAT'S NOT THE CASE
[02:15:02] FOR THE ARTS 1% PROGRAM. IT IS
[02:15:06] THERE. AND SO I THINK IT DOES GIVE US AN
[02:15:08] OPPORTUNITY TO DECIDE WHERE DO WE WANT
[02:15:11] TO INVEST AND HOW LONG DO WE WANT TO
[02:15:12] MAKE THOSE INVESTMENTS FOR. AND I THINK
[02:15:14] WE HAVE THE RIGHT INFORMATION, BALANCED
[02:15:16] INFORMATION IN FRONT OF US TO BE ABLE TO
[02:15:18] MAKE THOSE REALLY INFORMED DECISIONS.
[02:15:21] AND THE LAST THING I WILL SAY, WE ARE IN
[02:15:22] AN ERA WHERE EQUITY IS UNDER CRITICISM,
[02:15:26] BOTH FROM THE FEDERAL LEVEL, LOCAL
[02:15:28] LEVELS, EVERYBODY SEEMS TO CRITICIZE
[02:15:30] THIS WORK. AND SOMETIMES I AM AMONG
[02:15:34] THOSE CRITICS, RIGHT, SAYING, WELL, HOW
[02:15:37] ARE WE BREAKING THIS DOWN? HOW ARE WE
[02:15:39] MAKING THE INVESTMENTS? AND THIS IS A
[02:15:40] NEW MODEL. PEOPLE DON'T HAVE THIS MODEL
[02:15:43] RIGHT IN PLACE. AND I THINK WHAT YOU
[02:15:45] GUYS HAVE DONE IS HISTORICAL. OTHER
[02:15:47] JURISDICTIONS CAN USE THIS MODEL TO
[02:15:50] PROVE THAT WE ARE INVESTING WHERE THE
[02:15:51] NEEDS ARE GREATEST AND THE INVESTMENTS
[02:15:53] ARE DIVERSE. WE'RE INVESTING IN THINGS
[02:15:55] LIKE ENVIRONMENTAL JUSTICE, CLEANUPS,
[02:15:58] RIGHT? AND WE'RE INVESTING IN DIVERSE
[02:16:00] COMMUNITIES WHO HAVE BEEN HISTORICALLY
[02:16:03] BEEN LEFT OUT FROM GOVERNMENT
[02:16:07] INVESTMENTS. AND THOSE FOLKS COME FROM
[02:16:10] ALL WALKS OF LIFE BUT SHARE THE SAME
[02:16:13] SORT OF STORIES OF BEING LEFT OUT OR NOT
[02:16:16] BEING INCLUDED IN GOVERNMENT FUNDINGS.
[02:16:19] AND SO I THINK BEING ABLE TO MEASURE
[02:16:22] THIS AND SHOW THESE ACCOUNTS REALLY
[02:16:25] PUSHES BACK ON THOSE CRITICS AND ALLOWS
[02:16:28] THEM TO HAVE USE THIS INFORMATION TO
[02:16:30] ACTUALLY SHOW THAT WHAT WE'RE DOING IS
[02:16:33] BEYOND WHAT THE SMALL MINDS MAY BE
[02:16:36] THINKING. AND I JUST WANT TO GIVE DEEP
[02:16:39] GRATITUDE TO THE FINANCE TEAM FOR YOUR
[02:16:42] THOUGHTFULNESS DIRECTOR DAN THOMAS,

[02:16:45] YOUR ENTIRE TEAM, ERIC TUNNEY AND
[02:16:48] DIRECTOR GHEISAR FOR BEING SO OPEN AND TO
[02:16:51] YOUR TEAM WHO'VE TAKEN THIS IDEA ON AND
[02:16:54] I HOPE IN COMMISSIONER CHO AND I TALKED
[02:16:56] ABOUT THIS. COMMISSIONER CHO TOO. IT WAS
[02:16:58] FRIGHTENED AT ONE POINT I WAS LIKE,
[02:17:00] WHAT'S THIS ONE PERSON YOU'RE TALKING
[02:17:01] ABOUT? HE HAS GREAT IDEAS AND IT WAS
[02:17:03] GREAT PARTNERING WITH YOU AND GOING BACK
[02:17:06] AND FORTH ON THIS. AND I THINK WE'RE AT
[02:17:08] A GOOD PLACE TO MOVE FORWARD. THANKS FOR
[02:17:11] THE TIME. EXCELLENT. FOR THE RECORD, I
[02:17:14] KNEW THE ENTIRE TIME WE WERE ABOVE 1%.
[02:17:17] ALL RIGHT, ANY OTHER COMMENTS,
[02:17:20] COMMISSIONER CALKINS?
[02:17:24] COUPLE OF THINGS. WHEN WE LOOK AT SLIDE
[02:17:27] TEN AND IN FACT, EVEN THE WAY WE ANALYZE
[02:17:33] IN THE PREVIOUS SLIDES WHERE WE TAKE OUT
[02:17:36] THE WMBE SPEND BECAUSE IT SWAMPS
[02:17:40] EVERYTHING ELSE, THAT SAYS TO ME ONE
[02:17:43] THING IS THAT IS THE SINGLE BIGGEST
[02:17:46] LEVER WE HAVE TO AFFECT CHANGE. AND IN
[02:17:48] FACT, THAT'S I FEEL LIKE WHAT WE HEAR
[02:17:49] MOST FROM OUR COMMUNITY PARTNERS,
[02:17:53] USE OUR FIRMS, THAT ALLOWS US
[02:17:57] TO SORT OF ALL
[02:18:00] OF THE COMMENSURATE,
[02:18:03] BENEFITS, EXPERTISE WITHIN COMMUNITY,
[02:18:06] THE INDIRECT JOBS THAT ARE CREATED, ALL
[02:18:08] THOSE THINGS ARE HAPPENING WHEN WE
[02:18:10] UTILIZE EXTERNAL FIRMS THAT FIT INTO THE
[02:18:12] ONE B CATEGORY. SO ON THE ONE HAND,
[02:18:15] THAT'S REALLY ENCOURAGING AND I THINK WE
[02:18:17] SHOULD REALLY LEAN INTO THAT AND
[02:18:18] CONTINUE TO TRY TO FIGURE OUT. THIS IS
[02:18:21] INSPIRING FOR US AS WE DEAL WITH SOME OF
[02:18:23] THE REALLY TRICKY ISSUES, PARTICULARLY
[02:18:24] AROUND THE AIRPORT, ASSOCIATED WITH THAT
[02:18:26] PARTICULAR INVESTMENT IN AN AREA WHERE
[02:18:29] WE'VE HAD SOME SUCCESS, BUT THERE'S HUGE
[02:18:31] AMOUNTS OF POTENTIAL FOR MORE. IT IS
[02:18:35] ALSO PROBABLY THE AREA THAT IS MOST
[02:18:38] STRUCTURAL VERSUS INDIVIDUAL, WHERE IT'S
[02:18:41] GOING TO TAKE A CHANGE TO THE ENTIRE
[02:18:43] SYSTEM TO REALLY CONTINUE TO MAKE
[02:18:46] PROGRESS. AND IT'S ALSO THE MOST LONG
[02:18:48] TERM, I THINK, VERSUS A QUICK FIX THAT
[02:18:51] ALLOWS US TO CHECK A BOX AND MOVE ON.
[02:18:53] AND SO TO COMMISSIONER MOHAMMED'S POINT,
[02:18:57] THESE CAN'T BE ONE OFF INTERVENTIONS.
[02:18:59] THEY HAVE TO BE PROGRAMS THAT PERSIST.
[02:19:05] I DON'T WANT TO DISPARAGE THE EFFORTS
[02:19:07] WE'VE DONE INTERNALLY THAT HAVE BEEN
[02:19:08] VERY SUCCESSFUL AS WELL TO CREATE
[02:19:11] OPPORTUNITIES FOR FOLKS WHO HISTORICALLY
[02:19:13] HAVE NOT HAD THOSE OPPORTUNITIES. AND
[02:19:16] THEN MY OTHER I KEEP BRINGING THIS UP
[02:19:19] BOOKDA, BUT WE ARE IN A CHANGING
[02:19:23] REGULATORY ENVIRONMENT AROUND THESE
[02:19:24] THINGS AND A LOT OF WHAT USED TO BE SORT
[02:19:27] OF SOLID FOOTING FOR US TO WORK ON WITH
[02:19:30] OUR LEGAL TEAM TO UNDERSTAND WHERE WE
[02:19:32] COULD VENTURE WITH SOME OF THESE THINGS.

[02:19:34] IT'S NOW UNTESTED. I GUESS I WOULD SAY
[02:19:40] WE NEED TO APPROACH THESE
[02:19:44] QUESTIONS OF CREATING OPPORTUNITY
[02:19:48] FOR THOSE WHO HISTORICALLY HAVE NOT HAD
[02:19:51] OPPORTUNITIES WITH A WILLINGNESS TO
[02:19:54] PROBE AND MAYBE TAKE
[02:19:59] SOME RISKS IN THIS ENVIRONMENT WHERE
[02:20:01] THERE ISN'T THE CERTAINTY THAT WE MAY
[02:20:02] HAVE HAD PREVIOUSLY AND ALSO A
[02:20:06] RECOGNITION THAT WE MAY NEED TO ALTER
[02:20:08] OUR STRATEGY A LITTLE BIT TO ACCOMMODATE
[02:20:11] THESE NEW BOUNDARIES.
[02:20:14] SO I KNOW WE HAVE VERY SMART PEOPLE
[02:20:17] THINKING ABOUT THESE QUESTIONS ALL THE
[02:20:19] TIME, BUT I THINK THAT'S GOING TO BE A
[02:20:21] BIG PART OF OUR WORK, TOO, IS TO NOT
[02:20:24] ALWAYS FOR ALL OF US NOT
[02:20:28] TO ACCEPT NO AS THE FINAL ANSWER.
[02:20:33] EXCELLENT. COMMISSIONER FELLEMAN,
[02:20:41] TURN IT OFF TO SPEAK. SO THANK YOU FOR
[02:20:44] I'D LIKE TO FOLLOW UP ON THIS POINT THAT
[02:20:46] THE THING THAT WE'RE EXCLUDING IS THE
[02:20:48] GORILLA IN THE ROOM.
[02:20:51] I WAS THINKING THAT MY ANALOGY IS
[02:20:55] WHEN I LOOK AT VESSEL TRAFFIC AND PUGET
[02:20:57] SOUND. FERRIES ARE LIKE THIS AND
[02:21:00] EVERYTHING ELSE IS LIKE THIS. SO YOU
[02:21:02] TAKE FERRIES OUT AND THEN YOU CAN SEE
[02:21:04] TRENDS IN VESSEL TRAFFIC. RIGHT. BUT IT
[02:21:07] DOESN'T MEAN YOU DON'T LOOK AT FERRIES.
[02:21:10] IT'S JUST ON A DIFFERENT SCALE.
[02:21:14] I'M KIND OF CONCERNED THAT WE DON'T
[02:21:16] THROW THIS FOUNDATIONAL THING OUT,
[02:21:18] WHICH IS REALLY THE STRUCTURAL ISSUE FOR
[02:21:21] LONG TERM SUCCESS OF THIS COMMUNITY THAT
[02:21:23] WE ARE TRYING TO FACILITATE.
[02:21:26] AND I THINK I WAS JUST THINKING ABOUT
[02:21:29] DIFFERENT WAYS OF REPRESENTING IT. IT
[02:21:30] COULD BE A PERCENT OF TOTAL SPEND.
[02:21:33] RIGHT? SO HOW DOES THE PERCENT CHANGE
[02:21:36] OVER TIME? AND THIS IS SOMETHING THAT WE
[02:21:38] COULD POTENTIALLY BE, OUR POLICIES CAN
[02:21:42] HELP FACILITATE. AND THE GORILLA IN THE
[02:21:44] ROOM IS THE CONVERSATION. I'VE GOT TWO
[02:21:46] GORILLAS CONVERSATION IN THE ROOM IS
[02:21:50] ABOUT THE UPDATE OF THE PLA. RIGHT. AND
[02:21:53] HOW MUCH OF AN IMPEDIMENT IS THAT FOR
[02:21:55] SMALL BUSINESSES VERSUS WHAT'S BEEN
[02:21:58] GOING ON. AND I KNOW I'VE BEEN AROUND
[02:22:00] LONG ENOUGH THAT THIS HAS SWUNG BACK AND
[02:22:01] FORTH OVER THE YEARS AND CERTAINLY
[02:22:04] SOMETHING I'VE BEEN HEARING A LOT ABOUT
[02:22:06] OUT THERE WHEN YOU'RE IN THE TRAIL. BUT
[02:22:09] THAT IS SOMETHING THAT WHILE THERE ARE
[02:22:11] THESE EXTERNALITIES THAT ARE PRECLUDING
[02:22:15] THE EQUITABLE SPEND, THERE ARE SOME
[02:22:19] THINGS THAT WE HAVE CONTROL OVER. SO HOW
[02:22:22] IT'S REPRESENTED AND JUST TRACKING IT,
[02:22:24] WHETHER OR NOT IT'S SOMETHING THAT WE
[02:22:26] ACTUALLY TAKE DIRECT ACTION ON OR THAT
[02:22:28] WE JUST SEE PROGRESS IN THE COMMUNITY,
[02:22:30] IS SOMETHING THAT WE SHOULD HAVE
[02:22:31] VISIBILITY ON. HOW YOU DO THAT, GOOD

[02:22:34] LUCK, BUT THANK YOU SO MUCH FOR BEING
[02:22:36] ABLE TO GIVE US SOMETHING TO FOLLOW.
[02:22:39] COMMISSIONER HASEGAWA. THANK YOU. I JUST
[02:22:45] WANT TO ACKNOWLEDGE, I DON'T THINK WE
[02:22:47] HAD A CHANCE TO BE ABLE TO BRING UP THE
[02:22:49] ACTUAL TOOL ITSELF, BUT THAT IT REALLY
[02:22:52] IS A PHENOMENAL TOOL AND THAT IT
[02:22:56] TAKES INTO CONSIDERATION THAT RACE AND
[02:22:57] GENDER ARE ALSO SPECIFIC FACTORS WHEN
[02:23:01] CONSIDERING EQUITY AND EQUITY SPEND.
[02:23:06] I AM SO PROUD OF THIS BECAUSE
[02:23:10] WE HAVE TO EQUIP OURSELVES AS A PUBLIC
[02:23:13] ENTITY WITH AS MANY TOOLS AS POSSIBLE TO
[02:23:16] UNDERSTAND EQUITY AND INEQUITIES,
[02:23:19] PARTICULARLY IN A POLITICAL CLIMATE
[02:23:22] WHERE THERE ARE ROBUST FORCES,
[02:23:26] DISBANDING ACTIONS, TO BE ABLE TO
[02:23:29] DISMANTLE INSTITUTIONAL RACISM.
[02:23:36] I JUST REALLY COMMEND EVERYBODY
[02:23:40] AMONG STAFF. AND I'D ALSO LIKE TO
[02:23:42] ACKNOWLEDGE OUR FORTERRA CHAIRS OF THE
[02:23:44] EQUITY WORKFORCE DEVELOPMENT COMMITTEE
[02:23:46] FOR SPEARHEADING THIS WORK. IT ALL
[02:23:50] STARTED WITH AN IDEA. TO SEE IT NOW
[02:23:53] ACTUALLY BE A TOOL, LIKE A TANGIBLE
[02:23:57] TOOL THAT WE CAN INTERACT WITH IS
[02:23:59] PHENOMENAL. MY QUESTION IS, WHEN DOES
[02:24:01] THAT ACTUALLY BECOME PUBLIC FACING SO
[02:24:04] THAT IT'S NOT JUST AN INTERNAL RESOURCE,
[02:24:06] BUT IT'S ALSO TRANSPARENCY MEASURE AS
[02:24:09] WELL?
[02:24:13] SOON, RIGHT? YEAH. WELL, A COUPLE OF
[02:24:15] PIECES TO THAT. AS BOOKDA MENTIONED,
[02:24:17] WE'RE WORKING ON THE DASHBOARD. WE
[02:24:19] REALLY ONLY HAVE A FEW REFINEMENTS AND
[02:24:21] WE'LL BE ABLE TO HAVE THAT HOPEFULLY
[02:24:23] LIVE. AND I THINK THE IDEA IS TO HAVE
[02:24:25] THAT AVAILABLE FOR THE PUBLIC AS WELL.
[02:24:27] ALSO AS WE GET INTO OUR BUDGETING
[02:24:29] PROCESS THIS FALL, THAT'LL PROBABLY BE
[02:24:31] THE FIRST BIG ROLLOUT FOR NEXT YEAR,
[02:24:33] FOR 2024, WHERE YOU'LL BE ABLE TO SEE
[02:24:35] THE EQUITY SPENDING AND THE PERCENTAGE
[02:24:37] AS PART OF THOSE BUDGET PRESENTATIONS.
[02:24:40] AND THEN WE ALSO ANTICIPATE A LITTLE BIT
[02:24:42] TO COMMISSIONER FELLEMAN'S QUESTION.
[02:24:44] PROBABLY AT YEAR END WE WOULD LIKE TO
[02:24:46] SEE MAYBE AS PART OF OUR YEAR END
[02:24:48] FINANCIAL REPORT, A SECTION ON EQUITY
[02:24:50] SPENDING WHERE WE PULL IT ALL TOGETHER,
[02:24:52] WHERE WE SHOW THIS ELEMENT, WE BRING IN
[02:24:55] THE WMBE. AND THERE ARE OTHER AREAS,
[02:24:57] TOO, WHERE FUNDS ARE BEING SPENT THAT
[02:24:59] DIDN'T QUITE QUALIFY. BUT I KNOW A LOT
[02:25:01] OF PEOPLE, A LOT OF STAFF AT PORT FELT
[02:25:04] KIND OF LEFT OUT BECAUSE THEY FELT THEY
[02:25:06] WERE DOING A LOT OF GREAT EQUITY
[02:25:07] EFFORTS. AND WHETHER IT'S IN THE
[02:25:09] ENVIRONMENTAL REMEDIATION HAS A LOT OF
[02:25:11] EQUITY COMPONENTS AND THEY WANTED IT TO
[02:25:13] BE INCLUDED. BUT FOR PRACTICAL REASONS,
[02:25:15] WE COULDN'T. SO I THINK WE'D LIKE TO BE
[02:25:17] ABLE TO THINK ABOUT HOW TO PUT TOGETHER

[02:25:19] A MORE COMPREHENSIVE SORT OF YEAR END
[02:25:21] SUMMARY OF ALL THE DIFFERENT THINGS THAT
[02:25:23] ARE GOING ON, ALL THE SPENDING THAT
[02:25:25] WE'RE DOING AND ALL THE AREAS THAT WE'RE
[02:25:27] TOUCHING AS PART OF A MORE OF A
[02:25:29] COMPREHENSIVE YEAR END REPORT.
[02:25:32] THANK YOU. GREAT. AND IT LOOKS LIKE
[02:25:35] STEVE EXECUTIVE DR METRUCK, YOU MIGHT
[02:25:37] HAVE SOME COMMENTS AS WELL. YEAH, I JUST
[02:25:39] WANTED TO ADD TO THAT AND I THINK
[02:25:40] COMMISSIONERS, AGAIN, THANK YOU FOR YOUR
[02:25:41] LEADERSHIP. LET ME JUST ADD TO THIS TOO.
[02:25:43] WHEN I WALKED OUT OF THE VIRTUAL MEETING
[02:25:46] AND SAYING HOW ARE WE GOING TO DO THIS?
[02:25:48] AND THE STAFF SAID, I THINK WE HAVE SOME
[02:25:50] IDEAS AND MOVING FORCE WITH THE
[02:25:53] DEFINITIONS THAT WE DIDN'T HAPPEN, I
[02:25:56] JUST WANT TO SAY THANKS TO ALL THE STAFF
[02:25:58] BECAUSE I THOUGHT IT WOULD TAKE US MUCH
[02:25:59] LONGER IN ORDER TO DO THIS AND FIGURE
[02:26:01] THIS OUT. SO THIS IS REALLY IMPRESSIVE
[02:26:03] WORK. SO PROUD OF THE STAFF AND THANK
[02:26:06] YOU FOR THE DIRECTION, ESPECIALLY
[02:26:08] COMMISSIONER MOHAMMED, WHEN WE LOOKED AT
[02:26:10] THIS AND UNDERTOOK THIS AND ALL THE
[02:26:11] COMMISSIONERS FOR YOUR LEADERSHIP AND
[02:26:12] SAYING THAT THIS IS IMPORTANT TO US.
[02:26:14] BUT I THINK ALSO IN ADDING THAT PICTURE
[02:26:16] THAT DAN'S TALKING ABOUT, WE'RE ALSO
[02:26:18] LOOKING AT THE OTHER PART HERE THAT'S
[02:26:20] EVEN BIGGER THAN OUR CAPITAL IS
[02:26:22] OPERATING OUR GATEWAYS, WHICH IS WHAT'S
[02:26:25] THE MULTIPLIER? WE KNOW THAT'S BILLIONS
[02:26:27] OF DOLLARS TO THE ECONOMY CRUISE BY
[02:26:29] ITSELF IS 900 MILLION. WHERE DO THOSE
[02:26:32] BENEFITS ACCRUE? AND SO THOSE ANALYSIS
[02:26:35] IS ANOTHER PART OF THE WHOLE PICTURE
[02:26:36] THAT WE'RE DOING. AND WE SHOULD PUT THAT
[02:26:38] TOGETHER BECAUSE PART OF US ARE
[02:26:39] SPENDING, PART OF US ARE SPENDING AND
[02:26:42] THEN CONTRACTING WITHIN THAT. BUT THEN
[02:26:44] OPERATING THE GATEWAYS HAS A HUGE EFFORT
[02:26:47] ITSELF AND WE CAN GUIDE THOSE THROUGH
[02:26:49] ACTIONS OF OURSELVES. SO WE'D LIKE TO
[02:26:51] PUT TOGETHER THROUGH BUDGETING. NOW THAT
[02:26:53] WE HAVE THESE DEFINITIONS AND WE CAN
[02:26:55] MOVE FORWARD ON SOME OF THESE, WE CAN
[02:26:57] EXPAND IT WITH SORRY, PETE, THERE,
[02:27:00] WE CAN EXPAND IT WITH THE ELEMENTS THAT
[02:27:02] DAN WAS TALKING ABOUT WHERE THEY GO.
[02:27:04] BUT THEN WE CAN ADD THIS OTHER PIECE,
[02:27:06] WHICH IS IN THE WORK THAT WE'RE GOING TO
[02:27:08] UNDERTAKE. AND IT MAY TAKE US A LITTLE
[02:27:09] WHILE BECAUSE THESE ARE NOT EASY THINGS
[02:27:11] TO ESTIMATE TO UPDATE OUR IMPACT
[02:27:15] STUDIES, BUT THOSE WILL ADD THE WHOLE
[02:27:17] PICTURE OF WHAT WE'RE DOING AND THEN HOW
[02:27:19] NOT JUST THE GENERAL ECONOMIC IMPACT,
[02:27:21] BUT WHERE DO THOSE BENEFITS ACCRUE? AND
[02:27:23] THAT WILL MATTER TO THE COMMUNITIES THAT
[02:27:25] WE'RE TALKING ABOUT AS WELL. THAT'S THE
[02:27:27] BIG PICTURE OF WHERE I ENVISION US GOING
[02:27:29] WITH ALL THESE PIECES TOGETHER.

[02:27:30] EXCELLENT. ALL RIGHT,
[02:27:34] AARON, USUALLY THE EXECUTIVE DIRECTOR
[02:27:36] GETS THE LAST WORD. I JUST WANT TO
[02:27:39] THROW A COUPLE OF OTHER ALPHABET SOUPS
[02:27:41] IN HERE THAT I THINK ARE WORTH
[02:27:42] CONSIDERING ALONG. IF WE'RE GOING TO
[02:27:43] TALK ABOUT WMBE PROGRAMS, WHICH IS
[02:27:44] SOMETHING WE RUN DIVERSITY AND
[02:27:46] CONTRACTING OUT OF THE PORT, BUT WE ALSO
[02:27:48] HAVE THE DISADVANTAGED BUSINESS
[02:27:49] ENTERPRISE PROGRAM, WHICH ARE FEDERAL
[02:27:51] DOLLARS THAT GO INTO OUR CONSTRUCTION.
[02:27:53] AND WE ALSO HAVE OUR ACDBE PROGRAM WHICH
[02:27:55] IS AIRPORT CONCESSIONS, DISADVANTAGED
[02:27:57] BUSINESS ENTERPRISES. AND THOSE ARE ALSO
[02:27:59] VERY LARGE PROGRAMS THAT HAVE A LOT OF
[02:28:01] MONEY AT STAKE WHERE YOU CAN REALLY
[02:28:03] DRIVE MONEY, WHERE BUSINESSES CAN AVAIL
[02:28:05] THEMSELVES OF THE SERVICES THAT THE THE
[02:28:07] PORTS NEED. IT'S WHAT HAPPENS WITH
[02:28:09] CRUISE. IT WHAT HAPPENS AT AIRPORT
[02:28:10] CONCESSIONS. IT'S WHAT HAPPENS IF
[02:28:12] FEDERAL PROJECTS HAVE FEDERAL
[02:28:13] CONSTRUCTION DOLLARS. AND SO THOSE ARE
[02:28:15] OTHER LARGE LEVERS THAT CAN REALLY DRIVE
[02:28:18] DIFFERENCES INTO COMMUNITIES. SO I
[02:28:19] WANTED TO PUT THOSE ON THE TABLE AS
[02:28:20] WELL. AS WE CONSIDER HOW DO WE DO
[02:28:22] OVERSIGHT AND FIGURE OUT WAYS TO DO
[02:28:24] BETTER FOR THE PORT. THANKS. GREAT.
[02:28:27] THANKS, AARON. ACTUALLY, I GET THE LAST
[02:28:28] WORD. I'M GOING TO CLOSE BY ALSO PILING
[02:28:32] ON. I REALLY APPRECIATE THIS WORK AND I
[02:28:35] DID TRULY BELIEVE FROM THE BEGINNING
[02:28:37] THAT WE AS AN ORGANIZATION SPENT MORE
[02:28:38] THAN 1% ON EQUITY. I'M VERY HAPPY TO SEE
[02:28:41] THAT WE'VE EXCEEDED THAT, EVEN WITH A
[02:28:44] CONSERVATIVE APPROACH TO HOW WE ASSESS
[02:28:50] OUR EQUITY SPEND. THE REASON I LOVE THIS
[02:28:53] IS NOT JUST BECAUSE IT WAS MUCH NEEDED,
[02:28:56] BUT BECAUSE OUR CONCLUSION IS NOT JUST
[02:28:58] BASED ON CONJECTURE, IT'S BASED ON DATA
[02:28:59] AND FACTS. RIGHT. AND I THINK FOR ME,
[02:29:04] AT LEAST FROM WHAT I'VE SEEN EXTERNALLY
[02:29:07] TO THE PORT POOR, THERE MIGHT BE
[02:29:08] SENTIMENTS OUT THERE THAT WE AS AN
[02:29:10] ORGANIZATION HAVE BECOME TOO WOKE OR
[02:29:12] HAVE STRAYED FROM OUR CORE MISSION. BUT
[02:29:15] THIS JUST SHOWS RIGHT HERE THAT WE CAN
[02:29:18] WALK AND CHEW GUM AT THE SAME TIME THAT
[02:29:20] THE WORK WE DO AS AN ORGANIZATION TO
[02:29:23] PROMOTE EQUITY WITHIN OUR COMMUNITIES IS
[02:29:24] NOT MUTUAL EXCLUSIVE TO PROMOTING A
[02:29:27] SAFE, FUNCTIONAL GATEWAY. RIGHT. AND
[02:29:31] THAT THIS VALIDATES WHAT WE KNEW
[02:29:34] ALL ALONG, THAT EQUITY IS JUST NOT ONE
[02:29:38] PILLAR IN ALL THAT WE DO. BUT IT'S A
[02:29:40] PILLAR THAT GOES HORIZONTALLY AND
[02:29:41] TOUCHES EVERY SINGLE THING THAT WE DO,
[02:29:43] THAT WE LOOK AT THINGS THROUGH THE LENS
[02:29:44] OF EQUITY AND THAT WE CAN'T LOOK AT IT
[02:29:49] IN A VACUUM. SO I REALLY APPRECIATE,
[02:29:52] STEVE, YOU BEING OPEN TO THIS

[02:29:55] UNCOMFORTABLE EXERCISE TO THE STAFF,
[02:29:58] ERIC BOOKDA AND DAN, FOR TAKING THIS ON
[02:30:02] AND REALLY PROVIDING US WITH SOMETHING
[02:30:03] THAT IS NOT JUST REASSURING, BUT
[02:30:05] SOMETHING THAT WE CAN WORK OFF OF AND
[02:30:07] BUILD UPON GOING FORWARD. REALLY LOOKING
[02:30:09] FORWARD TO SEEING THE NEXT STEPS THAT
[02:30:11] YOU OUTLINED IN THE POWERPOINT
[02:30:14] PRESENTATION. AND I THINK IT'S CLEAR AND
[02:30:17] SAFE TO SAY THAT YOU HAVE THE
[02:30:19] COMMISSION'S FULL SUPPORT IN CONTINUING
[02:30:20] TO PURSUE THRESHOLDS AND OUR GOALS ON
[02:30:24] EQUITY SPEND. SO THANK YOU SO MUCH FOR
[02:30:25] THAT AGAIN, AND GOOD WORK. THANK YOU.
[02:30:28] THANK YOU. THANK YOU, COMMISSIONER. ALL
[02:30:31] RIGHT, SO WITH THAT, THAT CONCLUDES OUR
[02:30:34] BUSINESS MEETING AGENDA FOR THE DAY.
[02:30:36] ARE THERE ANY CLOSING COMMENTS AT THIS
[02:30:37] TIME OR MOTIONS RELATING TO COMMITTEE
[02:30:39] REFERRALS FOR COMMISSIONERS?
[02:30:40] COMMISSIONER HASEGAWA? YES. TWO
[02:30:42] COMMENTS. ONE IS THAT I JUST WANTED TO
[02:30:44] ACKNOWLEDGE THE RECENT DECISION BY THE
[02:30:47] SUPREME COURT THAT BASICALLY PROHIBITED
[02:30:51] RACE AS A CONSIDERATION FOR ENTRANCE
[02:30:53] INTO COLLEGE ADMISSIONS, AND THAT THAT
[02:30:55] IS A SLIPPERY SLOPE. IT'S A DANGEROUS
[02:30:57] PRECEDENT WHICH SIGNALS CONCERNS FOR
[02:30:59] RACE BEING CONSIDERATION ACROSS SOCIETY.
[02:31:02] SO I THINK THAT THAT'S SOMETHING THAT'S
[02:31:03] REALLY IMPORTANT FOR US TO CONTINUE TO
[02:31:06] FOLLOW AND UNDERSTAND. I'M LOOKING RIGHT
[02:31:07] AT PETE RAMBLES, OUR LEGAL CHIEF LEGAL
[02:31:09] COUNSEL, AND I
[02:31:13] JUST WANT TO COMMUNICATE TO THOSE,
[02:31:15] PARTICULARLY IN OUR WMBE DEPARTMENT,
[02:31:19] THAT WE'RE SENSITIVE TO THE ISSUE AND
[02:31:21] WE'VE GOT YOUR BACK. THE OTHER THING IS,
[02:31:23] I'D LIKE TO TAKE A POINT OF PERSONAL
[02:31:24] PRIVILEGE TO ACKNOWLEDGE OUR MOST RECENT
[02:31:26] HIRE HERE AT THE PORT OF SEATTLE. WE
[02:31:28] HAVE WITH US IN THE ROOM TODAY INTERN
[02:31:30] AVIEL WOOLDU, WHO IS WITH THE LEGAL
[02:31:33] DEPARTMENT. I ACTUALLY HAD THE PRIVILEGE
[02:31:35] OF WORKING WITH AVIEL WHEN HE WAS AN
[02:31:38] UNDERGRADUATE INTERN WITH ME IN
[02:31:42] THE COMMUNICATIONS AND PUBLIC ENGAGEMENT
[02:31:45] DEPARTMENT AT KING COUNTY'S OFFICE OF
[02:31:46] LAW ENFORCEMENT OVERSIGHT. I GOT TO
[02:31:48] WATCH HIM GO ON TO BE AN APPOINTED
[02:31:51] MEMBER OF THE COMMUNITY ADVISORY
[02:31:52] COMMITTEE ON LAW ENFORCEMENT OVERSIGHT,
[02:31:55] AS WELL AS AN ACTIVE MEMBER OF THE
[02:31:58] MARTIN LUTHER KING CELEBRATION AND
[02:32:00] COMMEMORATIVE COMMITTEE, WHERE HE HAS
[02:32:03] ACTUALLY HELPED ORGANIZE A SMALL
[02:32:06] BUSINESS OPPORTUNITY FAIR OVER AT
[02:32:07] GARFIELD HIGH SCHOOL YEAR AFTER YEAR.
[02:32:09] SO PROUD OF YOU. AND IT DOES ME SO WELL
[02:32:11] TO SEE YOU RIGHT BACK HERE, FOLDED BACK
[02:32:14] IN AS A MEMBER OF THE PORT FAMILY.
[02:32:17] SO I JUST WANTED TO ACKNOWLEDGE YOU AND
[02:32:19] GIVE YOU A BIG BORN SHOUT OUT. THANK

[02:32:21] YOU. AWESOME. THANK YOU, COMMISSIONER
[02:32:23] HASEGAWA, AND WELCOME TO THE PORT
[02:32:25] FAMILY. ANY OTHER COMMENTS? NO, JUST IN
[02:32:29] CLOSING, LET ME JUST ALSO MAKE A COMMENT
[02:32:31] THAT STEVE MENTIONED THIS EARLIER, BUT I
[02:32:35] DID HAVE THE CHANCE TO GO TO THE UN IMO
[02:32:37] LAST WEEK AND PARTICIPATE IN THE 80TH
[02:32:39] MEPC PLENARY. AND LET ME JUST SAY THAT
[02:32:42] I'M VERY ENCOURAGED TO SEE THAT THE
[02:32:44] MEMBER STATES ADOPTED SOME AMBITIOUS
[02:32:47] GOALS IN GREENHOUSE GAS EMISSIONS.
[02:32:48] THERE WERE MOMENTS WHERE WE WERE
[02:32:50] SKEPTICAL THAT THEY WOULD REACH A
[02:32:51] CONSENSUS. BUT ONE THING THAT WAS CLEAR
[02:32:54] TO ME IS THE PORT HAVE A VERY CLEAR ROLE
[02:32:56] TO PLAY IN THE GREEN TRANSITION AND
[02:32:58] ADJUST TRANSITION. AND I THINK THAT ONE
[02:33:02] OF THE THINGS THAT STEVE AND I AND
[02:33:05] OTHERS AGREE ON IS THAT AS AN
[02:33:06] ORGANIZATION, WE HAVE A LOCAL POLICY
[02:33:09] AGENDA, A STATE POLICY AGENDA. BUT
[02:33:11] STEVE, I THINK YOU AND I ARE ON THE SAME
[02:33:13] PAGE THAT WE SHOULD START TO ADOPT
[02:33:14] INTERNATIONAL POLICY AGENDAS AND REALLY
[02:33:17] EMBED OURSELVES INTO SOME OF THESE
[02:33:19] CONVERSATIONS THAT ARE HAPPENING ON A
[02:33:20] GLOBAL LEVEL. THE FACT THAT WE WERE
[02:33:22] INVITED TO UN IMO, THE FACT THAT WE WERE
[02:33:24] AT COP 27 LAST YEAR, REALLY JUST SHOWS
[02:33:27] THAT WE AS AN ORGANIZATION ARE RISING UP
[02:33:29] TO THE OCCASION AND HAVE A SEAT AT THE
[02:33:32] TABLE IN MANY WAYS. AND SO I'M VERY
[02:33:33] EXCITED TO SEE THAT CONTINUE FOR THE
[02:33:35] REST OF THE YEAR AS WELL AS GOING
[02:33:37] FORWARD. AND SO THANK YOU TO ALL THE
[02:33:38] STAFF WHO SUPPORTED THAT TRIP, WHO MADE
[02:33:40] IT POSSIBLE AND LOOKING FORWARD TO US
[02:33:43] ENGAGE IN SOME FUTURE CONVERSATIONS,
[02:33:45] INCLUDING POTENTIALLY UNDERWATER NOISE,
[02:33:47] THINGS THAT I THINK MAYBE COMMISSIONER
[02:33:48] FELLEMAN MIGHT BE INTERESTED IN ENGAGING
[02:33:50] IN GOING FORWARD. SO I'LL STOP THERE.
[02:33:52] YEAH. COMMISSIONER FELLEMAN, REAL QUICK,
[02:33:55] I JUST LIKE TO ACKNOWLEDGE THE
[02:33:57] REMARKABLE AMOUNT OF WORK THAT'S GOING
[02:33:59] ON RIGHT NOW REGARDING OFFSHORE.
[02:34:02] OFFSHORE BUT INDUSTRIAL LANDS POLICY
[02:34:06] THAT'S BEING VIEWED BY THE BE TAKEN UP
[02:34:09] BY THE STATE NEXT WEEK AND THE CITY
[02:34:13] YOU CAN TELL IT'S GETTING LATE IN THE
[02:34:14] MEETING, BUT SABRINA AND MIKHAIL HAVE
[02:34:17] BEEN JUST THE WHOLE KATHY AND PIERCE
[02:34:20] HAVE BEEN WORKING VERY HARD IN REALLY
[02:34:23] CONTINUING TO TRY TO ADVANCE. THE
[02:34:24] MARITIME INDUSTRY'S NEEDS TO HAVE A
[02:34:27] WORKING WATERFRONT. THEY SAID IF YOU
[02:34:29] DON'T HAVE THE PROPERTY, YOU DON'T HAVE
[02:34:31] A PORT. BUT IT'S A HARD CONVERSATION TO
[02:34:34] HAVE. THE COMMISSION HAS BEEN FULLY
[02:34:36] ENGAGED IN THIS CONVERSATION, BUT IT
[02:34:38] REALLY HARKENS BACK TO THE WHOLE SOTO
[02:34:41] DEBATE AND WE LIVE THROUGH THAT ONE TOO.
[02:34:44] AND I JUST THINK STAY TUNED. BUT IT'S

[02:34:47] REALLY ALL OF ORGANIZATION EFFORT AND
[02:34:51] ONE THAT IS PRETTY FOUNDATIONAL TO WHO
[02:34:53] WE ARE. THANK YOU FOR ALL YOUR WORK.
[02:34:56] THANK YOU FOR CALLING THAT OUT. I WAS
[02:34:57] GOING TO GIVE YOU THEM THEIR PROPS AFTER
[02:34:58] THE WORK WAS DONE, BUT I
[02:35:02] ECHOED THOSE SENTIMENTS. SO, EXECUTIVE
[02:35:05] DIRECTOR METRUCK, ANY LAST WORDS FROM YOU
[02:35:07] BEFORE WE CLOSE? NO? EXCELLENT. SO,
[02:35:09] HEARING NO FURTHER COMMENTS AND HAVING
[02:35:11] NO FURTHER BUSINESS, IF THERE IS NO
[02:35:12] OBJECTION, WE ARE ADJOURNED AT EXACTLY
[02:35:14] 2:40 P.M., RIGHT ON TIME.

END OF TRANSCRIPT